



The Baroda Rayon Corporation Limited

66th
ANNUAL REPORT
2025-26

THE BOARD OF DIRECTORS:**Mr. Damodarbhai B. Patel**

Chairman & Managing Director

Mrs. Vidhya V. Bhavani

Non-Executive Director

Mr. Viral D. Bhavani

Whole Time Director

Mr. Chimanlal N. Patel

Independent Director

Mr. Zaverilal M. Ramani

Independent Director

Mr. Rameshbhai V. Patel

Independent Director

STATUTORY AUDITOR:Kansariwala & Chevli,
Chartered Accountants,
Surat**INTERNAL AUDITOR:**PATEL & ASSOCIATES
Chartered Accountants,
Surat**COMPANY SECRETARY & COMPLIANCE OFFICER:**

Mr. Kunjal Desai

CHIEF FINANCIAL OFFICER

Mr. Jugal Kishore Jakhotia

REGISTRAR AND SHARE TRANSFER AGENT:MUFG Intime India Pvt. Ltd.
C 101, 247 Park, L BS Marg, Vikhroli West,
Mumbai 400 083**BANKERS**The Mehsana Urban Co-operative Bank Ltd.
The Sutex Co-operative Bank Ltd.
Surat National Co-operative Bank Ltd.
Kotak Mahindra Bank Ltd.
HDFC Bank Ltd.
State Bank of India
UCO Bank
The Zoroastrian Co-operative Bank Ltd.**REGISTERED OFFICE:**P.O. Fatehnagar, Udhna,
Surat-394220
Gujarat**66th ANNUAL GENERAL MEETING****Date : Tuesday, September 29, 2026****Time : 10:00 a.m.****Venue : Patidar Bhavan, Kadodara, Surat-394327,
Gujarat****66th****Annual Report****2025-26****The Baroda Rayon
Corporation Limited****Index**

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NOTICE

Notice is hereby given that the Sixty Sixth (66th) Annual General Meeting of **THE BARODA RAYON CORPORATION LIMITED** (CIN – L45100GJ1958PLC000892) will be held on Tuesday, September 29, 2026 at 10:00 a.m. at Patidar Bhavan, Kadodara, Surat-394327 (Gujarat) to transact the following business:

ORDINARY BUSINESS:

1. To receive, consider and adopt the Audited Financial Statements of the company for the financial year ended March 31, 2026 together with Directors' and the Auditors' Reports thereon.
2. To appoint a Director in place of Mr. Viral Bhavani (DIN: 02597320), who retires by rotation and being eligible, offer himself for re-appointment.

Notes:

1. The relevant details as required under Regulation 36(3) of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 ("SEBI Listing Regulations") and Secretarial Standard on General Meetings issued by the Institute of Company Secretaries of India, of the person seeking re-appointment as Director under Item No. 2 of the Notice, are also annexed.
2. **A MEMBER ENTITLED TO ATTEND AND VOTE AT THE ANNUAL GENERAL MEETING (AGM) IS ENTITLED TO APPOINT PROXY/ PROXIES TO ATTEND AND VOTE INSTEAD OF HIMSELF/HERSELF. SUCH PROXY/PROXIES NEED NOT BE A MEMBER OF THE COMPANY.**

A person can act as proxy on behalf of not more than fifty (50) members and holding in the aggregate not more than ten percent (10%) of the total share capital of the Company carrying voting rights. A member holding more than 10% of the total share capital of the Company carrying voting rights may appoint a single person as proxy for his entire shareholding and such person shall not act as a proxy for another person or shareholder. If a proxy is appointed for more than fifty members, he shall choose any fifty Members and confirm the same to the Company before the commencement of the specified period for inspection. In case the proxy fails to do so, the Company shall consider only the first fifty proxies received as valid. Proxies submitted on behalf of the Companies, Societies etc. must be supported by an appropriate resolution/authority letter as applicable, on behalf of the nominating organization. The Proxy Register will be available for inspection to a Member before 24 hours of an AGM till the conclusion of an AGM, subject to the written notice being served to the Company.

THE INSTRUMENT OF PROXY IN ORDER TO BE EFFECTIVE, SHOULD BE DEPOSITED AT THE REGISTERED OFFICE OF THE COMPANY, DULY COMPLETED AND SIGNED NOT LESS THAN 48 HOURS BEFORE THE COMMENCEMENT OF THE MEETING. A PROXY FORM IS ANNEXED HERewith.

3. Corporate Members (i.e. other than Individuals, HUF, NRI, etc.) shall send certified true copy of the Board Resolution / Authority Letter, etc., together with attested specimen signature(s) of the duly authorized representative(s), to the Company to attend and vote at an AGM.
4. The Register of Members and Share Transfer Book of the company will remain closed from Wednesday, September 23, 2026 to Tuesday, September 29, 2026 (both days inclusive) for the purpose of the Meeting.
5. Members desirous of obtaining any information concerning the accounts and operations of the company are requested to send their queries to the company at least seven days before the Meeting at its registered office, so that information required by the members may be available at the meeting.
6. Members may please note that no gifts, gift coupons, or cash in lieu of gifts will be distributed at meeting, in compliance with Section 118(10) of the Companies Act, 2013 and the Secretarial Standards issued by Institute of Company Secretaries of India.
7. The Securities and Exchange Board of India (SEBI) has mandated the submission of Permanent Account Number (PAN) by every participant in securities market. Members holding shares in electronic form are, therefore, requested to submit the PAN to their Depository Participants with whom they are maintaining their demat accounts. Members holding share in physical form can submit their PAN details to the Registrar and Transfer Agent, M/s MUFG Intime India Pvt. Ltd.

Members who hold shares in the dematerialized form and want to provide/change/correct the bank account details should send the same immediately to their concerned Depository Participant and not to the Company. Members are also requested to give the MICR Code of their bank to their Depository Participants. The Company will not entertain any direct request from such members for change of address, transposition of names, deletion of name of deceased joint holder and change in the bank account details.

8. Pursuant to SEBI Circular dated November 03, 2021, December 14, 2021 and March 16, 2023, the physical securities holders has mandated to provide PAN, KYC details and Nomination Forms through Form ISR-1, Form ISR-2 and Form ISR-3 (as applicable). The Company has sent individual letters to all the members holding shares in physical form for furnishing their PAN, KYC details and Nomination. Members holding shares in physical form are requested to submit PAN, KYC details and Nomination to the Company's Share Transfer Agent, MUFG Intime India Pvt. Ltd., C-101, 247 Park, LBS Marg, Vikhroli West, Mumbai 400083 Maharashtra.
9. Members are requested to notify the change in their address to the Registrar and Transfer Agent of the company.
10. Members attending the meeting are requested to bring their copy of the Annual Report and the attendance slip attached thereto duly filled in and signed and hand over the same at the entrance of the hall.
11. Pursuant to provisions of Section 72 of the Companies Act, 2013 members holding Shares in physical mode are advised to file a Nomination Form in respect of their Shareholding. Any Member wishing to avail this facility may submit the prescribed statutory form SH-13 to the Company's Share transfer agent. The said form can be downloaded from the Company's website <http://brcl.in/KYCDetails.aspx>
12. Members holding shares in electronic form are requested to intimate immediately any change in their address or bank mandates to their Depository Participants with whom they are maintaining their demat accounts. Members holding shares in physical form are requested to advise any change of address immediately to the Company / Registrar and Transfer Agent, M/s. MUFG Intime India Pvt. Ltd.
13. Members who have not registered their e-mail addresses so far are requested to register their e-mail address for receiving all communication including Annual Report, Notices, Circulars, etc. from the company electronically.
14. Members who are holding shares in physical form in identical order of names in more than one folio are requested to send to the Company or Company's Registrar and Transfer Agent the details of such folios together with the share certificates for consolidating their holding in one folio. The share certificates will be returned to members after making requisite changes, thereon.
15. Non-resident Indian shareholders are requested to inform about the following immediately to the Company or its Registrar and Transfer Agent or the concerned Depository Participant, as the case may be, immediately of:-
 - a) The Change in the residential status on return to India for permanent settlement.
 - b) The Particulars of the NRE account with a Bank in India, if not furnished earlier.
16. All relevant documents and Registers referred to in the accompanying Notice shall be open for inspection at the Registered Office of the Company viz. P. O. Fatehnagar, Baroda Rayon, Udhna, Surat – 394220 (Gujarat) between 9.00 a.m. to 11.00 a.m. on all working days, up to and including the date of the Annual General Meeting of the Company.
17. Pursuant to the provisions of Section 101 and 136 of the Act read with the Companies (Management and Administration) Rules, 2014 and in terms of Regulation 36 of the Listing Regulations, 2015 and in line with the MCA Circular and SEBI Circular the Notice of Annual General Meeting along with Annual Report 2025-26 is being sent through electronic mode to those members whose email id is registered with the Company / Depository Participants. The Notice of AGM has also been uploaded on website of Company at www.brcl.in and may also be accessed from Bombay Stock Exchange website at www.bseindia.com.
18. Securities and Exchange Board of India ("SEBI") has mandated that securities of listed companies can be transferred only in dematerialised form w.e.f. April 1, 2019. Accordingly, the Company/RTA has stopped accepting any fresh lodgment of transfer of shares in physical form. Members holding shares in physical form. Members holding shares in physical form are advised to avail of the facility of dematerialisation.
19. Pursuant to SEBI Circular No. SEBI/HO/38/13/11(2)2026-MIRSD-POD/1/3750/2026 dated January 30, 2026 a special window has been opened for a period of six months from February 05, 2026 to February 04, 2027 for re-lodgement of transfer deeds which were originally lodged prior to April 01, 2019.

All shares re-lodged during this period will be processed through the transfer- cum demat route, i.e. they will only be issued in dematerialized (demat) form after transfer.

Eligible shareholders are requested to contact Company's Registrar and Share Transfer Agent (RTA) MUFG Intime India Private Limited at C-101, 247 Park, LBS Marg, Vikhroli West, Mumbai 400083, email: rnt.helpdesk@in.mpms.mufg.com

The transferee(s) must have a demat account and provide its Client Master List (CML) along with the transfer documents and share certificate, while lodging the documents for transfer with RTA.

20. Voting through electronic means (i.e. remote e-voting):

Pursuant to the provisions of Section 108 of the Companies Act, 2013 read with Rule 20 of the Companies (Management and Administration) Rules, 2014 (as amended) and Regulation 44 of SEBI (Listing Obligations & Disclosure Requirements) Regulations 2015 (as amended), and the Circulars issued by the Ministry of Corporate Affairs dated April 08, 2020, April 13, 2020 and May 05, 2020 the Company is providing facility of remote e-Voting to its Members in respect of the business to be transacted at the AGM. For this purpose, the Company has entered into an agreement with National Securities Depository Limited (NSDL) for facilitating voting through electronic means, as the authorized agency.

In line with the Ministry of Corporate Affairs (MCA) Circular No. 17/2020 dated April 13, 2020, the Notice calling the AGM has been uploaded on the website of the Company at www.brcl.in. The Notice can also be accessed from the websites of the Stock Exchanges i.e. BSE Limited at www.bseindia.com and the AGM Notice is also available on the website of NSDL (agency for providing the Remote e-Voting facility) i.e. www.evoting.nsdl.com.

The facility for voting, through ballot or polling paper shall also be made available at the meeting and Members attending the meeting who have not already cast their vote by e-voting shall be able to exercise their right at the meeting. The Members who have cast their vote by e-voting/ remote e-voting prior to the AGM may also attend the AGM but shall not be entitled to cast their vote again.

The remote e-voting period begins on Saturday, September 26, 2026, at 09:00 A.M. and ends on Monday, September 28, 2026 at 05:00 P.M. The remote e-voting module shall be disabled by NSDL for voting thereafter. The Members, whose names appear in the Register of Members / Beneficial Owners as on the record date (cut-off date) i.e. Tuesday, September 22, 2026, may cast their vote electronically. The voting right of shareholders shall be in proportion to their share in the paid-up equity share capital of the Company as on the cut-off date, being Tuesday, September 22, 2026.

How do I vote electronically using NSDL e-Voting system?

The way to vote electronically on NSDL e-Voting system consists of “Two Steps” which are mentioned below:

Step 1: Access to NSDL e-Voting system

A) Login method for e-Voting for Individual shareholders holding securities in demat mode

In terms of SEBI circular dated December 9, 2020 on e-Voting facility provided by Listed Companies, Individual shareholders holding securities in demat mode are allowed to vote through their demat account maintained with Depositories and Depository Participants. Shareholders are advised to update their mobile number and email Id in their demat accounts in order to access e-Voting facility. Login method for Individual shareholders holding securities in demat mode is given below:

Type of shareholders	Login Method
Individual Shareholders holding securities in demat mode with NSDL.	- For OTP based login you can click on https://eservices.nsdl.com/SecureWeb/evoting/evotinglogin.jsp. You will have to enter your 8-digit DP ID, 8-digit Client Id, PAN No., Verification code and generate OTP. Enter the OTP received on registered email id/mobile number and click on login. After successful authentication, you will be redirected to NSDL Depository site wherein you can see e-Voting page. Click on company name or e-Voting service provider i.e. NSDL and you will be redirected to e-Voting website of NSDL for casting your vote during the remote e-Voting period - Existing IDeAS user can visit the e-Services website of NSDL Viz. https://eservices.nsdl.com either on a Personal Computer or on a mobile. On the e-Services home page click on the "Beneficial Owner" icon under "Login" which is available under 'IDeAS' section, this will prompt you to enter your existing User ID and Password. After successful authentication, you will be able to see e-Voting services under Value added services. Click on "Access to e-Voting" under e-Voting services and you will be able to see e-Voting page. Click on company name or e-Voting service provider i.e. NSDL and you will be re-directed to e-Voting website of NSDL for casting your vote during the remote e-Voting period. If you are not registered for IDeAS e-Services, option to register is available at https://eservices.nsdl.com. Select "Register Online for IDeAS Portal" or click at https://eservices.nsdl.com/SecureWeb/IdeasDirectReg.jsp - Visit the e-Voting website of NSDL. Open web browser by typing the following URL: https://www.evoting.nsdl.com/ either on a Personal Computer or on a mobile. Once the home page of e-Voting system is launched, click on the icon "Login" which is available under 'Shareholder/Member' section. A new screen will open. You will have to enter your User ID (i.e. your sixteen digit demat account number hold with NSDL), Password/OTP and a Verification Code as shown on the screen. After successful authentication, you will be redirected to NSDL Depository site wherein you can see e-Voting page. Click on company name or e-Voting service provider i.e. NSDL and you will be redirected to e-Voting website of NSDL for casting your vote during the remote e-Voting period. - Shareholders/Members can also download NSDL Mobile App "NSDL Speede" facility by scanning the QR code mentioned below for seamless voting experience. NSDL Mobile App is available on  App Store  Google Play  

Individual Shareholders holding securities in demat mode with CDSL	1. Users who have opted for CDSL Easi / Easiest facility, can login through their existing user id and password. Option will be made available to reach e-Voting page without any further authentication. The users to login Easi /Easiest are requested to visit CDSL website www.cdslindia.com and click on login icon & New System Myeasi Tab and then user your existing my easi username & password. 2. After successful login the Easi / Easiest user will be able to see the e-Voting option for eligible companies where the evoting is in progress as per the information provided by company. On clicking the evoting option, the user will be able to see e-Voting page of the e-Voting service provider for casting your vote during the remote e-Voting period. Additionally, there is also links provided to access the system of all e-Voting Service Providers, so that the user can visit the e-Voting service providers' website directly. 3. If the user is not registered for Easi/Easiest, option to register is available at CDSL website www.cdslindia.com and click on login & New System Myeasi Tab and then click on registration option. 4. Alternatively, the user can directly access e-Voting page by providing Demat Account Number and PAN No. from a e-Voting link available on www.cdslindia.com home page. The system will authenticate the user by sending OTP on registered Mobile & Email as recorded in the Demat Account. After successful authentication, user will be able to see the e-Voting option where the evoting is in progress and also able to directly access the system of all e-Voting Service Providers.
Individual Shareholders (holding securities in demat mode) login through their depository participants	You can also login using the login credentials of your demat account through your Depository Participant registered with NSDL/CDSL for e-Voting facility. upon logging in, you will be able to see e-Voting option. Click on e-Voting option, you will be redirected to NSDL/CDSL Depository site after successful authentication, wherein you can see e-Voting feature. Click on company name or e-Voting service provider i.e. NSDL and you will be redirected to e-Voting website of NSDL for casting your vote during the remote e-Voting period.

Important note: Members who are unable to retrieve User ID/ Password are advised to use Forget User ID and Forget Password option available at abovementioned website.

Helpdesk for Individual Shareholders holding securities in demat mode for any technical issues related to login through Depository i.e. NSDL and CDSL.

Login type	Helpdesk details
Individual Shareholders holding securities in demat mode with NSDL	Members facing any technical issue in login can contact NSDL helpdesk by sending a request at evoting@nsdl.com or call at 022 - 4886 7000
Individual Shareholders holding securities in demat mode with CDSL	Members facing any technical issue in login can contact CDSL helpdesk by sending a request at helpdesk.evoting@cdslindia.com or contact at toll free no. 1800-21-09911

B) Login Method for e-Voting for shareholders other than Individual shareholders holding securities in demat mode and shareholders holding securities in physical mode.

How to Log-in to NSDL e-Voting website?

1. Visit the e-Voting website of NSDL. Open web browser by typing the following URL: <https://www.evoting.nsdl.com/> either on a Personal Computer or on a mobile.
2. Once the home page of e-Voting system is launched, click on the icon "Login" which is available under 'Shareholder/Member' section.
3. A new screen will open. You will have to enter your User ID, your Password/OTP and a Verification Code as shown on the screen.
Alternatively, if you are registered for NSDL eservices i.e. IDEAS, you can log-in at <https://eservices.nsdl.com/> with your existing IDEAS login. Once you log-in to NSDL eservices after using your log-in credentials, click on e-Voting and you can proceed to Step 2 i.e. Cast your vote electronically.

4. Your User ID details are given below :

Manner of holding shares i.e. Demat (NSDL or CDSL) or Physical	Your User ID is:
a) For Members who hold shares in demat account with NSDL.	8 Character DP ID followed by 8 Digit Client ID For example if your DP ID is IN300*** and Client ID is 12***** then your user ID is IN300***12*****.
b) For Members who hold shares in demat account with CDSL.	16 Digit Beneficiary ID For example if your Beneficiary ID is 12***** then your user ID is 12*****.
c) For Members holding shares in Physical Form.	EVEN Number followed by Folio Number registered with the company For example if folio number is 001*** and EVEN is 101456 then user ID is 101456001***

5. Password details for shareholders other than Individual shareholders are given below:

a) If you are already registered for e-Voting, then you can use your existing password to login and cast your vote. b) If you are using NSDL e-Voting system for the first time, you will need to retrieve the 'initial password' which was communicated to you. Once you retrieve your 'initial password', you need to enter the 'initial password' and the system will force you to change your password. c) How to retrieve your 'initial password'? (i) If your email ID is registered in your demat account or with the company, your 'initial password' is communicated to you on your email ID. Trace the email sent to you from NSDL from your mailbox. Open the email and open the attachment i.e. a .pdf file. Open the .pdf file. The password to open the .pdf file is your 8-digit client ID for NSDL account, last 8 digits of client ID for CDSL account or folio number for shares held in physical form. The .pdf file contains your 'User ID' and your 'initial password'. (ii) If your email ID is not registered, please follow steps mentioned below in process for those shareholders whose email ids are not registered.	
6. If you are unable to retrieve or have not received the "Initial password" or have forgotten your password: a) Click on "Forgot User Details/Password?"(If you are holding shares in your demat account with NSDL or CDSL) option available on www.evoting.nsdl.com. b) Physical User Reset Password?" (If you are holding shares in physical mode) option available on www.evoting.nsdl.com. c) If you are still unable to get the password by aforesaid two options, you can send a request at evoting@nsdl.com mentioning your demat account number/folio number, your PAN, your name and your registered address etc. d) Members can also use the OTP (One Time Password) based login for casting the votes on the e-Voting system of NSDL.	
7. After entering your password, tick on Agree to "Terms and Conditions" by selecting on the check box.	
8. Now, you will have to click on "Login" button.	
9. After you click on the "Login" button, Home page of e-Voting will open.	

Step 2: Cast your vote electronically on NSDL e-Voting system.

How to cast your vote electronically on NSDL e-Voting system?

1. After successful login at Step 1, you will be able to see all the companies "EVEN" in which you are holding shares and whose voting cycle is in active status.
2. Select "EVEN" of company for which you wish to cast your vote during the remote e-Voting period.
3. Now you are ready for e-Voting as the Voting page opens.
4. Cast your vote by selecting appropriate options i.e. assent or dissent, verify/modify the number of shares for which you wish to cast your vote and click on "Submit" and also "Confirm" when prompted.
5. Upon confirmation, the message "Vote cast successfully" will be displayed.
6. You can also take the printout of the votes cast by you by clicking on the print option on the confirmation page.
7. Once you confirm your vote on the resolution, you will not be allowed to modify your vote.

General Guidelines for shareholders

1. Institutional shareholders (i.e. other than individuals, HUF, NRI etc.) are required to send scanned copy (PDF/JPG Format) of the relevant Board Resolution/ Authority letter etc. with attested specimen signature of the duly authorized signatory(ies) who are authorized to vote, to the Scrutinizer by e-mail to csmanishpatel@gmail.com with a copy marked to evoting@nsdl.com. Institutional shareholders (i.e. other than individuals, HUF, NRI etc.) can also upload their Board Resolution / Power of Attorney / Authority Letter etc. by clicking on "**Upload Board Resolution / Authority Letter**" displayed under "**e-Voting**" tab in their login.
2. It is strongly recommended not to share your password with any other person and take utmost care to keep your password confidential. Login to the e-voting website will be disabled upon five unsuccessful attempts to key in the correct password. In such an event, you will need to go through the "[Forgot User Details/Password?](#)" or "[Physical User Reset Password?](#)" option available on www.evoting.nsdl.com to reset the password.
3. In case of any queries, you may refer the Frequently Asked Questions (FAQs) for Shareholders and e-voting user manual for Shareholders available at the download section of www.evoting.nsdl.com or call on : 022 - 4886 7000 or send a request to (Ms. Pallavi Mhatre) at evoting@nsdl.com

Process for those shareholders whose email ids are not registered with the depositories for procuring user id and password and registration of e mail ids for e-voting for the resolutions set out in this notice:

1. In case shares are held in physical mode please provide Folio No., Name of shareholder, scanned copy of the share certificate (front and back), PAN (self-attested scanned copy of PAN card), AADHAR (self-attested scanned copy of Aadhar Card) by email to admin@brcl.in, brcsurat@gmail.com.
2. In case shares are held in demat mode, please provide DPID-CLID (16 digit DPID + CLID or 16 digit beneficiary ID), Name, client master or copy of Consolidated Account statement, PAN (self-attested scanned copy of PAN card), AADHAR (self-attested scanned copy of Aadhar Card) to admin@brcl.in, brcsurat@gmail.com. If you are an Individual shareholders holding securities in demat mode, you are requested to refer to the login method explained at **step 1 (A) i.e. [Login method for e-Voting for Individual shareholders holding securities in demat mode.](#)**
3. Alternatively shareholder/members may send a request to evoting@nsdl.com for procuring user id and password for e-voting by providing above mentioned documents.
4. In terms of SEBI circular dated December 9, 2020 on e-Voting facility provided by Listed Companies, Individual shareholders holding securities in demat mode are allowed to vote through their demat account maintained with Depositories and Depository Participants. Shareholders are required to update their mobile number and email ID correctly in their demat account in order to access e-Voting facility.

OTHER INSTRUCTIONS

1. The e-voting period will commence on Saturday, the September 26, 2026 (9.00 a.m. IST) and ends on Monday, September 28, 2026 (5.00 p.m. IST). During this period, Members of the Company, holding shares either in physical form or in dematerialized form, as on Tuesday, September 22, 2026 may cast their vote electronically. The e-voting module shall be disabled by NSDL for voting thereafter. Once the vote on a Resolution is cast by the Member, the Member shall not be allowed to change it subsequently. Further, the Members who have cast their vote electronically shall not be allowed to vote again at the AGM. However, they can attend the meeting and participate in the discussion, if any. Since the Company is providing e-voting facility there will be no voting on a show of hand.

2. In case of any query/grievance(s), the Members may refer to the Frequently Asked Questions (FAQs) for shareholders and e-voting User Manual for shareholders available at the download section of <https://www.evoting.nsdl.com/>.

3. The voting rights of the Members shall be in proportion to the paid-up value of their shares in the equity share capital of the Company as on the cut-off date (record date), being Tuesday, September 22, 2026. A person whose name is recorded in the Register of Members or in the Register of Beneficial Owners maintained by the Depositories as on the cut – off date only shall be entitled to avail the facility of e-voting as well as voting at the meeting.

4. Any person, who acquires shares of the Company and becomes a Member of the Company after dispatch of the Notice and holding shares as on the cut-off date (record date) i.e. being Tuesday, September 22, 2026, may obtain the login ID and password by sending a request at evoting@nsdl.co.in.

However, if you are already registered with NSDL for remote e-voting then you can use your existing user ID and password for casting your vote. If you forgot your password, you can reset your password by using "Forgot User Details/Password" option available on <https://www.evoting.nsdl.com/>

5. Mr. Manish R. Patel, Practicing Company Secretary (COP-9360), Surat, has been appointed as the Scrutinizer to scrutinize the e-voting process (including the Ballot Form received from the Members who do not have access to the e-voting process) in a fair and transparent manner.

6. The Scrutinizer shall, after the conclusion of voting at the AGM, will first count the votes cast at the meeting and thereafter unblock the votes cast through remote e-voting and shall make, not later than three days of the conclusion of the AGM, a consolidated scrutinizer's report of the total votes cast in favour or against, if any, to the Chairman or a person authorized by him in writing, who shall countersign the same and declare the result of the voting forthwith.

7. The Results declared along with the Scrutinizer's Report(s) will be available on the website of the Company, www.brcl.in within two (2) days of passing of the Resolutions at the AGM of the Company and communication of the same will be made to BSE Limited, where the shares of the Company are listed & MUFG Intime India Pvt. Ltd. ("RTA").

Place: Surat
Date: August 27, 2026

By order of the Board of Directors

Kunjal Desai
Company Secretary
ACS: 40809

Registered Office:-
P O, Fatehnagar, Udhna,
Surat – 394 220

ANNEXURE TO ITEM NO. 2 OF THE NOTICE

Details of Director seeking Appointment/Re-appointment at the forthcoming Annual General Meeting (Pursuant to regulation 36(3) of the SEBI Listing Regulations)

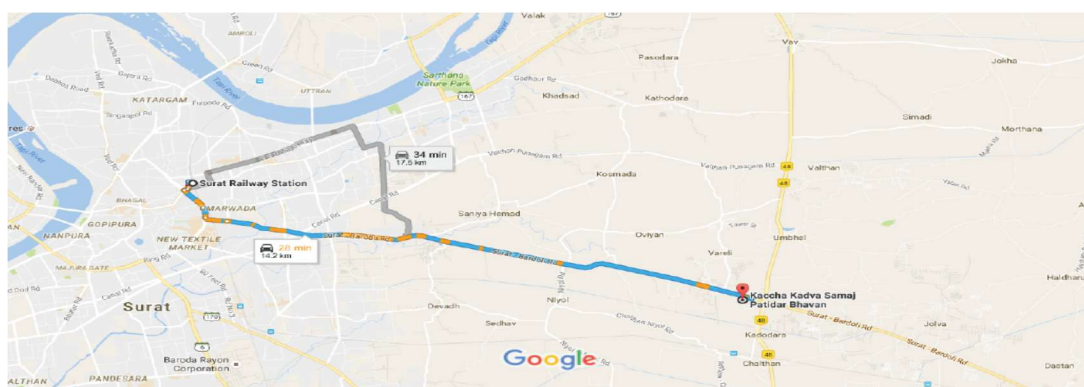
Sr. No.	Particulars	Details
1	Name of Director	Mr. Viral D. Bhavani
2	DIN	02597320
3	Date of Birth	10/04/1984
4	Category	Executive Director (Whole Time Director)
5	Age	42 years
6	Qualification & Expertise	Master in Business Administration (MBA). Expertise in the field of finance.
7	No. of Equity Shares held in the Company, including shareholding as a beneficial owner.	9,60,164
8	Terms and Conditions	Director liable to retire by rotation
9	Date of first appointment	10/11/2020
10	Directorships held in other Companies, including listed entities from which the person has resigned in the last years.	Sejima Texyarn Pvt. Ltd.
11	Particulars of Committee Chairmanship/ Membership held in other Indian Companies	NIL
12	Relationship with other Directors inter-se	Son of Mr. Damodarbai Patel and Spouse of Mrs. Vidhya Bhavani.
13	No. of board meetings attended during the financial year 2025-26	6 out of 6
14	Remuneration last paid	₹ 4,00,000/- p.m.
15	Listed entities from which resigned in past 3 years	-

By order of the Board of Directors

Place: Surat
Date: August 27, 2026

Kunjai Desai
Company Secretary
ACS: 40809

Registered Office:-
P O. Fatehnagar, Udhna,
Surat – 394 220

ROUTE MAP TO THE VENUE OF AGM

DIRECTORS' REPORT

To
The Members of
The Baroda Rayon Corporation Limited

Your Directors are pleased to present the 66th Annual Report and the Audited Statement of Accounts for the year ended March 31, 2026. The Financial results are shown as below.

Financial Results

(₹ In Lakhs)		
Particulars	March 31, 2026	March 31, 2025
Income from Sales	6177.00	9960.00
Other Income	157.07	313.25
Total Income	6334.07	10273.25
Less: Expenditure	4268.41	7249.65
Profit/(Loss) before interest, depreciation and tax	2065.66	3023.60
Less : Depreciation	26.30	23.07
Interest	9.30	97.97
Earlier year tax	NIL	NIL
Profit/(Loss) before exceptional/extraordinary item	2030.06	2902.56
Exceptional/Extraordinary Item	(190.56)	(1132.47)
Profit/(Loss) after Taxes	2220.62	4035.03
Other comprehensive income	NIL	NIL
Total comprehensive income	2220.62	4035.03

Review of Operations

Your company is currently operating in Real Estate Segment. A summary of ongoing projects as on March 31, 2026 has been detailed in the Management Discussion and Analysis Report which forms part of the Annual Report.

During FY 2025-26, the Company reported total Income of ₹6,334.07 Lakhs as compared to ₹10,273.25 Lakhs in the previous year. Profit Before Interest, Depreciation and Tax (PBIDT) stood at ₹2,065.66 Lakhs against ₹3,023.60 Lakhs in FY 2024-25.

After providing for depreciation and finance costs, Profit Before Exceptional Items and Tax was ₹2,030.06 Lakhs as compared to ₹2,902.56 Lakhs in the previous year. The Company incurred an exceptional loss of ₹190.56 Lakhs during the year. Consequently, Profit After Tax stood at ₹2,220.62 Lakhs as against ₹4,035.03 Lakhs in FY 2024-25.

Despite a decline in revenue and profitability compared to the previous year, the Company remained profitable and continued to focus on operational efficiency, cost optimization, and sustainable growth initiatives.

Dividend

The Board of Directors of your company, have not proposed any dividend to be paid for the F.Y. 2025-26.

Transfer to Reserves

The Board of Directors of your company has decided not to transfer any amount to the Reserves for the year under review.

Share Capital

As at March 31, 2026, and as at the date of this report, the authorized share capital of the company is ₹ 150,00,00,000 (Rupees One Hundred and Fifty Crores only) divided into 13,00,00,000 eq. shares of ₹ 10/- each and 2,00,00,000 preference shares of ₹10/- each. The paid up capital of the company is ₹ 22,91,13,590/- (Rupees Twenty-Two Crores Ninety-One Lakhs Thirteen Thousand Five Hundred and Ninety Only) divided into 2,29,11,359 eq. shares of ₹ 10/- each.

During the year under review, the Company has not issued shares with differential voting rights nor granted stock options nor sweat equity.

Change in nature of business

During the year under review, there is no change in the nature of business of the company.

Material changes and commitment affecting the financial position of the company occurred between the end of the financial year to which this financial statements relate and the date of the report

Your company has entered a Loan Agreement dated June 29, 2026 to avail term loan facility from Aditya Birla Capital Limited ("ABCL") amounting to ₹ 80 Crore for business purposes which comprises (i) takeover of the Company's existing consortium loan aggregating to ₹ 32.06 Crore currently availed from The Mehsana Urban

Co-operative Bank Ltd., The Sutex Co-operative Bank Ltd. and Surat National Co-operative Bank Ltd., which shall be taken over by ABCL on the terms and conditions sanctioned by the Lender, and (ii) a fresh term loan of ₹ 47.94 Crore to be extended by ABCL.

Directors' Responsibility Statement

In accordance with the provisions of Section 134(5) of the Companies Act, 2013 the Board hereby submit its responsibility Statement: —

a) in the preparation of the annual accounts for the year ended March 31, 2026, the applicable accounting standards read with requirements set out under Schedule III to the Act, have been followed and there are no material departures from the same;

b) the Directors have selected such accounting policies and applied them consistently and made judgments and estimates that are reasonable and prudent so as to give a true and fair view of the state of affairs of the Company as at March 31, 2026 and of the profit of the Company for the year ended on that date;

c) the Directors have taken proper and sufficient care for the maintenance of adequate accounting records in accordance with the provisions of the Act for safeguarding the assets of the Company and for preventing and detecting fraud and other irregularities;

d) the Directors have prepared the annual accounts on a 'going concern' basis;

e) the Directors have laid down internal financial controls to be followed by the Company and that such internal financial controls are adequate and are operating effectively except the one stated in audit report; and

f) the Directors have devised proper systems to ensure compliance with the provisions of all applicable laws and that such systems are adequate and operating effectively.

SUBSIDIARIES, JOINT VENTURES AND ASSOCIATE COMPANIES

Your Company does not have any Subsidiaries, Joint Ventures and Associate Companies.

Public Deposits

During the financial year 2025-26, your Company has neither accepted nor renewed any fixed deposits within the meaning of section 73 and 74 of the Companies Act, 2013 read together with the Companies (Acceptance of Deposits) Rules, 2014.

Directors and Key Managerial Personnel

As on March 31, 2026 your company has 6(Six) Directors, which includes 2(Two) Executive Directors, 1(One) Non-Executive Director & 3(Three) Independent Directors.

Mrs. Vidhya Bhavani (DIN: 07159576), Non-executive director liable to retire by rotation was reappointed as director in the 65th Annual General Meeting held on September 27, 2025.

In accordance with the provisions of the Act and the Articles of Association of the Company, Mr. Viral Bhavani (DIN: 02597320), Whole Time Director retires by rotation at the forthcoming Annual General Meeting and being eligible, offers himself for re-appointment. The Board recommends his re-appointment for the consideration of the Members of the Company at the ensuing Annual General Meeting. Brief profile of Mr. Viral Bhavani has been given in the Notice convening the Annual General Meeting.

The Key Managerial Personnel (KMP) of the Company as per Section 2(51) and Section 203 of the Companies Act, 2013 are as follows:

Sr. No.	Name of KMP	Designation
1	Damodarabhai Patel	Chairman and Managing Director
2	Viral Bhavani	Whole Time Director
3	Jugal Kishore Jakhotia	Chief Financial Officer
4	Kunjal Desai	Company Secretary

Disclosure relating to Remuneration and Nomination Policy

The Board of Directors has framed a policy which lays down a framework in relation to remuneration of Directors, Key Managerial Personnel and Senior Management of the Company. This policy also lays down criteria for selection and appointment of Board Members. The details of this policy may be accessed from company's website at <http://brcl.in/UploadedFile/Policies/13052023123930590.pdf>

Independent Directors' Meeting

Independent Directors of the Company had met during the year under review, details of which are given in the Corporate Governance Report.

Familiarization Program to Independent Directors

As per Regulation 25 (7) of the Listing Regulations, Familiarization Program has been carried out by the Company for the Independent Directors details of which has been posted on Company's website <http://brcl.in/FamiliarizationProgram.aspx>

Board Evaluation

The Board of Directors has carried out an annual evaluation of its own performance, Board Committees and Individual Directors pursuant to the provisions of the Companies Act, 2013 and the Corporate Governance requirements as prescribed by the SEBI Regulations. The performance of the Board was evaluated by the Board after seeking inputs from all the Directors on the basis of the criteria such as the Board composition and structure, effectiveness of Board processes, information and functioning, etc.

The performance of the Committees was evaluated by the Board after seeking inputs from the Committee members on the basis of the criteria such as the composition of Committees, effectiveness of Committee meetings, etc.

The Board and the Nomination and Remuneration Committee reviewed the performance of the Individual Directors on the basis of the criteria such as the contribution of the Individual Director to the Board and Committee meetings like preparedness on the issues to be discussed, meaningful and constructive contribution and inputs in meetings, etc. In addition, the Chairman was also evaluated on the key aspects of his role.

In a separate meeting of Independent Directors, performance of Non-Independent Directors, performance of the Board as a whole and performance of the Chairman was evaluated, taking into account the views of Executive Director and Non-Executive Director. The same was discussed in the Board Meeting that followed the meeting of the Independent Directors, at which the performance of the Board, its Committees and Individual Directors was also discussed. Performance evaluation of Independent Directors was done by the entire board, excluding the Independent Director being evaluated.

Meetings

The details of the number of Board and other Committee meetings of your Company are set out in the Corporate Governance Report which forms part of this Report.

Declaration by Independent Directors

The Company has received necessary declaration from each Independent Director under Section 149(7) of the Companies Act, 2013, that he meets the criteria of independence as laid down in Section 149(6) of the Companies Act, 2013 and Regulation 16(1)(b) and 25 of SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015. The Board relies on their declaration of independence.

Committees of the Board

There are currently four Committees of the Board, as follows:

1. Audit Committee
2. Nomination and Remuneration Committee
3. Stakeholders' Relationship Committee
4. Corporate Social Responsibility Committee

Details of all the Committees along with their charters, composition and meetings held during the year, are provided in the "Report on Corporate Governance", a part of this Annual Report.

Corporate Governance Report

As per Regulation 34(3) read with Schedule V of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, a separate section on corporate governance practices followed by the Company, together with a certificate from the Company's Auditors confirming compliance forms an integral part of this Report.

Management Discussion and Analysis Report

The Management's Discussion and Analysis Report provides a perspective of economic and social aspects material to your Company's strategy and its ability to create and sustain value to your Company's key stakeholders. Pursuant to the provisions of Regulation 34 read with Schedule V of the Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015, the Management's Discussion and Analysis Report capturing your Company's performance, industry trends and other material changes with respect to your Company forms an integral part of this Report.

Auditors:

A. Statutory Auditors and Report

M/s. Kansariwala & Chevli, Chartered Accountants, Surat, (Firm Reg. No. 123689W), were reappointed as Statutory Auditors of the company for second term of 5 (five) years in the 63rd AGM of the company till the conclusion of 68th AGM of the company.

M/s. Kansariwala & Chevli, Chartered Accountants, have confirmed their eligibility to continue as the Statutory Auditors of the Company under Sections 139 and 141 of the Act and the applicable rules. Additionally, as required by the Listing Regulations, the Auditors have confirmed that they hold a valid certificate issued by the Peer Review Board of the Institute of Chartered Accountants of India.

The Report given by M/s. Kansariwala & Chevli, Chartered Accountants, on the financial statements of the Company for the financial year 2025-26 is part of the Annual Report and there is no qualification, reservation, adverse remark, or disclaimer given by the Auditors in their Reports. The Auditors of the Company have not reported any fraud in terms of the second proviso to Section 143(12) of the Act.

B. Secretarial Auditor and Report

Mr. Manish R. Patel, Practicing Company Secretary (COP No. 9360, PRCN: 929/2020, ICSI Unique Code: I2010GJ763400), was appointed as the Secretarial Auditor of the Company for a term of five consecutive financial years, commencing from F.Y. 2025-26 and ending with F.Y. 2029-30, at the 65th Annual General Meeting of the Company held on September 27, 2025. His appointment was made in accordance with the provisions of Section 204 of the Companies Act, 2013, read with the Companies (Appointment and Remuneration of Managerial Personnel) Rules, 2014, and Regulation 24A of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015.

The Secretarial Auditor has confirmed that he is eligible for appointment and is not disqualified from continuing as the Secretarial Auditor of the Company under the applicable provisions of the Companies Act, 2013 and the rules made thereunder.

The Secretarial Audit Report, pursuant to Section 204(1) of the Act for the financial year ended March 31, 2026, is annexed to this Report as “**Annexure A**” and forms part of this Report.

The qualification, reservation or adverse remarks as contained in Secretarial Audit Report and Management view on it are as under.

Sr. No.	Secretarial Auditors' Qualification, Reservation or adverse remarks	Management Remark
1	The Company has not complied with Reg. 31(2) of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 by Non holding of equity shares of promoters/promoters' group in dematerialized form.	The Promoters holding shares in physical form are in the process of dematerialisation. The process is pending due to procedural and legal constraints including NCLT revival proceedings, transmission/deletion of deceased joint holders' names, non-availability of original share certificates and completion of duplicate share certificate formalities with the RTA. Necessary steps have been initiated and the shares will be dematerialised upon completion of the requisite formalities and RTA verification.

Pursuant to Regulation 24A of SEBI Listing Regulations read with SEBI Master Circular No. SEBI/HO/CFD/PoD2/CIR/P/0155 dated November 11, 2024, the Annual Secretarial Compliance Report of the Company issued by Mr. Manish R. Patel, Practicing Company Secretary, (Certificate of Practice No. 9360), Surat is uploaded on the website of the Company i.e. <http://brcl.in/UploadedFile/SecretarialCompliance/29052026151147386.pdf>

C. Internal Auditor

Pursuant to provisions of Section 138 read with Rule 13 of the Companies (Accounts) Rules, 2014 and Section 179 read with Rule 8(4) of the Companies (Meetings of Board and its Powers) Rules, 2014 the Company has appointed M/s. Patel & Associates, Chartered Accountants, (FRN - 130005W), Surat as internal auditors of the company for F.Y. 2025-26.

The Board has on recommendation of Audit Committee, appointed M/s. Patel & Associates, Chartered Accountants, (FRN - 130005W), Surat, as internal auditor of the Company for the financial year 2026-27.

The Audit Committee considers and reviews the Internal Audit Report submitted by the Internal Auditors on a quarterly basis.

Related Party Transactions

During the financial year 2025-26, there were no transactions with related parties which qualify as material transactions under the Listing Regulations and that the provisions of section 188 of the Companies act, 2013 are not attracted. Thus disclosure in form AOC-2 is not required. Further, there were no material related party transactions during the year under review with the Promoters, Directors or Key Managerial Personnel. The details of this policy may be accessed from company's website at <http://brcl.in/UploadedFile/Policies/16042026131817248.pdf>

Loans, Guarantees and Investments

The details of loans, guarantees and investments under Section 186 of the Companies Act, 2013 read with the Companies (Meetings of Board and its Powers) Rules, 2014 are as follows:

A). Details of investments made by the Company as on March 31, 2026 (including investments made in the previous years) (in equity shares):

(₹ in lakhs)

Name of Company	Amount as at March 31, 2026
*ICICI Bank Ltd.	-
*Surat Jilla Sahakari Kharid Vechan Sangh Limited	-
Hindustan Oil Exploration Co. Ltd.	0.56
Advaita Trading Pvt. Ltd.	24.50
The Mehsana Urban Co-operative Bank Ltd.	5.00
Surat National Co-operative Bank Ltd.	25.02
The Sutex Co-operative Bank Ltd.	20.00
DSP Mutual Fund	1.38
Total	76.46

*Amount is negligible.

B). There are no loans given by your Company in accordance with Section 186 of the Companies Act, 2013 read with the Rules issued thereunder.

C). There are no guarantees issued by your Company in accordance with Section 186 of the Companies Act, 2013 read with the Rules issued thereunder.

Conservation of Energy, Technology Absorption and Foreign Exchange Earnings & Outgo

The information on conservation of energy, technology absorption and foreign exchange earnings and outgo stipulated under Section 134(3)(m) of the Companies Act, 2013 read with Rule, 8 of The Companies (Accounts) Rules, 2014, are as under-

(A) Conservation of Energy:

i.	the steps taken or impact on conservation of energy;	The Company has continued its commitment to energy conservation throughout the year. Efforts to monitor and manage power consumption and running hours on a daily basis have been actively pursued. These measures have led to the optimal utilization of energy resources, contributing to improved efficiency and reduced energy expenditure.
ii.	the steps taken by the company for utilizing alternate sources of energy;	NIL
iii.	the capital investment on energy conservation equipment;	NIL

(B) Technology Absorption:

i.	the efforts made towards technology absorption;	The Company did not absorb any technology during the year.
ii.	the benefits derived like product improvement, cost reduction, product development or import substitution;	NIL
iii.	in case of imported technology (imported during the last three years reckoned from the beginning of the financial year)- a) the details of technology imported; b) the year of import; c) whether the technology been fully absorbed; d) if not fully absorbed, areas where absorption has not taken place, and the reasons thereof; and	NIL
iv.	Expenditure incurred on Research and Development.	NIL

(C) Foreign Exchange Earnings and Outgo:

(₹ In Lakhs)

	March 31, 2026	March 31, 2025
Foreign Exchange Earnings	NIL	NIL
Foreign Exchange Outgoings	NIL	NIL

Compliance Certificate

A certificate from the Auditors of the company regarding compliance of conditions of Corporate Governance as stipulated under SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 is attached to this report.

Compliance with Secretarial Standards

In terms of Section 118(10) of the Act, the Company states that the applicable Secretarial Standards i.e., SS-1 and SS-2, issued by the Institute of Company Secretaries of India, relating to Meetings of the Board of Directors and General Meetings respectively, have been duly complied with.

Annual Return

In terms of provisions of Section 92(3) read with Section 134(3)(a) of the Act, the draft Annual Return as on March 31, 2026 is available on the website of the Company at the link <http://brcl.in/UploadedFile/Reports/21072026122401793.pdf>

The annual return uploaded on the website is a draft in nature and the final annual return shall be uploaded on the website of the Company once the same is filed with the Ministry of Corporate Affairs after the AGM.

Cash Flow Analysis

The Cash Flow Statement for the year under reference in terms of Regulation 34 of SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 forms part of the Annual Report.

Vigil Mechanism / Whistle Blower Policy

The Company has established a vigil mechanism and formulated the Whistle Blower Policy (WB) to deal with instances of fraud and mismanagement, if any. The details of the WB Policy are explained in the Corporate Governance Report and also posted on the website of the Company <http://brcl.in/UploadedFile/Policies/12122024113158716.pdf>. No complain was received during the year.

Succession Planning

The Board members and the Senior Management Personnel are vital for creating a robust future for the Company. The Company's succession planning framework is well structured and lays down guiding principles for forward-thinking and a future-ready Board. The Nomination and Remuneration Committee (NRC) plays an important role in ensuring that the Company has a strong and diversified Board. To ensure orderly succession planning, the NRC also considers tenure of Directors and the Senior Management Personnel, skill matrix, diversity and statutory requirements etc.

Disclosures as per the Sexual Harassment of Women at Workplace (Prevention, Prohibition and Redressal) Act, 2013.

As required by the Sexual Harassment of Women at Workplace (Prevention, Prohibition & Redressal) Act, 2013, ("POSH ACT") and rules framed thereunder, the Company has formulated and implemented a policy on prevention of sexual harassment at the workplace with a mechanism of lodging complaints and the same is posted on the website of the company <http://brcl.in/UploadedFile/Policies/14082018230416478.pdf>

Number of complaints of sexual harassment received in the year	NIL
Number of complaints disposed off during the year	NIL
Number of complaints pending as on end of the financial year	NIL
Number of complaints pending for more than ninety days	NIL

Disclosures as per Maternity Benefit Act, 1961

During the year under review, the Company did not have any women employees on its rolls. Accordingly, the provisions of the Maternity Benefit Act, 1961 were not applicable.

Disclosure on Maintenance of Cost Audit

The company is required to maintain cost records as specified by central government under section 148(1) of the Companies Act, 2013, and accordingly such accounts and records are made and maintained.

Risk Management

A well-defined risk management mechanism covering the risk mapping and trend analysis, risk exposure, potential impact and risk mitigation process is in place. The objective of the mechanism is to minimize the impact of risks identified and taking advance actions to mitigate it. The mechanism works on the principles of probability of occurrence and impact, if triggered. A detailed exercise is being carried out to identify, evaluate, monitor and manage both business and non-business risks.

Listing on stock exchange

The Company's shares are listed with the BSE Limited and the company has paid the Annual Listing Fees for the year 2025-26.

Particulars of Employees

The statement of disclosure of remuneration and other details as required under Section 197(12) of the Companies Act, 2013 read with Rule 5(1) of the Companies (Appointment and Remuneration of Managerial Personnel) Rules, 2014 (the Rules) are set out as "**Annexure – B**" to the Board's Report.

The statement of disclosures and other information as required under Section 197(12) of the Companies Act, 2013 read with Rule 5(2) and (3) of the Rules is forming part of this Report. However, as per second proviso to Section 136(1) of the Act and second proviso of Rule 5(3) of the Rules, the Report and Financial Statement are being sent to the Members of the Company excluding the statement of particulars of employees under Rule 5(2) of the Rules. Any Member interested in obtaining a copy of the said statement may write to the Company Secretary at the Registered Office of the Company.

Corporate Social Responsibility

Your company's CSR initiatives and activities are aligned to the requirements of Section 135 of the Act. The brief details of the CSR Committee are provided in the Corporate Governance Report, which forms part of this Annual Report. The CSR Policy and CSR Plan is available on the website of your Company at: <http://brcl.in/UploadedFile/Policies/14082024123704060.pdf>

A brief outline of the CSR policy of the Company and the initiatives undertaken by the Company on CSR activities during the year are set out in “**Annexure C**” of this report in the format prescribed in the Companies (Corporate Social Responsibility Policy) Rules, 2014.

Further, the Chief Financial Officer of your Company has certified that CSR spends of your Company for the FY 2025-26 have been utilized for the purpose and in the manner approved by the Board.

Details on internal financial control system and their adequacy

Your company has an Internal Control System, commensurate with the size, scale and complexity of its operations. The scope and authority of the Internal Audit function is well defined in the organization. The Internal Audit Department monitors and evaluates the efficacy and adequacy of internal control systems in the Company, its compliance with operating systems, accounting procedures and policies at all locations of the Company. Based on the report of Internal Audit function, process owners undertake corrective action in their respective areas and thereby strengthen the controls. Significant audit observations and corrective actions suggested are presented to the Audit Committee of the Board.

Significant / Material orders passed by the regulators

No significant / material orders were passed by any regulators during the reporting period.

The details of application made or any proceeding pending under the Insolvency and Bankruptcy Code, 2016 (31 of 2016) during the year along with their status as at the end of the financial year

During the year under review, the Company has neither made any application nor any proceeding is pending under Insolvency and Bankruptcy Code, 2016 (31 of 2016).

Valuation

During the year, there were no instances of Onetime Settlement with any Banks or Financial Institutions.

Industrial Relations

During the year under review, the relations with the most valuable human resources of the company remained cordial and peaceful. Your Directors wish to place on record their appreciation for the devoted services rendered by the staff of the company.

General

- a) Your Company has not issued equity shares with differential rights as to dividend, voting or otherwise; and
- b) Your company has not issued any sweat equity shares.
- c) Your Company does not have any ESOP scheme for its employees/Directors.

Acknowledgement and Appreciation

Your Directors wish to place on record their appreciation towards all associates including Customers, Collaborators, Strategic Investors, Government Agencies, Financial Institutions, Bankers, Suppliers, Shareholders, Employees and other who have reposed their confidence in the company during the period under review.

Your Directors also wish to place on record their deep sense of appreciation for the commitment displayed by all executives, officers and staff, which enable the Company to deliver a good all-round record performance.

By order of the Board of Directors

Place: Surat
Date: August 27, 2026

Damodarbhai B Patel
Chairman & Managing Director
DIN: 00056513

MANAGEMENT DISCUSSION AND ANALYSIS REPORT AS PER REGULATION 34(2) OF SEBI (LISTING OBLIGATIONS AND DISCLOSURE REQUIREMENTS) REGULATIONS, 2015

Overview of Economy & Industry Scenario

Global Economy and Outlook

In Calendar year (CY) 2025, the global economy grew by 3.4%, supported by moderating inflation despite persistent supply-side pressures and uneven regional recovery trends. Emerging Market and Developing Economies (EMDEs) continued to outperform advanced economies, while advanced markets grew at a moderate pace of around 1.9% amid softer consumption and investment activity. The United States recorded growth of approximately 2.1% and global inflation moderated from 5.8% to nearly 4.1% during the year.

Looking ahead, global growth is projected to moderate to around 3.1% in CY2026 and improve marginally to approximately 3.2% in CY2027, while inflation is expected to gradually ease further over the medium term. The outlook remains influenced by geopolitical developments, evolving trade dynamics and financial market conditions. However, stable monetary conditions, easing inflation and improving economic activity are expected to support liquidity, investment sentiment and capital flows, creating a relatively supportive environment for the real estate sector.

The global economy demonstrated remarkable resilience in 2025, achieving a growth rate of 3.4%, despite heightened trade tensions and persistent policy uncertainty. Economic activity was supported by technology-led investments, accommodative financial conditions and targeted policy measures across major economies.

However, following a period of resilience in the face of elevated trade barriers and uncertainty, global activity now faces a significant headwind from the outbreak of conflict in the Middle East. With the closure of the Strait of Hormuz and damage to critical production facilities in a region central to global hydrocarbon supply, it raises the risk of a significant energy shock.

Looking ahead, the global outlook remains broadly stable, albeit cautious. Structural drivers, particularly sustained investment in technology and AI, along with continued policy support are expected to support global economic stability. Policymakers will need to encourage the diffusion and adoption of new technologies while ensuring adequate investment in skills development to support a smoother labour market transition.

Indian Economic Overview

India remained one of the fastest-growing major economies during the year, with real GDP growth projected at 7.7%, supported by strong domestic consumption, sustained investments and prudent fiscal management. CPI inflation moderated to around 3.2%, supporting macroeconomic stability and consumer sentiment. Strong FDI inflows, manufacturing growth of 8.1% and services expansion of 9.1%, along with the C1.97 lakh crore PLI scheme across 14 strategic sectors, further strengthened industrial and economic activity.

The outlook for FY2027 remains positive, with GDP growth projected at around 6.6%, supported by urbanisation, resilient domestic demand and stable monetary conditions, with the repo rate maintained at 5.25%. Infrastructure-led development remains a key growth catalyst, with public capex increased to approximately ₹12.2 lakh crore in the Union Budget 2026–27. Continued investments in urban infrastructure, transport corridors and emerging economic clusters, along with the development of Tier-II and Tier-III cities, are expected to support long-term real estate demand and broad-based economic growth.

Despite navigating multiple headwinds, India achieved real GDP growth at 7.6%, supported by robust domestic demand conditions and strong business optimism. Economic activity remained relatively resilient, with leading indicators pointing towards continued momentum in manufacturing. Within this broader growth environment, the textile and apparel sector, contributing approximately 2.3% to India's GDP and employing over 45 million people, remained a significant beneficiary of India's economic momentum. Direct tax exemptions for the middle-income segment under the Union Budget 2025-26 supported disposable incomes, thereby strengthening consumption. Building on this, the accelerated rationalisation of GST 2.0 slabs ahead of the festive season further boosted demand, while also providing relief to MSMEs and the informal sector amid subdued external demand conditions. Against this backdrop of easing price pressures, inflation moderated to multi-year lows, enabling the Reserve Bank of India to implement a cumulative 125-basis-point rate cut in 2025 to support growth and revive credit demand.

Looking ahead, India's growth outlook remains positive, underpinned by strong services sector, continued infrastructure investment and ongoing structural reforms. The proposed India– EU Free Trade Agreement is expected to provide access to over 99% of India's exports,⁴ while the recently concluded India–UK FTA opens further avenues for trade expansion. Continued focus on infrastructure, manufacturing, digital transformation and supply chain diversification is likely to strengthen India's position as a global hub for production and consumption.

TEXTILES

Global Textile Industry

The US\$ 1.16-1.39 trillion global textile industry went through a phase of recalibration marked by uneven consumer demand, geopolitical disruptions, tariff uncertainties, and supply chain realignments in FY 2025-26.

While demand in apparel remained muted across key western markets, segments such as technical textiles, home textiles, and value-added products continued to show resilience. Sustainability, traceability, and supply chain diversification emerged as defining themes, with global brands increasingly shifting sourcing strategies towards reliable and compliant manufacturing destinations.

Indian Textile Industry

For India's US\$ 152.40 billion textile market, FY 2025-26 has been a year of resilience amid global headwinds. Despite export volatility and pressure on cotton-led segments, India continued to strengthen its position as a diversified and integrated textile manufacturing hub, averaging a 3.83% annual growth rate to reach US\$ 213.75 billion by 2034. Domestic demand remained relatively stable, while policy initiatives such as PLI, PM MITRA parks, and the push towards MMF and technical textiles supported long-term structural growth. Rising cotton prices, logistics challenges, and tariff-related uncertainties impacted margins across the value chain. The industry is now increasingly transitioning towards man-made fibres, technical textiles, digitalisation, and sustainable manufacturing practices. India's strong raw material base, integrated value chain, and improving global positioning continue to create long-term opportunities, even as the sector navigates short-term demand and pricing pressures.

Risk & Concerns

The broader trends in the economy are expected to have a direct impact on your Company's growth prospects as well. Inflation is expected to remain elevated for the foreseeable future, driven by war-induced commodity price increases and broadening price pressures. In addition, the anticipated increase in interest rates by Central Banks in the coming year are also expected to lower growth and exert pressure on economies particularly those in emerging markets.

In these circumstances, the ability to successfully navigate cost pressures would have a significant bearing on the overall performance of your Company. Diminishing purchasing power and demand due to the economic circumstances could result in fundamental shifts in consumer behaviors and adversely impact the market for textiles.

Your company's entire operational activities in textile segment are stand still since August 2008.

REAL ESTATE

Indian Real Estate Market

India's real estate sector is expected to sustain its growth momentum supported by continued urbanisation, strong infrastructure investments, favourable demographic trends and rising household incomes. Strong residential demand, increasing redevelopment activity and growing participation from institutional investors are likely to support sector expansion. Additionally, improving connectivity across major metropolitan regions and a growing preference for organised developers are expected to drive long-term growth and strengthen the sector's overall outlook.

Opportunities, Threats and Challenges

Opportunities

India's real estate sector is experiencing renewed momentum, underpinned by strong demand, rising disposable incomes, and a favorable policy environment. The Baroda Rayon Corporation Limited, backed by proven execution capabilities, and strategic presence in key geographies, is well-positioned to leverage this upward trajectory.

- ❖ The company has inherent strength due to its prime location.
- ❖ The current environment in the real estate industry poses challenges to the entry of new competitors. With the trend leaning towards a smaller number of dominant developers in each region, this period of consolidation offers an attractive chance for current real estate firms to meet the increasing demand for housing.

Threats

While we are favorably positioned to capitalize on the growth prospects within the Indian real estate sector, there are potential challenges that the industry might need to navigate in the near to medium term.

- ❖ The real estate industry is subject to extensive regulations, and any negative adjustments in governmental policies or the regulatory framework can negatively influence the sector's performance. Significant delays in procedures related to acquiring land, determining land use, initiating projects, and obtaining construction approvals are common. Changes in policy applied retrospectively, along with regulatory obstacles, could affect profitability and diminish the appeal of both the sector and the companies active within it.

- ❖ In recent years, the landscape of real estate financing has shown a marked divergence. Well-established developers with lower debt levels have continued to secure funding with relative ease, benefiting from the selective approach of lenders, while those with weaker financial standings have encountered challenges in accessing capital. The performance of the real estate sector is intricately connected to the broader economic recovery and the prevailing monetary policies. The RBI has adopted an accommodative stance for now to bolster economic growth but has kept a hawk eye on the inflation trajectory. The central bank could reverse its stance, which may pose challenges for the real estate sector in the form of higher housing loan costs and an escalation in financing costs for developers.
- ❖ As the country's second-largest employment provider, the real estate sector relies significantly on manual labour. The pandemic severely impacted this sector due to labour shortages, disrupting project completion schedules. Consequently, there's a pressing need for the adoption of alternative construction methods that are less dependent on manual labour and more on technology.

Discussion of the Financial Performance with respect to operational performance

The company has following ongoing real estate projects at Udhna, Surat City namely –

- 1) Shree Laxminarayan Industrial Park - Z Row – Plotted Development (RERA No. - PR/GJ/SURAT/SURAT CITY/Surat Municipal Corporation/PN221AA10121/121022) which was launched in August 2022 and have received overwhelming response from the customers. Out of total 503 units, 85% of units were sold till March 2026.
- 2) Surat Textile Bourse Phase -1 (Part-A) – Commercial (RERA No. - PR/GJ/SURAT/SURAT CITY/Surat Municipal Corporation/CN283AA10183/261222) was launched in October 2022. Out of total 323 units, 17% of units were sold till March 2026.
- 3) Surat Textile Bourse Phase -1 (Part-B) – Commercial (RERA No. - PR/GJ/SURAT/SURAT CITY/Surat Municipal Corporation/CN317AA10217/280223) was launched in December 2022.

Key Financial Ratios -

Sr. No.	Key Financial Ratios	2025-26	2024-25	Variance %	Detailed comments
1	Debtors Turnover	3.88	4.73	-18.11	Decrease in Net Credit Sales
2	Inventory Turnover	0.10	0.17	-40.89	Decrease in Net Sales
3	Interest Coverage Ratio	6550.20	3388.24	93.32	Increase in interest expenses
4	Current Ratio	3.48	3.54	-1.77	-
5	Debt Equity Ratio	0.45	0.47	-4.82	-
6	Operating Profit Margin (%)	58.36%	29.45%	158.33	Increase in earnings available for debt service and decrease in debt service
7	Net Profit Margin (%)	35.06%	39.28%	-10.74	Decrease in Net Profit
8	Return on Equity (%)	5.79%	11.46%	-49.56	Decrease in Net Profit after tax
9	Return on Capital Employed (%)	3.95%	7.60%	-48.02	Decrease in EBIT
10	Return on Investment (%)	7.33%	9.61%	-23.75	Increase in Gain on Investment

For and on behalf of the Board of Directors

Place: Surat
Date: August 27, 2026

Damodarbhai Patel
Chairman & Managing Director
DIN: 00056513

ANNEXURE 'A' TO BOARD'S REPORT

**FORM NO. MR-3
SECRETARIAL AUDIT REPORT
FOR THE FINANCIAL YEAR ENDED 31ST MARCH, 2026**

[Pursuant to Section 204(1) of the Companies Act, 2013 and Rule 9 of the Companies (Appointment and Remuneration of Managerial Personnel) Rules, 2014]

To,
The Members,
The Baroda Rayon Corporation Limited
(CIN: L45100GJ1958PLC000892)
P.O. Baroda Rayon, Udhna,
Surat - 394220, Gujarat.

I have conducted the Secretarial Audit of the compliance of applicable statutory provisions and the adherence to good corporate practices by **The Baroda Rayon Corporation Limited** (hereinafter called the "Company"). The Secretarial Audit was conducted in a manner that provided me a reasonable basis for evaluating the corporate conducts/statutory compliances and expressing my opinion thereon.

Based on my verification of the Company's books, papers, minute books, forms and returns filed and other records maintained by the Company and also the information, explanations and clarifications provided by the Company, its management, officers, agents and authorized representatives during the conduct of secretarial audit in physical/electronic form, I hereby report that in my opinion, the Company has, during the audit period covering the financial year ended on **31st March, 2026**, generally complied with the statutory provisions of the applicable acts listed hereunder and also that the Company has proper Board processes and compliance mechanism in place to the extent, in the manner and subject to the reporting made hereinafter:

I have examined on test check basis, the books, papers, minute books, forms and returns filed and other records maintained by the Company for the financial year ended on **31st March, 2026** according to the provisions of:

- i. The Companies Act, 2013 (the Act) and the rules made thereunder.
- ii. The Securities Contracts (Regulation) Act, 1956 ('SCRA') and the rules made thereunder;
- iii. The Depositories Act, 1996 and the Regulations and bye-laws framed thereunder;
- iv. Foreign Exchange Management Act, 1999 and the rules and regulations made thereunder to the extent of Foreign Direct Investment, Overseas Direct Investment and External Commercial Borrowings;
- v. The following Regulations and Guidelines prescribed under the Securities and Exchange Board of India Act, 1992 ('SEBI Act'):-
 - a) The Securities and Exchange Board of India (Substantial Acquisition of Shares and Takeovers) Regulations, 2011;
 - b) The Securities and Exchange Board of India (Prohibition of Insider Trading) Regulations, 2015;
 - c) The Securities and Exchange Board of India (Issue of Capital and Disclosure requirements) Regulations, 2018 **(Not applicable to the Company during Audit period)**;
 - d) The Securities and Exchange Board of India (Share Based Employee Benefits and Sweat Equity) Regulations, 2021 **(Not applicable to the Company during Audit period)**;
 - e) The Securities and Exchange Board of India (Issue and Listing of Non-Convertible Securities) Regulations, 2021 **(Not applicable to the Company during Audit period)**;
 - f) The Securities and Exchange Board of India (Registrars to an Issue and Share Transfer Agents) Regulations, 1993, regarding the Companies Act and dealing with client **(Not applicable to the Company during Audit period)**;
 - g) The Securities and Exchange Board of India (Delisting of Equity Shares) Regulations, 2021 **(Not applicable to the Company during Audit period)**; and
 - h) The Securities and Exchange Board of India (Buyback of Securities) Regulations, 2018 **(Not applicable to the Company during Audit period)**.

vi. Other laws as applicable specifically to the Company namely:

a) The Real Estate (Regulation and Development) Act, 2016.

I have also examined compliance with the applicable clauses of the following:

i) Secretarial Standards (with respect to Board and General Meetings) issued by The Institute of Company Secretaries of India (ICSI).

ii) The Listing Agreement entered into by the Company with Stock Exchange read with the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015.

During the period under review, the Company has complied with the provisions of the Act, Rules, Regulations, Guidelines, Standards, etc. mentioned above subject to the following observations:

- i. *The Company has not complied with Reg. 31(2) of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 by Not holding of 100% equity shares of promoters/promoters' group in dematerialised form.*

I further report that

The Board of Directors of the Company is duly constituted with proper balance of Executive Directors, Non-Executive Directors and Independent Directors including one Women Director. The changes in the composition of the Board of Directors that took place during the period under review were carried out in compliance with the provisions of the Act and Listing Regulation.

Adequate notices were given to all Directors to schedule the Board Meetings; agenda and detailed notes on agenda were sent at least seven days in advance other than those held at shorter notice, and a system exists for seeking and obtaining further information and clarifications on the agenda items before the meeting and for meaningful participation at the meeting.

Majority decision is carried through and proper system is in place which facilitates/ensure to capture and record the dissenting member's views, if any, as part of the minutes.

I further report that *except qualifications as stated above*, there are adequate systems and processes in the Company commensurate with the size and operations of the Company to monitor and ensure compliance with applicable laws, rules, regulations and guidelines.

I further report that during the audit period, the Company has taken following specific action/decision having major bearing on the Company's affairs in pursuance of the above referred laws, rules, regulations, guidelines, etc. referred to above.

I further report that during the audit period:

- (a) The Company has passed a Special Resolution under Section 186 of the Companies Act, 2013 authorizing the Board of Directors to make investment, grant Loans, provide securities and guarantees for an aggregate amount not exceeding ₹ 1000 Crore in 65th Annual General Meeting held on 27th September, 2025.
- (b) The Company has obtained Term Loan and other facilities of ₹ 100 Crore from SBI Trustee Company Limited; and
- (c) The Company has obtained Inter Corporate Loan of ₹ 13 Crore from Unipat Rayon Limited.

Place: Surat
Date: 27/08/2026

MANISH R. PATEL
Company Secretary in Practice
ACS No: 19885, COP No.: 9360
Peer Review No.: 929/2020
ICSI Unique Code: I2010GJ763400
ICSI UDIN: A019885H001230591

This report is to be read with our letter of even date which is annexed as **Annexure A** and forms an integral part of this report.

To,
The Members,
The Baroda Rayon Corporation Limited
(CIN: L45100GJ1958PLC000892)
P.O. Baroda Rayon, Udhna, Dist. Surat,
Surat - 394220, Gujarat.

My report of even date is to be read along with this letter.

1. Maintenance of secretarial records is the responsibility of the management of the Company. My responsibility is to express an opinion on these secretarial records based on my audit.
2. I have followed the audit practices and processes as were appropriate to obtain reasonable assurance about the correctness of the contents of the Secretarial records. The verification was done on test check basis to ensure that correct facts are reflected in secretarial records. I believe that the processes and practices, I followed provide a reasonable basis for my opinion.
3. I have not verified the correctness and appropriateness of financial records and Books of Accounts of the Company.
4. Wherever required, I have obtained the Management representation about the compliance of laws, rules and regulations and happening of events, etc.
5. The compliance of the provisions of Corporate and other applicable laws, rules, regulations, standards is the responsibility of management. My examination was limited to the verification of procedures on test basis.
6. The Secretarial Audit Report is neither an assurance as to the future viability of the Company nor of the efficacy or effectiveness with which the management has conducted the affairs of the Company.
7. I further, report that the Compliance by the Company of applicable Financial Laws like Direct and Indirect Tax Laws has not been reviewed in this audit since the same has been subject to review by the statutory financial audit and other designated professionals.

Place: Surat
Date: 27/08/2026

MANISH R. PATEL
Company Secretary in Practice
ACS No: 19885, COP No.: 9360
Peer Review No.: 929/2020
ICSI Unique Code: I2010GJ763400
ICSI UDIN: A019885H001230591

ANNEXURE 'B' TO BOARD'S REPORT

1. Details pertaining to remuneration as required under Section 197(12) of the Companies Act, 2013 read with Rule 5(1) of the Companies (Appointment and Remuneration of Managerial Personnel) Rules, 2014:

- The ratio of the remuneration of each Director to the Median Remuneration of the Employees of the Company for the Financial Year 2025-26 and
- The percentage increase in remuneration of each Director, Chief Financial Officer, Chief Executive Officer, Company Secretary or Manager, if any, in the Financial Year.

(₹ in lakhs)

Sr. No.	Name of Director/KMP and Designation	Remuneration for the FY 2025-26	Percentage Increase/decrease in remuneration in the Financial Year 2025-26	Ratio of Remuneration of each director to the Median Remuneration of Employees
1	Mr. Damodarbai Patel – Chairman & Managing Director	69.11	15.18	2.77
2	Mr. Chimanlal Patel – Independent Director	NIL	NIL	N.A.
3	Mr. Zaverilal Ramani – Independent Director	NIL	NIL	N.A.
4	Mr. Rameshbhai Patel – Independent Director	NIL	NIL	N.A.
5	Mrs. Vidhya Bhavani – Non-Executive Director	NIL	NIL	N.A.
6	Mr. Viral Bhavani – Whole Time Director	39.00	30	1.57
7	Mr. Kunjal Desai – Company Secretary	10.84	12.92	N.A.
8	Mr. Jugal Kishore Jakhota – Chief Financial Officer	10.84	12.92	N.A.

- The median remuneration of employees during the financial year under review was ₹ 24.92 lakhs.
- The percentage increase in the median remuneration of employees in the financial year: NIL
- The number of permanent employees on the rolls of Company as on March 31, 2026: 4
- Average percentile increase already made in the salaries of employees other than the managerial personnel in the last financial year and comparison with the percentile increase in the managerial remuneration and justification thereof and point out if there are any exceptional circumstances for increase in the managerial remuneration: The average increase granted to employees other than managerial personnel is NIL.
- Affirmation that the remuneration is as per the remuneration policy of the Company: The remuneration paid to the Directors, Key Managerial Personnel and Employees is in line with the remuneration policy approved by the Board of Directors of the Company.

There were no employees covered under rule 5(2) of the Companies (Appointment and Remuneration) Rules, 2014.

For and on behalf of the Board of Directors

Place: Surat
Date: August 27, 2026

Damodarbai Patel
Chairman & Managing Director
DIN: 00056513

Annual Report on Corporate Social Responsibility (CSR) Activities for the F.Y. 2025-26

1. Brief outline on CSR Policy of the Company

The Baroda Rayon Corporation Limited believe that our business is built around strong social relevance of inclusive growth by supporting the common man in meeting their financial needs. We equally believe that creation of large societal capital is as important as wealth creation for our shareholders. As a responsible human organization, we are committed towards the above objective and are keen on developing a sustainable business model to ensure and activate our future growth drivers. With this objective, on the recommendation of the CSR Committee the Board of Directors have approved the CSR Policy which is available at: <http://brcl.in/UploadedFile/Policies/14082024123704060.pdf>

2. Composition of CSR Committee

Sr. No.	Name of Director	Designation / Nature of Directorship	Number of meetings of CSR Committee held during the year	Number of meetings of CSR Committee attended during the year
1	Mr. Damodarbhai Patel	Chairman of CSR Committee Chairman and Managing Director	2	2
2	Mr. Viral Bhavani	Member of CSR Committee Whole Time Director	2	2
3	Mr. Chimanlal Patel	Member of CSR Committee Independent Director	2	2

3. Provide the web-link where Composition of CSR committee, CSR Policy and CSR projects approved by the board are disclosed on the website of the company: <http://brcl.in/UploadedFile/Policies/14082024123704060.pdf>

4. Details of Impact assessment of CSR projects carried out in pursuance of sub-rule (3) of rule 8 of the Companies (Corporate Social Responsibility Policy) Rules, 2014, if applicable (attach the report): Not Applicable

5. Details of the amount available for set off in pursuance of sub-rule (3) of rule 7 of the Companies (Corporate Social Responsibility Policy) Rules, 2014 and amount required for set off for the financial year, if any: NIL

6. Average net profit of the company as per section 135(5): ₹ 2236.53 lakh

7. (a) Two percent of average net profit of the company as per section 135(5): ₹ 44.73 lakh

(b) Surplus arising out of the CSR projects or programmes or activities of the previous financial years.: NIL

(c) Amount required to be set off for the financial year, if any: *NIL

*Amount of ₹ 0.01 lakhs available for set off has been waived.

(d) Total CSR obligation for the financial year (7a+7b-7c): ₹ 44.73 lakh

8. (a) CSR amount spent or unspent for the financial year:

Total Amount Spent for the Financial Year (₹ in lakhs)	Amount Unspent (₹ in lakhs)				
	Total Amount transferred to Unspent CSR Account as per section 135(6)		Amount transferred to any fund specified under Schedule VII as per second proviso to section 135(5)		
	Amount	Date of transfer	Name of the Fund	Amount	Date of transfer
44.75	NIL	NA	NA	NIL	NA

(b) Details of CSR amount spent against ongoing projects for the financial year: NIL

(c) Details of CSR amount spent against other than ongoing projects for the financial year:

(1)	(2)	(3)	(4)	(5)		(6)	(7)	(8)	
Sr. No.	Name of the Project	Item from the list of activities in schedule VII to the Act	Local area (Yes/No)	Location of the project		Amount spent for the project (₹ in lakhs)	Mode of implementation - Direct (Yes/No)	Mode of implementation - Through implementing agency	
				State	District			Name	CSR registration number
1.	Promoting Education	Promoting Education	Yes	Gujarat	Surat	44.75	No	Shri Uma Education and Charitable Trust	CSR00036918

(d) Amount spent in Administrative Overheads: NIL

(e) Amount spent on Impact Assessment, if applicable: NIL

(f) Total amount spent for the Financial Year (8b+8c+8d+8e): ₹ 44.75 lakh

(g) Excess amount for set off, if any

Sl. No.	Particular	(₹ in lakhs)
(i)	Two percent of average net profit of the company as per section 135(5)	44.73
(ii)	Total amount spent for the Financial Year	44.75
(iii)	Excess amount spent for the financial year [(ii)-(i)]	0.02
(iv)	Surplus arising out of the CSR projects or programmes or activities of the previous financial years, if any	NIL
(v)	Amount available for set off in succeeding financial years [(iii)-(iv)]	0.02

9. Details of Unspent CSR amount for the preceding three financial years: Not Applicable

10. In case of creation or acquisition of capital asset, furnish the details relating to the asset so created or acquired through CSR spent in the financial year: Not Applicable

11. Specify the reason(s), if the company has failed to spend two per cent of the average net profit as per section 135(5): Not applicable

For The Baroda Rayon Corporation Limited

Damodarbhai Patel
Chairman & Managing Director
(Chairman of CSR Committee)
DIN: 00056513

Chimanlal Patel
Independent Director
(Member of CSR Committee)
DIN: 00075944

Date: May 29, 2026
Place: Surat

CERTIFICATE OF NON-DISQUALIFICATION OF DIRECTORS

(pursuant to Regulation 34(3) and Schedule V Para C clause (10)(i) of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015)

To,
The Members of
The Baroda Rayon Corporation Limited
(CIN – L45100GJ1958PLC000892)
P.O. Baroda Rayon, Udhna, Dist. Surat,
Surat - 394220, Gujarat.

I have examined the relevant registers, records, forms, returns and disclosures received from the Directors of The Baroda Rayon Corporation Limited having CIN L45100GJ1958PLC000892 and having registered office at P.O. Baroda Rayon, Udhna, Surat - 394220, Gujarat. (hereinafter referred to as 'the Company'), produced before me by the Company for the purpose of issuing this Certificate, in accordance with Regulation 34(3) read with Schedule V Para-C Sub clause 10(i) of the Securities Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015.

In my opinion and to the best of my information and according to the verifications (including Directors Identification Number (DIN) status at the portal www.mca.gov.in) as considered necessary and explanations furnished to me by the Company & its officers, I hereby certify that none of the Directors on the Board of the Company as stated below for the Financial Year ending on **31st March, 2026** have been debarred or disqualified from being appointed or continuing as Directors of companies by the Securities and Exchange Board of India, Ministry of Corporate Affairs or any such other Statutory Authority.

Sr. No.	Name of Directors	DIN	Date of Appointment in the Company (As per MCA record)
1	Mr. Damodarbhai Bhimjibhai Patel	00056513	10/03/2008
2	Mr. Viral Damodarbhai Bhavani	02597320	10/11/2020
3	Mrs. Vidhya Viralbhai Bhavani	07159576	29/04/2015
4	Mr. Chimanlal Nagjibhai Patel	00075944	14/08/2024
5	Mr. Rameshbhai Valjibhai Patel	02695200	14/08/2024
6	Mr. Zaverilal Mavjibhai Ramani	10729483	14/08/2024

Ensuring the eligibility for the appointment / continuity of every Director on the Board is the responsibility of the management of the Company. Our responsibility is to express an opinion on these based on our verification. This certificate is neither an assurance as to the future viability of the Company nor of the efficiency or effectiveness with which the management has conducted the affairs of the Company.

General Disclaimer: Our Analysis for this certificate does not cover the verification of criteria pertaining to appointment as Independent Director under Section 149 and criteria pertaining to appointment as Managing Director/Whole Time Director under Section 196 and Schedule V of the Companies Act, 2013.

Place: Surat
Date: 27/08/2026

MANISH R. PATEL
Company Secretary in Practice
ACS No: 19885, COP No. : 9360
Peer Review Cert. No. : 7382/2025
ICSI Unique Code: I2010GJ763400
UDIN: A019885H001240049

CORPORATE GOVERNANCE

The Directors present the Company's Report on Corporate Governance for the year ended March 31, 2026, in terms of Regulation 34(3) read with schedule V of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 ("Listing Regulation").

1. COMPANY'S PHILOSOPHY ON CODE OF GOVERNANCE

The Corporate Governance philosophy encompasses regulatory and legal requirements, such as the terms of listing agreements with stock exchanges which aims at a high level of business ethics, effective supervision and enhancement of value for all stakeholders.

The philosophy on Corporate Governance is an important tool for shareholder protection and maximization of their long term values. The cardinal principles such as independence, accountability, responsibility, transparency, fair and timely disclosures, credibility, sustainability etc. serve as the means for implementing the philosophy of Corporate Governance in letter and spirit.

2. BOARD OF DIRECTORS

2.1 Composition of the Board of Directors

As on March 31, 2026, there are 6 members on the Board which comprises of Executive & Non-executive Directors consisting Managing Director as Executive Director. The Independent Directors satisfy the criteria of independence specified in the Act and as laid down under Regulation 16 (1) (b) of the SEBI (LODR) Regulations, 2015. They also meet the criteria for their appointment formulated by the Nomination & Remuneration Committee ("NRC") as approved by the Board.

Subject to overall superintendent and control of the Board, the day to day management of the company is vested with Mr. Damodarbhai B. Patel, Chairman & Managing Director and Mr. Viral Bhavani, Whole Time Director of the company, who is supported by a Management team.

Composition and category of Directors

Sr. No.	Category	Name of Directors
1.	Promoter Executive Directors- ED	i) Mr. Damodarbhai Patel Chairman & Managing Director ii) Mr. Viral Bhavani Whole Time Director
2.	Non-Executive Independent Directors - NED (I)	i) Mr. Chimanlal Patel ii) Mr. Zaverilal Ramani iii) Mr. Rameshbhai Patel
3.	Promoter Non-Executive Director – NED	Mrs. Vidhya Bhavani

2.2 Board Meetings

- A. The company had 6(Six) Board Meetings during the financial year 2025-26 on 26.05.2025, 30.05.2025, 13.08.2025, 27.08.2025, 14.11.2025, 13.02.2026. The maximum gap between any two consecutive meetings was less than one hundred and twenty days, as stipulated under Section 173(1) of the Act, and Regulation 17(2) of the Listing Regulations and the Secretarial Standards issued by Institute of Company Secretaries of India.
- B. Directors' attendance record at Board Meeting and Annual General Meeting, their other Directorships and Committee Memberships.

Names	Category	Attendance at		No. of other Directorship held in other Company	Committee Membership held in other Company		Sharehold-ings in the Company
		Board Meetings	AGM (27.09.2025)		As a Member	As a Chairman	No. of Shares
Mr. Damodarbhai Patel	ED	6/6	Yes	2	-	-	14,22,670
Mrs. Vidhya Bhavani	NED	6/6	No	-	-	-	-
Mr. Viral Bhavani	ED	6/6	Yes	1	-	-	9,60,164
Mr. Chimanlal Patel	NED (I)	6/6	Yes	-	-	-	-
Mr. Zaverilal Ramani	NED (I)	6/6	Yes	-	-	-	280
Mr. Rameshbhai Patel	NED (I)	6/6	Yes	1	-	-	-

C. Details of Directorships along with category held by Directors in other Listed Entities:

Name of Director	Name of listed entity	Category of Directorship
Mr. Damodarbhai Patel	-	-
Mrs. Vidhya Bhavani	-	-
Mr. Viral Bhavani	-	-
Mr. Chimanlal Patel	-	-
Mr. Zaverilal Ramani	-	-
Mr. Rameshbhai Patel	-	-

**2.3 Meeting of Members:
Annual General Meeting**

During the financial year ended March 31, 2026, 65th Annual General Meeting of the company was held on September 27, 2025.

Extra-Ordinary General Meeting (EGM)

No Extra-Ordinary General Meeting (EGM) was held during the year.

2.4 Disclosure of relationships between directors inter-se:

Mr. Damodarabhai Patel, Chairman & Managing Director is father-in-law of Mrs. Vidhya Bhavani, Non-Executive Director & father of Mr. Viral Bhavani, Whole Time Director. Mr. Viral Bhavani is spouse of Mrs. Vidhya Bhavani.

2.5 Details of Shareholding of Non- Executive Directors:

Name of Director	No. of shares held as on March 31, 2026	% of equity
Mr. Chimanlal Patel	NIL	-
Mr. Zaverilal Ramani	280	-
Mr. Rameshbhai Patel	NIL	-
Mrs. Vidhya Bhavani	NIL	-

There are no convertible instruments held by the non-executive directors of the Company.

2.6 Information supplied to the Board

All information as required under SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 is made available to the Board.

2.7 Familiarization Programme for Independent Directors

Pursuant to Regulation 25(7) of the SEBI (LODR) Regulations, 2015, the familiarization programme aims to provide independent directors with the industry scenario, the socio-economic environment in which the Company operates, the business model, the operational and financial performance of the Company, significant developments to enable them to take well informed decisions in a timely manner. The familiarization programme also seeks to update the directors on the roles, responsibilities, rights and duties under the Companies Act, 2013 and other statutes.

Details of the familiarization programme imparted to independent directors is available on the following link <http://brcl.in/UploadedFile/FamiliarizationProgram/14022026110759148.pdf>

2.8 Code of Conduct

In compliance with Regulation 17(5) of the SEBI (LODR) Regulations, 2015, the Company has adopted a Code of Conduct (the 'Code'). This Code is applicable to the Members of the Board, Senior Management Personnel and all employees of the Company and Subsidiaries. The Code lays down the standard of conduct which is expected to be followed by the Board of Directors and the designated employees in their business dealings particularly on matters relating to integrity in the work place, in business practices and in dealing with stakeholders. The Code gives guidance through examples on the expected behavior from an employee in a given situation and the reporting structure.

All the members of the Board and the Senior Management Personnel have affirmed compliance to the Code, as at March 31, 2026. A declaration to this effect, signed by the Managing Director is provided in the certification section of the Annual Report. The Code is displayed on the Company's website viz. <http://www.brcl.in/CodeOfConduct.aspx>.

2.9 Insider Trading Code

The company has adopted a Code of Conduct for prevention of Insider Trading with a view to regulate trading in securities by the Directors and designated persons of the Company. The code requires pre-clearance for dealing in the Company's shares and prohibits the purchase or sale of Company's shares by the Directors and the designated persons while in possession of unpublished price sensitive information in relation to the company and during the period when the Trading Window is closed. The Company Secretary & Compliance Officer is responsible for implementation of the Code. This Code is displayed on the Company's website viz. <http://brcl.in/CodeOfConduct.aspx>

2.10 Core skills/expertise/competencies of the Board of Directors

The Board of The Baroda Rayon Corporation Limited comprises of professionals drawn from diverse fields. They bring with them a wide range of skills and experience to the Board, which enhances the quality of the decision making process of the Board. The Board has identified the following skill set with reference to its Business and Industry which are available with the Board:

Name of Director	Expertise in specific functional area
Mr. Damodarabhai Patel	Finance, Business Strategy, Industry Experience, General Management
Mr. Chimanlal Patel	Corporate Finance, Import-Export, Industry Experience, Legal/Secretarial Compliance

Mr. Zaverilal Ramani	Business Management, Business Strategy, Corporate Finance, Legal/Secretarial Compliance.
Mr. Rameshbhai Patel	Corporate Finance, Industry Experience, Business Management, Legal/Secretarial Compliance.
Mrs. Vidhya Bhavani	Communication skills, Time Management, Presentation & Persuasion, Liaising.
Mr. Viral Bhavani	Business Administration, Business Strategy, Corporate Finance, Project Management.

The Board is satisfied that the independent directors have met their criteria of independence as required under the SEBI (LODR) Regulations, 2015 and relevant declarations have been received from the directors.

2.11 BOARD COMMITTEES:

Details of the Board Committees and other related information are provided hereunder:

Audit Committee	Nomination And Remuneration Committee
Mr. Chimanlal Patel - Chairman Non-Executive Director (Independent)	Mr. Chimanlal Patel - Chairman Non-Executive Director (Independent)
Mr. Zaverilal Ramani – Member Non-Executive Director (Independent)	Mr. Zaverilal Ramani – Member Non-Executive Director (Independent)
Mr. Rameshbhai Patel – Member Non-Executive Director (Independent)	Mr. Rameshbhai Patel – Member Non-Executive Director (Independent)
Stakeholders Relationship Committee	Corporate Social Responsibility Committee
Mr. Zaverilal Ramani – Chairman Non-Executive Director (Independent)	Mr. Damodarbhair Patel – Chairman Managing Director
Mr. Damodarbhair Patel - Member Managing Director	Mr. Viral Bhavani – Member Whole Time Director
Mr. Chimanlal Patel – Member Non-Executive Director (Independent)	Mr. Chimanlal Patel – Member Non-Executive Director (Independent)

A) AUDIT COMMITTEE:

Constitution

The composition, quorum, powers, role and scope are in accordance with Section 177 of the Companies Act, 2013 and the provisions of Regulation 18 of the Listing Regulations, 2015. The Company Secretary acts as the Secretary to the Committee.

The Audit Committee comprises of the following Directors.

Sr. No.	Name of Committee member	Designation in Committee	Category
1	Mr. Chimanlal Patel	Chairman	Non-Executive Director (Independent)
2	Mr. Zaverilal Ramani	Member	Non-Executive Director (Independent)
3	Mr. Rameshbhai Patel	Member	Non-Executive Director (Independent)

All the members of the Audit Committee are financially literate and have accounting and financial expertise.

Terms of reference

The terms of reference of the Audit Committee are in accordance with Listing Regulations, 2015 and include the following:

Duties/Powers/Responsibilities:

- Recommendation for appointment, reappointment and terms of appointment of Auditors of the Company.
- Review and monitor auditor's independence and performance and effectiveness of Audit Process.
- Reviewing, with the management, the annual financial statements and auditors' report thereon before submission to the board for approval, with particular reference to:
 - a) Matters required to be included in the Director's Responsibility Statement to be included in the Board's Report in terms of clause (c) of sub-section 3 of section 134 of the Companies Act, 2013.
 - b) Changes, if any, in accounting policies and practices and reasons for the same.
 - c) Major accounting entries involving estimates based on the exercise of judgment by management.
 - d) Significant adjustments made in the financial statements arising out of audit findings.
 - e) Compliance with listing and other legal requirements relating to financial statements.
 - f) Disclosure of any related party transactions.

- g) Modified opinions in the draft audit report.
- Reviewing, with the management, the quarterly financial statements before submission to the board for approval;
- Approval/Subsequent modification of transaction of the Company with related parties.
- Scrutiny of inter corporate loans and investments.
- Valuation of undertakings and assets of the Company.
- Valuation of internal financial control and risk management systems.
- Monitoring the end use of funds raised through public and related matters.
- Establish and review the functioning of the Vigil Mechanism under the Whistle-Blower policy of the Company and review the functioning of the legal compliance mechanism.

Call for Comments of the Auditors:

The Audit Committee may call for the Comments of the Auditors about internal control systems, the scope of Audit, including observations and review of financial statements before their submission to the Board and any related issues with internal and statutory auditors and management of the Company.

Meetings and attendance

During the financial year 2025-26, the Audit Committee of the Company met 6 (Six) times on 26.05.2025, 30.05.2025, 13.08.2025, 27.08.2025, 14.11.2025 & 13.02.2026. The gap between two Audit Committee meetings did not exceed four months.

The members of the Audit Committee and attendance of each member of the Audit Committee at the meetings held during the year areas under.

Name	No. of Audit Committee Meetings attended
Mr. Chimanlal Patel – Chairman - NED (I)	6/6
Mr. Zaverilal Ramani – Member - NED (I)	6/6
Mr. Rameshbhai Patel – Member - NED (I)	6/6

B) NOMINATION AND REMUNERATION COMMITTEE:

Pursuant to section 178 of Companies Act, 2013 and Regulation 19 of Listing Regulations, 2015, Nomination and Remuneration Committee comprises of following Independent Directors viz;

Sr. No.	Name of Committee member	Designation in Committee	Category
1	Mr. Chimanlal Patel	Chairman	Non-Executive Director (Independent)
2	Mr. Zaverilal Ramani	Member	Non-Executive Director (Independent)
3	Mr. Rameshbhai Patel	Member	Non-Executive Director (Independent)

Meetings and Attendance

1(One) meeting was held on 27.08.2025 of the Nomination and Remuneration Committee during the year under review. All the members of the Committee were present at the meeting.

The members of the Committee and attendance of each member of the Committee at the meeting held during the year is as under.

Name	No. of Meetings attended
Mr. Chimanlal Patel – Chairman - NED (I)	1/1
Mr. Zaverilal Ramani – Member - NED (I)	1/1
Mr. Rameshbhai Patel – Member - NED (I)	1/1

The Nomination & Remuneration Committee has, inter alia, the following mandate as prescribed under Part C of Schedule II of The SEBI (LODR) Regulations, 2015 and Section 17 of the Companies Act, 2013 some of which are:

1. Formulation of the criteria for determining qualifications, positive attributes and independence of a director, KMP or other employees and recommend to the Board of Directors a policy relating to the appointment & remuneration of the directors, key managerial personnel and other employees;
2. Formulation of criteria for evaluation of performance of independent directors and the Board of Directors and specifying the manner for effective evaluation of performance of Board, its committees and individual directors to be carried out either by the Board, the Committee or by an independent external agency and review its implementation and compliance;
3. Devising a policy on diversity of Board of Directors;
4. Identifying persons who are qualified to become directors and who may be appointed in senior management in accordance with the criteria laid down and recommend to the Board of Directors on their appointment, remuneration and removal;

5. Administer the Company's equity incentive plans, including the review and grant of options to eligible employees under the plans and the terms and conditions applicable to such options, subject to the provisions of each plan;
6. Deciding on whether to extend or continue the term of appointment of the independent director, on the basis of the report of performance evaluation of independent directors;
7. Recommend to the Board, all remuneration, in whatever form, payable to senior management;
8. Carrying out any other function as prescribed under the SEBI Listing Regulations, the Companies Act, 2013 and the Rules made thereunder and any other statutory/regulatory body from time to time;

Mr. Damodarbhair Patel, Chairman and Managing Director and Mr. Viral Bhavani, Whole Time Director was paid remuneration for the period ended March 31, 2026.

Nomination and Remuneration Policy of the Company:

In accordance with the Nomination and Remuneration Policy, the Nomination and Remuneration Committee (NRC) has, inter alia, the following responsibilities:

- A. Appointment and removal of Director, KMP and Senior Management:
 - The NRC will have the responsibility and authority to decide the essential and desirable skills/competencies/expertise/experience/criteria of independence required from the individuals for the office of Directors, KMP & Senior Management Personnel.
 - The expertise required from the Directors, KMP and Senior Management Personnel would be defined based on the Company's strategy and needs.
 - The NRC shall review the criteria for the role and define the role Specifications for the appointment.
 - In case of Directors and KMP, in addition to the above specifications the NRC shall ensure that the candidate possesses the requisite qualifications and attributes as per the Applicable Laws.
- B. Identifying candidates who are qualified to become Directors, KMP & Senior Management Personnel:
 - The NRC may assign the responsibility of identifying the candidate for the final interview by the NRC to the following:
 - To Managing Director/Whole Time Director and Chairman of NRC, in case of selection of Directors; and
 - To the Managing Director/Whole Time Director, in case of selection of KMP & Senior Management Personnel.
 - The NRC shall identify member(s) of the Board who will interview the candidate recommended to the NRC as above.
 - Upon selection of the candidate, the NRC shall make a recommendation to the Board for appointment of Director/ KMP/ Senior Management Personnel. For discharging this duty the NRC may seek inputs from the persons responsible for identifying the candidates stated in as above.
 - The appointment of Directors and KMP shall be subject to the compliance of the Act, Part D of Schedule II of SEBI (Listing Obligations & Disclosure Requirements) Regulations, 2015 and Article of Association.
- C. Selection of Independent Directors:
 - Considering the requirement of skill sets on the Board, eminent people having an independent standing in their respective field/profession, and who can effectively contribute to the Company's business and policy decisions are considered by the Human Resources, Nomination and Remuneration Committee, for appointment, as an Independent Directors on the Board. The Committee, inter alia, considers qualification, positive attributes, area of expertise and number of Directorships and Memberships held in various committees of other companies by such persons in accordance with the Company's Policy for Selection of Directors and determining Directors' independence. The Board considers the Committee's recommendation, and takes appropriate decision. Every Independent Director, at the first meeting of the Board in which he participates as a Director and thereafter at the first meeting of the Board in every financial year, gives a declaration that he meets the criteria of independence as provided under law.
- D. Term of Appointment:
 - The term of appointment of Directors shall be governed by the provisions of the Act and Part D of Schedule II of SEBI (Listing Obligations & Disclosure Requirements) Regulations, 2015.
 - The term of the KMP (other than the MD) and Senior Management Personnel shall be governed by the prevailing policies of the Company.

- E. Letter of Appointment to Independent Directors:
- The appointment of Independent Directors shall be formalized through a letter of appointment to be issued by the Company in accordance with the Applicable Laws.
- F. Removal of Director, KMP or Senior Management Personnel:
- The Removal of Director, KMP or Senior Management Personnel may be warranted due to reasons such as disqualification prescribed under the Applicable Laws and / or disciplinary reasons.
 - In regard to removal of any Director, KMP or Senior Management Personnel, the NRC shall in consultation with the MD and the Chairman of Audit committee, for Directors, and with the MD for KMP and Senior Management Personnel, review the performance and/or other factors meriting a removal and subject to the provisions of the Act and the Articles of Association of the Company recommend to the Board its course of action.
- G. Retirement of Director, KMP or Senior Management Personnel:
- The retirement age of Directors shall be as per the Applicable Laws.
 - The retirement age of KMP and Senior Management Personnel shall be as per the prevailing policy of the Company subject to the Applicable Laws.
- H. Remuneration of Director, KMP and Senior Management Personnel
- Remuneration to Executive Director(s):
 - The remuneration payable to Executive Director(s) shall be determined by the NRC and recommended to the Board for approval. Such remuneration (including revisions thereof) shall be subject to the approval of the shareholders of the Company and/or Central Government, wherever required under the Act, Listing Regulations and the Articles of Association of the Company.
 - The remuneration shall be in accordance with and subject to the ceiling limits and other conditions prescribed under the Act, Listing Regulations and the Articles of Association of the Company.
 - Additionally, the Executive Director may be entitled to Employee Stock Options granted under any Employee Stock Option Plan/ Scheme(s), Stock Appreciation Rights granted under any Stock Appreciation Rights Plan/Scheme(s) of the Company and such other long term incentive schemes of the Company.
 - Annual revisions in the remuneration within the remuneration limits approved by the Board, shareholders/Central Government, shall be based on the prevailing policy of the Company and the same shall be approved by the NRC. The Board shall note such annual increases.
 - Remuneration to Non-Executive Directors (NED):
 - The remuneration (including revisions thereof) payable to the NED shall be in accordance with and subject to the ceiling limits and other conditions prescribed under the Act, Listing Regulations and the Articles of Association of the Company.
 - The NRC shall determine the remuneration to NED including the mode, quantum, recipients of the remuneration and the frequency of payment of such remuneration, and recommend the same to the Board for approval.
 - The remuneration of NED may comprise following:
 - a) Remuneration/Commission; and
 - b) Sitting fees for attending each meeting of the Board and its Committees.
 - The remuneration of NED (including revisions thereof) shall be based on certain financial parameters like the performance of the Company, its market capitalization, etc., industry benchmarks, role of the Director and such other relevant factors.
 - NEDs shall not be entitled to any stock option or stock appreciation rights of the Company.
 - The NRC shall determine the periodicity at which such remuneration shall be reviewed and revised.
 - Remuneration to KMP & Senior Management Personnel:
 - The NRC shall approve the remuneration policy of the Company applicable to KMP and Senior Management Personnel.
 - For appointments to the office of KMP or Senior Management Personnel, the NRC shall approve the remuneration and recommend the same to the Board for its approval.
 - The NRC shall approve the annual revision in the remuneration of KMP and Senior Management Personnel based on the remuneration policy of the Company applicable to KMP and Senior Management Personnel.
 - Factors to be considered while determining the remuneration to Directors, KMP and Senior Management Personnel While determining the remuneration to Directors, KMP and Senior Management Personnel.

- The NRC shall ensure the following:
- The level and composition of remuneration is reasonable and sufficient to attract, retain and motivate Directors, KMP and Senior Management Personnel to deliver the quality required to run the Company successfully;
- Relationship of remuneration to performance is clear and meets appropriate performance benchmarks; and
- Remuneration to Directors, KMP and Senior Management Personnel involves a balance between fixed and incentive pay reflecting short and long-term performance objectives appropriate to the working of the Company and its goals.
- Board Evaluation:
- The Board is committed to assessing its own performance as a Board in order to identify its strengths and areas in which it may improve its Functioning. Towards this end, the NRC shall establish the criteria and processes for evaluation of performance of Individual Directors, Chairman of the Board, the Board as a whole and the Committees of the Board and recommend the same to the Board.
- The Board is responsible for monitoring and reviewing of the Board Evaluation framework.
- The NRC is responsible for carrying out evaluation of every director's performance and various criteria can be framed by NRC in separate policy also.
- The performance evaluation shall take place annually. It shall be the responsibility of the Chairman of the NRC to organize the evaluation process;
- The appointment / re-appointment / continuation of Directors on the Board shall be subject to the outcome of the yearly evaluation process.
- Meeting of Independent Directors:
- Independent Directors of the Company shall hold at least one meeting in a year, without the attendance of Non-Independent Directors and members of the management.
- Such meeting shall review the performance of Non-Independent Directors and the Board as a whole; &
- review the performance of the Chairman of the Company, taking into account the views of Executive Directors and Non-Executive Directors;
- Familiarization Programme for Independent Directors:
The Company will impart Familiarization Programmes for Independent Directors inducted on the Board of the Company. Familiarization - immediately upon appointment of Director the Familiarization Programme of the Company will provide information relating to the Company, Specialty Chemical industry, business model of the Company, business processes & policies, geographies in which Company operates, etc. The Programme intends to improve awareness of the Independent Directors on their roles, rights, responsibilities towards the Company. Further, the Familiarization Programme shall also provide information relating to the financial performance of the Company and budget and control process of the Company and all other information's which affect its rights and responsibility.

The MD or such other officer(s) of the Company, duly authorized by the MD shall lead the Familiarization Programme. The KMPs or Senior Management Personnel may participate in the Programme for providing various inputs.

- Diversity of Board of Directors:
Nomination & Remuneration Committee (NRC) shall ensure the diversity of the board of director is in order with the requirement of the size of Company. Further, NRC shall ensure scope of work of Directors in the Company and portfolios which are going to be allocated to them shall be based on diverse experience of Directors.

NRC shall also ensure that the candidate is having educational qualification, expertise and experience which are required for the same.

In case if there is vacancy in between, then NRC shall appoint the required Directors in accordance with the Act and Listing Regulations and after considering the above mentioned things.

Evaluation of Board Effectiveness

Pursuant to the provisions of the Companies Act, 2013 and Regulation 25 of the SEBI (LODR) Regulations, 2015, the Board has carried out the annual performance evaluation of its own performance, the directors individually, as well as the evaluation of all the Committees of the Board. The Committee formulated the criteria for evaluation of the Chairman, Board of Directors, Members of the Committee and Individual Directors and the evaluation is conducted accordingly. The evaluation criteria included aspects related to competency of directors, strategy and performance evaluation, governance, independence, effectiveness, structure of the board/committee, level of engagement and contribution, independence of judgement etc. The performance evaluation of the independent

directors was carried out by the entire Board. The performance evaluation of the Chairperson and non-independent directors was carried out by the independent directors. The directors expressed their satisfaction with the evaluation process and its results, which reflected in the overall management of the Board and its committees with the Company.

C) STAKEHOLDERS RELATIONSHIP COMMITTEE:

The composition of the Stakeholder Relationship Committee is in compliance with the provisions of Section 178 of the Companies Act, 2013 and Regulation 20 of Listing Regulations, 2015.

Stakeholders Relationship Committee comprises of following Directors –

Sr. No.	Name of Committee member	Designation in Committee	Category
1	Mr. Zaverilal Ramani	Chairman	Non-Executive Director (Independent)
2	Mr. Chimanlal Patel	Member	Non-Executive Director (Independent)
3	Mr. Damodarbai Patel	Member	Executive Director (Managing Director)

The Committee reviews the redresses of shareholders' complaints relating to transfer, transmission, non-receipt of annual reports and other shares related complaints. The Committee also periodically reports to the Board in each Board Meeting the number and Category of the shareholder's complaints received and status of their resolution.

The Committee met 4 (four) times during 2025-26 on 30.05.2025, 13.08.2025, 14.11.2025 & 13.02.2026. The attendance of committee members is as under –

Name	No. of Audit Committee Meetings attended
Mr. Zaverilal Ramani – Chairman - NED (I)	4/4
Mr. Chimanlal Patel – Member - NED (I)	4/4
Mr. Damodarbai Patel – Member – ED	4/4

Details pertaining to the number of complaints received and responded and the status thereof during the financial year ended March 31, 2026 are as follows:

No. of complaints pending at the beginning of the year	1
No. of complaints received during the year	26
No. of complaints resolved during the year	26
No. of complaints pending at the end of the year	1

D) CORPORATE SOCIAL RESPONSIBILITY (CSR) COMMITTEE:

The Company in terms of Section 135(1) of the Act has constituted a Corporate Social Responsibility Committee comprising of 3 (Three) members –

Sr. No.	Name of Committee member	Designation in Committee	Category
1	Mr. Damodarbai Patel	Chairman	Executive Director (Managing Director)
2	Mr. Viral Bhavani	Member	Executive Director (Whole Time Director)
3	Mr. Chimanlal Patel	Member	Non-Executive Director (Independent)

The CSR Policy of your Company is available on the Company's website at <http://brcl.in/UploadedFile/Policies/14082024123704060.pdf>

The Committee met 2 (two) times during 2025-26 on 13.08.2025 and 13.02.2026. The attendance of committee members is as under –

Name	No. of CSR Committee Meetings attended
Mr. Damodarbai Patel – Chairman – ED	2/2
Mr. Viral Bhavani – Member - ED	2/2
Mr. Chimanlal Patel – Member - NED (I)	2/2

Terms of reference:

- Recommend to the Board, a CSR Policy (and modifications thereto from time to time) which shall provide an approach and the guiding principles for selection, implementation, and monitoring of CSR activities to be undertaken by the Company;

- (ii) Approve and recommend Annual Action Plan, and any modifications thereof, to the Board comprising of following information;
 - a). the list of CSR projects or programmes that are approved to be undertaken in areas or subjects specified in Schedule VII of the Act;
 - b). the manner of execution of such projects or programmes;
 - c). the modalities of utilization of funds and implementation schedules for the projects or programmes;
 - d). monitoring and reporting mechanism for the projects or programmes; and
 - e). details of need of impact assessment, if any, for the projects undertaken by the company;
- (iii) Approve specific projects, either new or ongoing, in pursuance of the Areas of Interest outlined in CSR Policy, either for undertaking such projects by the Company itself, for inclusion in the annual action plan or for supporting such projects by way of contributions or financial assistance;
- (iv) Recommend to the Board, the amount of expenditure to be incurred on the CSR activities in a financial year and the amount to be transferred in case of ongoing projects and unspent amounts.
- (v) Review the progress of CSR initiatives undertaken by the Company;
- (vi) Monitor the CSR Policy of the Company from time to time and institute a transparent monitoring mechanism for implementation of the CSR projects referred to above;
- (vii) Review and recommend to the Board, the Annual Report on CSR activities to be included in Board's Report and certificate submitted by the Chief Financial Officer;
- (viii) Review and recommend to the Board, the impact assessment report obtained by the Company from time to time;
- (ix) Undertake such activities and carry out such functions as may be provided under section 135 of the Act and the Rules;

2.12 Independent Directors

The Non-Executive Independent Directors fulfill the conditions of independence specified in Section 149(6) of the Companies Act, 2013 and Regulation 16(1)(b) of the Listing Regulations. A formal letter of appointment to Independent Directors as provided in Companies Act, 2013 has been issued and disclosed on website of the Company viz. <http://brcl.in/UploadedFile/CodeOfConduct/07082018121044629.pdf>

Number of Independent Directorships

In compliance with the Listing Regulations, Directors of the Company do not serve as an Independent Director in more than seven listed companies. In case he/she is serving as a Whole-Time Director in any listed company, does not hold the position of Independent Director in more than three listed companies.

Independent Directors' Meeting

In accordance with the provisions of Schedule IV (Code for Independent Directors) of the Companies Act, 2013 and Regulation 25(3) of the SEBI Listing Regulations, 2015, the Independent Directors met on February 13, 2026.

Name	No. of Independent Directors Meetings attended
Mr. Chimanlal Patel – Chairman – NED (I)	1/1
Mr. Zaverilal Ramani – Member – NED (I)	1/1
Mr. Rameshbhai Patel– Member – NED (I)	1/1

3. MANAGEMENT

3.1 A Report on Management Discussion and Analysis

The Management Discussion and Analysis forms part of this Annual Report.

3.2 Disclosure of material transaction

During the period there was no material financial or commercial transaction which had potential interest of the senior Management Personnel or which might have had potential conflict with the interest of the company.

3.3 Accounting Policies

The company has not adopted any Accounting Policy, which is contrary to the Indian Accounting Standards ("Ind AS").

4. GENERAL BODY MEETINGS

Details of last three Annual General Meetings Held:

Particulars	FY 2022-23	FY 2023-24	FY 2024-25
Day	Thursday	Saturday	Saturday
Date	September 28, 2023	September 28, 2024	September 27, 2025
Time	09:00 a.m.	09:00 a.m.	09:00 a.m.
Venue	Patidar Bhavan, Kadodara, Surat-394327	Patidar Bhavan, Kadodara, Surat-394327	Patidar Bhavan, Kadodara, Surat-394327
Special Resolution	NIL	3(Three)	4(Four)

No special resolution was passed at the 63rd Annual General Meeting of the company held on September 28, 2023.

Three special resolutions were passed at the 64th Annual General Meeting of the company held on September 28, 2024 for (i) Appointment of Mr. Chimanlal Nagjibhai Patel (DIN: 00075944) as an Independent Director (ii) Appointment of Mr. Zaverilal Mavjibhai Ramani (DIN: 10729483) as an Independent Director (iii) Appointment of Mr. Rameshbhai Valjibhai Patel (DIN: 02695200) as an Independent Director.

Four special resolutions were passed at the 65th Annual General Meeting of the company held on September 27, 2025 for (i) Re-appointment of Mr. Damodarbai Patel (DIN: 00056513) as Managing Director of the company (ii) Re-appointment of Mr. Viral Bhavani (DIN: 02597320) as a Whole Time Director of the company (iii) To appoint Mr. Manish R. Patel, Practicing Company Secretary (COP No. 9360) (PRCN:929/2020), Surat as Secretarial Auditor of the company (iv) To make Investment(s), Loans, Guarantees and security in excess of limits specified under section 186 of Companies Act, 2013.

POSTAL BALLOT

During the period under review the company has not passed any resolution by Postal Ballot.

5. OTHER DISCLOSURES

- During the period, there were no transaction of material nature, with the Promoters, Directors and relatives, the Management and the company's Subsidiaries, that had potential conflict with the interest of the company. Policy is uploaded on www.brci.in. The company has not entered into any transaction with any person or entity belonging to the promoter/promoter group which holds 10% or more shareholding in the listed entity.
- A Practising Company Secretary has carried out exercise of Reconciliation of Share Capital to the total admitted capital with National Securities Depository Limited (NSDL) and Central Depository Services (India) Limited (CDSL) and the total issued and listed capital as on the close of the financial year 2025-26. The Reconciliation of Share Capital confirms that the total issued / paid up capital is in line with the total number of shares in physical form and the total number of dematerialized shares held with NSDL and CDSL.
- During the year 2025-26, there was no fine, penalty nor any stricture passed by SEBI, Stock Exchanges or any other Statutory Authority on matters relating to capital markets. Also, there was no other fine, penalty nor any stricture passed by SEBI, Stock Exchanges or any other Statutory Authority on matters relating to capital markets, in the last three years.
- The Audit Committee has established a Vigil Mechanism and adopted a Whistle-Blower Policy, which provides a formal mechanism for all Directors and employees of the Company to approach the Management of the Company (Audit Committee in case where the concern involves the Senior Management) and make protective disclosures to the Management about unethical behavior, actual or suspected fraud or violation of the Company's Code of Conduct or ethics policy. The disclosures reported are addressed in the manner and within the time frames prescribed in the Policy. The Company affirms that no personnel of the Company has been denied access to the Audit Committee. Policy is uploaded on <http://brci.in/UploadedFile/Policies/12122024113158716.pdf>
- The Company has also complied with and adopted the mandatory requirements of SEBI (LODR) Regulations, 2015, Companies Act, 2013 and applicable Secretarial Standards.
- In line with the requirements of Regulation 17(9) of the SEBI LODR, the Audit Committee and the Board of Directors reviewed the managements' perception of the risks facing the Company, and measures taken to minimize the risk. The company's operational activities in textile segment are stand still since August 2008 hence company is no exposed to commodity price risk. The Company is not doing any hedging activities.
- Board of Directors of the Company confirm that in their opinion the independent directors fulfill the conditions specified in the SEBI (Listing Obligations & Disclosure Requirements) Regulations, 2015, and are independent of the management.

h. Policy on related party transaction, determining material subsidiaries and all other Policies/Disclosures required under Companies Act, 2013 / SEBI LODR Regulations, 2015 are available on the weblink: <http://www.brcl.in/Policies.aspx>.

i. Disclosures with regard to demat suspense account/unclaimed suspense account – N.A.

j. There were no funds raised by the Company through Preferential allotment or qualified institutional placement as specified under the above mentioned regulation during the financial year 2025-26.

k. There is no such director on the Board of the Company who has been disqualified by virtue of any provisions of the Act and any other laws or debarred by any regulatory authority to be appointed or continue to act as Director.

A Certificate from a Company Secretary in Practice that none of the Directors on the Board of the company have been debarred or disqualified from being appointed or continuing as Directors of Companies by the Board/Ministry of Corporate Affairs or any such statutory authority is annexed to this report as “**Annexure D**”.

l. As required by Regulation 17(8) of the SEBI Listing Regulations, the Managing Director and the Chief Financial Officer have submitted a Certificate to the Board of Directors in the prescribed format for the financial year ended March 31, 2026 confirming the correctness of the financial statements and cash flow statement, and adequacy of the internal control measures and reporting of matters to the Audit Committee, which is annexed.

m. During the financial year ended March 31, 2026, all recommendations of the Committees of the Board of Directors, which are mandatorily required, have been accepted by the Board of Directors of your Company.

n. The company has obtained a certificate from the Auditors of the company regarding compliance with the provisions of the Corporate Governance laid down in Schedule V of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, with the Stock Exchange, which is annexed as “**Annexure E**”.

o. There have been no loans or advances extended by the Company in the nature of loans to any firms/companies in which the Directors of the Company are interested.

p. Details of material subsidiaries of the listed entity; including the date and place of incorporation and the name and date of appointment of the statutory auditors of such subsidiaries – Your company does not have any material subsidiary.

q. Disclosure of certain types of agreements binding listed entities: There are no such agreements in respect of information disclosed under clause 5A of paragraph A of Part A of Schedule III of the SEBI Listing Regulations and hence not applicable.

r. As required by the Sexual Harassment of Women at Workplace (Prevention, Prohibition & Redressal) Act, 2013, the Company has formulated and implemented a policy on prevention of sexual harassment at the workplace with a mechanism of lodging complaints and the same is posted on the website of the company <http://brcl.in/UploadedFile/Policies/14082018230416478.pdf>. Details of Complaints received and redressed during the financial year 2025-26 are as follows:

Number of complaints outstanding at the beginning of the year	NIL
Number of complaints of sexual harassment received in the year	NIL
Number of complaints disposed off during the year	NIL
Number of complaints pending as on end of financial year	NIL
Number of complaints pending for more than ninety days	NIL

s. Fee disclosures as required by Clause 10(k), Part C, Schedule V of the Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015.

The total fees for all services paid by The Baroda Rayon Corporation Limited, on a consolidated basis, to M/s Kansariwala & Chevli, Statutory Auditors for the year ended March 31, 2026, is as follows:

	(₹ In lakhs)
Fees for audit and related services paid to M/s Kansariwala & Chevli	11.00
Other fees paid to M/s Kansariwala & Chevli & Affiliate firms and to entities of the network of which the statutory auditor is a part.	-
Total fees	11.00

6. DETAILS OF ADOPTION OF DISCRETIONARY REQUIREMENTS SPECIFIED IN PART E OF SCHEDULE II TO THE SECURITIES AND EXCHANGE BOARD OF INDIA (LISTING OBLIGATIONS AND DISCLOSURE REQUIREMENTS) REGULATIONS, 2015

The Company has duly fulfilled the following discretionary requirements as prescribed in Regulation 27(1) Part E of Schedule II of the SEBI Listing Regulations as follows:

- 1) The Company has published quarterly and half yearly financial results in newspapers as mentioned and uploaded the same in website of the Company. Hence, the same results are not separately circulated to the members.
- 2) Audit Report: For the financial year 2025-26, the Auditors have expressed an unmodified opinion on the Financial Statements of the Company. The Company continues to adopt best practices to ensure a regime of unmodified Financial Statements.
- 3) Reporting of the Internal Auditors: The Internal Auditors of the Company report to the Audit Committee of the Company, to ensure independence of the Internal Audit function.

7. MEANS OF COMMUNICATION

1. Quarterly/Annual Financial Results:

The unaudited quarterly financial results are announced within 45 days from the end of each quarter, and the audited annual financial results are announced within 60 days from the end of the last quarter. These financial results, after being taken on record by the Audit Committee and Board of Directors, are communicated to the Stock Exchange, where the shares of the Company are listed. Any news, updates, or vital/useful information to shareholders are being intimated to Stock Exchange and are being displayed on the Company's website www.brcl.in

2. Newspapers:

The Quarterly & Annual financial results are published in the Financial Express in English and Pratap Darpan in Gujarati. All other official news releases are first forwarded to stock exchange and subsequently released to the media. Further, all periodic statutory reports and other official news releases are also uploaded on the company's website www.brcl.in.

3. Annual Report:

Annual Report is circulated to all the Members within the required period. In view of the SEBI circular no. SEBI/HO/CFD/CFD-PoD-2/P/CIR/2023/167 dated October 07, 2023, the Company has sent Annual Report for the financial year 2025-26 through email to shareholders. The Annual Reports are also available on the Company's website at www.brcl.in.

4. E-mail ID of the Registrar & Share Transfer Agent:

All the share related requests/queries/ correspondence, if any, are to be forwarded by the investors to the Registrar and Transfer Agent of the Company, MUFG Intime India Private Limited at C 101, 247 Park, LBS Marg, Vikhroli West, Mumbai 400083 or email them at investor.helpdesk@in.mpms.mufig.com

5. Designated E-mail ID for Complaints/ Redressal:

In compliance with Regulation 46(2) of SEBI Listing Regulations, the Company has designated an e-mail ID admin@brcl.in for registering complaints/ grievances by investors. Investors whose requests/queries/correspondence remain unresolved can send their complaints to the Company to resolve the grievances to the above referred e-mail ID.

6. BSE Corporate Compliance & Listing Centre:

The Listing Centre is a web-based application designed by BSE for Corporates. All periodic compliances, inter alia, the Shareholding Pattern, Integrated Governance Report, Financial Results, and other intimations are filed electronically on BSE's Listing Centre.

7. SEBI Complaints Redress System (SCORES):

The investor complaints are processed in a centralized web-based complaints redressal system through SCORES. The Action Taken Reports are uploaded online by the Company for any complaints received on SCORES platform, thereby making it convenient for the investors to view their status online.

8. Dispute Resolution Mechanism (SMART ODR):

In order to strengthen the dispute resolution mechanism for all disputes between a listed company and/or registrars & transfer agents and its shareholder(s)/investor(s), SEBI had issued a Standard Operating Procedure ('SOP') vide Circular dated May 30, 2022. As per this Circular, shareholder(s)/investor(s) can opt for Stock Exchange Arbitration Mechanism for resolution of their disputes against the Company or its RTA. Further, SEBI vide Circular dated July 31, 2023 (updated as on December 20, 2023), introduced the Online Dispute Resolution (ODR) Portal. Through this ODR portal, the aggrieved party can initiate the mechanism, after exercising the primary options to resolve its issue, directly with the Company and through the SEBI Complaint Redress System (SCORES) platform. The Company has complied with the above circulars.

9. News releases/Investor Updates and Investor presentations:

The Company regularly uploads general presentation, press release, earning releases of the Company and its business on the website for the benefit of all the stakeholders.

8. ADDITIONAL SHAREHOLDERS INFORMATION**1. Annual General Meeting : Day, Date, Time & Venue**

Tuesday, September 29, 2026 at 10:00 a.m.

Venue: Patidar Bhavan, Kadodara, Surat-394327 Gujarat.

2. Financial period/Calendar

The financial year of the Company is from April 01 to March 31 each year

3. Date of Book Closure

Wednesday, September 23, 2026 to Tuesday, September 29, 2026 (both days inclusive)

4. Listing of Stock Exchange

BSE Limited

Phiroze Jeejeebhoy Towers, Dalal Street, Mumbai – 400 001, Maharashtra

5. Stock Code

500270

6. CIN

L45100GJ1958PLC000892

7. Demat ISIN Number in NSDL & CDSL

INE461A01024

8. Registrar and Share Transfer Agent

The Company has engaged the services of MUFG Intime India Private Limited at C 101, 247 Park, LBS Marg, Vikhroli West, Mumbai 400083 Maharashtra, a SEBI registered Registrar as Registrar and Share Transfer Agent ("RTA") of the Company. All the queries related to shares may be forwarded directly to the Company's RTA.

9. Share Transfer System

Members may please note that SEBI vide its Circular No. SEBI/HO/MIRSD/MIRSD_RTAMB/P/CIR/2022/8 dated January 22, 2022 has mandated the Listed Companies to issue securities in dematerialized form only while processing service requests viz. Issue of duplicate securities certificate; claim from unclaimed suspense account; renewal/exchange of securities certificate; endorsement; sub-division/splitting of securities certificate; consolidation of securities certificates/folios; transmission and transposition. Accordingly, Members are requested to make service requests by submitting a duly filled and signed Form ISR – 4, the format of which is available on the Company's website at <http://brcl.in/KYCDetails.aspx> and on the website of the Company's RTA, MUFG Intime India Pvt. Ltd. at <https://in.mpms.mufg.com>. It may be noted that any service request can be processed only after the folio is KYC Compliant.

SEBI vide its Master Circular no. SEBI/HO/MIRSD/POD-1/P/CIR/2024/37 dated May 07, 2024 directed listed entities to issue securities in dematerialized form through letter of confirmation while processing investor services request and in cases where letter of confirmation is not submitted to DP within 120 days from the date of issuance, RTA/Company shall credit the same into Suspense Escrow Demat Account of the Company.

In terms of SEBI Circular, your Company has credited the shares into 'The Baroda Rayon Corporation Limited Suspense Escrow Demat Account', in those cases where the Letter of Confirmation has not been submitted to DP within 120 days. In case your shares are lying in Suspense Escrow Demat Account of the Company, you are requested to claim the same by submitting Form ISR-4 along with copy of CML, PAN and Aadhaar Card.

During the year under review 676 equity shares of the Company were lying in the aforesaid account. Voting rights in respect of the aforesaid shares are frozen till the time such shares are claimed by the concerned shareholders and the shares are credited into their demat account.

'SWAYAM' is a secure, user-friendly web-based application, developed by "MUFG Intime India Pvt. Ltd.", our Registrar and Share Transfer Agents, that empowers shareholders to effortlessly access various services. We request you to get registered and have first-hand experience of the portal.

This application can be accessed at <https://swayam.in.mpms.mufg.com>

- Effective Resolution of Service Request –Generate and Track Service Requests/Complaints through SWAYAM.
- Features - A user-friendly GUI.
- Track Corporate Actions like Dividend/Interest/Bonus/split.
- PAN-based investments - Provides access to linked PAN accounts, Company wise holdings and security valuations.
- Effortlessly Raise request for Unpaid Amounts.
- Self-service portal – for securities held in demat mode and physical securities, whose folios are KYC compliant.
- Statements - View entire holdings and status of corporate benefits.
- Two-factor authentication (2FA) at Login – Enhances security for investors.

9. Nomination

Section 72 of the Act read with Rule 19(1) of Companies (Share Capital and Debentures) Rules, 2014, provides for the facility of nomination to security holders of the Company. This facility is mainly useful in the case of those holders who hold their shares in their own name. Investors are advised to avail of this facility to avoid any complication in the process of transmission, in case of death of the holders. Where more than one person holds the securities of a company jointly, the joint holders may together nominate, in the prescribed manner, any person to whom all the rights in the securities shall vest in the event of death of all the joint holders. In case the shares are held in physical mode, the nomination form may be obtained from the Registrar & Share Transfer Agent. In case of shares held in Demat form, such nomination is to be conveyed to the DP as per the formats prescribed by them.

In this connection, shareholders holding shares in physical form are requested to update their Nomination details, if not provided earlier to MUFG Intime India Pvt. Ltd., the RTA of the Company, by submitting the following forms.

- Form ISR-3: Declaration to Opt-out of Nomination
- Form SH-13: Nomination Form
- Form SH-14: Change in Nomination
- Form SH-14 and ISR-3: Cancellation of Nomination

The Nomination form is available at the website of the Company at <http://brcl.in/UploadedFile/NominationForm/07082018121314149.pdf>

10. Bank details of physical shareholding

Shareholders holding shares in physical form are requested to update their PAN, KYC, Nomination details, if not provided earlier to MUFG Intime India Pvt. Ltd., the RTA of the Company, by submitting the following forms.

- Form ISR-1: Request for Registering PAN/KYC, Bank details or Changes/ Updation thereof
- Form ISR-2: Confirmation of Signature of Shareholders by the Banker

The said Forms can also be downloaded from our website www.brcl.in under Investors Relations -> KYC Details.

11. Credit ratings obtained along with any revisions thereto

Infomerics Valuation and Rating Ltd. (Formerly known as Infomerics Valuation and Rating Pvt. Ltd.) has assigned credit rating "IVR BB- / Stable" on February 24, 2025.

Instrument / Facility	Amount	Credit Rating	Remarks
Long term Bank Loan facility	₹ 75 crores	IVR BB- / Stable	New

Further, Infomerics Valuation and Rating Ltd. (Formerly known as Infomerics Valuation and Rating Pvt. Ltd.) has reaffirmed credit rating "IVR BB- / Stable" on August 29, 2025.

Instrument / Facility	Amount	Credit Rating	Remarks
Long term Bank Loan facility	₹ 175 Crore (enhanced from ₹ 75 Crore)	IVR BB- / Stable	Reaffirmed

The above information about credit rating is displayed on the Company's website viz. <http://brcl.in/CreditRating.aspx>

12. DISTRIBUTION OF SHAREHOLDING PATTERN: (As at March 31, 2026)

Category	Number of Shares Held	Percentage of Holding (%)
A. Promoter holding		
Individual	3591188	15.67
Body Corporates	11880674	51.85

Total Promoter holding	15471862	67.53
B. Public holding		
Mutual Funds	3623	0.02
Banks	9231	0.04
Insurance Companies	197912	0.86
NBFC's registered with RBI	190	0.00
State Government	55	0.00
Resident Individuals (upto ₹ 2 lakh)	2153307	9.40
Resident Individuals (exceeding ₹ 2 lakh)	4304874	18.79
NRIs	31867	0.14
Body Corporates	138444	0.60
LLP	183	0.00
Escrow account	676	0.00
Clearing Members	6879	0.03
HUF	42278	0.18
Trusts	46738	0.20
OCB's	500215	2.18
Others	3025	0.01
Total Public Holding	7439497	32.47
Total	22911359	100.00

13. DISTRIBUTION OF SHAREHOLDING (As at March 31, 2026)

Shareholding of Nominal Value (₹)	Shareholder		Shareholder	
	Number of holders	% of holders	Amount	% of amount
1 – 5000	77181	99.48	16172540	7.06
5001 – 10000	191	0.25	1428870	0.62
10001 – 20000	71	0.09	959360	0.42
20001 – 30000	30	0.04	760040	0.33
30001 – 40000	13	0.02	476140	0.21
40001 – 50000	9	0.01	410810	0.18
50001 – 100000	30	0.04	2281300	1.00
100001 & above	61	0.08	206624530	90.18
Total	77586	100.00	229113590	100.000

14. DEMATERIALIZATION OF SHARES:

The Shares of the company were dematerialized with effect from August 28, 2002. The National Securities Depository Limited and Central Depository Services (India) Limited are the depository of the shares of the company. Under SEBI Circular SMDRP/POLICY/CIR-23/2000 dated May 29, 2000 the Company' shares are in compulsory demat segment for the trading and to do any transaction of shares. The shareholders of the company can forward their physical share certificates of the company to M/s. MUFG Intime India Pvt. Ltd. Through their DP to convert the same into demat mode. 2,10,73,185 equity shares (representing 91.98%) out of 2,29,11,359 equity shares of the company have been dematerialized as at March 31, 2026.

Particulars	Number of shares	Percentage
Held in dematerialized form in NSDL	1,63,24,051	71.25%
Held in dematerialized form in CDSL	47,49,134	20.73%
Physical	18,38,174	8.02%
Total	2,29,11,359	100%

15. Number of Shareholders:

As at March 31, 2026 there are 77,586 shareholders.

16. OUTSTANDING GDR/ADR/WARRANTS OR ANY CONVERTIBLE INSTRUMENTS, CONVERSION DATE AND LIKELY IMPACT ON EQUITY

There were no outstanding GDRs /ADRs or any Convertible Instruments for the period under report.

17. Plant & Site location: (Real Estate)

P O Fatehnagar, Udhna, Surat-394220 (Gujarat)

18. Address for correspondence:

The Baroda Rayon Corporation Limited P. O. Baroda Rayon, Udhna, Surat – 394220 Gujarat (T) 0261-2899555 Email – admin@brcl.in, brcsurat@gmail.com	MUFG Intime India Pvt. Ltd. C 101, 247 Park, L BS Marg, Vikhroli West, Mumbai - 400083 (T) 022- 28515644 Email – rnt.helpdesk@in.mpms.mufig.com
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DECLARATION OF CODE OF CONDUCT

To,
The Members of
The Baroda Rayon Corporation Limited

As provided under Regulation 26(3) of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, all Board Members and Senior Management Personnel have affirmed compliance with the Code of Business Conduct and Ethics for the year ended March 31, 2026.

For The Baroda Rayon Corporation Limited

Place: Surat
Date: August 27, 2026

Damodarbhai B. Patel
Chairman & Managing Director
DIN – 00056513

COMPLIANCE CERTIFICATE [Reg. 17(8) of SEBI (LODR) Regulations, 2015]

In terms of Regulation 17 (8) of the SEBI (LODR) Regulations, 2015, we hereby certify to the Board of Directors that:

- 1) We have reviewed the financial statements and the cash flow statement of The Baroda Rayon Corporation Limited for the year ended March 31, 2026 and that to the best of my knowledge and belief:
 - (i) These statements do not contain any materially untrue statement or omit any material fact or contain statements that might be misleading;
 - (ii) These statements together present a true and fair view of the Company's affairs and are in compliance with existing Indian accounting standards, applicable laws and regulations.
- 2) There are, to the best of our knowledge and belief, no transactions entered into by the Company during the year ended March 31, 2026 which are fraudulent, illegal or violative of the Company's code of conduct.
- 3) We accept responsibility for establishing and maintaining internal controls for financial reporting and that we have evaluated the effectiveness of internal control for financial reporting and have evaluated the effectiveness of internal control systems of the Company pertaining to financial reporting and have disclosed to the Auditors and the Audit Committee, deficiencies in the design or operation of such internal controls, if any, of which we are aware and the steps taken or propose to take to rectify these deficiencies.
- 4) We have indicated to the Auditors and the Audit Committee:
 - (i) Significant changes in internal control over financial reporting during the year ended March 31, 2026;
 - (ii) Significant changes, if any, in accounting policies made during the year ended March 31, 2026 and that the same have been disclosed in the notes to the financial statements; and
 - (iii) Instances of significant fraud of which we have become aware and the involvement therein, if any, of the management or an employee having a significant role in the Company's internal control system over financial reporting.

For The Baroda Rayon Corporation Limited

Damodarbhai Patel
Chairman & Managing Director
DIN: 00056513

J. K. Jakhotia
Chief Financial Officer

Date: August 27, 2026
Place: Surat

AUDITOR'S CERTIFICATE ON COMPLIANCE WITH THE CONDITIONS OF THE CORPORATE GOVERNANCE

**To
The Members of
The Baroda Rayon Corporation Limited**

The Corporate Governance Report prepared by The Baroda Rayon Corporation Limited ("the Company"), contains details as stipulated in regulations 17 to 27, clauses (b) to (i) of regulation 46(2) and para C, D and E of Schedule V of Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015, as amended (collectively referred to as 'SEBI Listing Regulations, 2015') ('applicable criteria') with respect to Corporate Governance for the year ended March 31, 2026.

The compliance of conditions of Corporate Governance is the responsibility of the Company's management. Our examination was carried out in accordance with the Guidance Note on Certification of Corporate Governance, issued by the Institute of Chartered Accountants of India and was limited to procedures and implementation thereof, adopted by the Company for ensuring the compliance of the conditions of Corporate Governance. It is neither an audit nor an expression of opinion on the financial statements of the Company.

In our opinion and to the best of our information and according to the explanations given to us, we certify that the Company has complied with the conditions of Corporate Governance as stipulated in the SEBI Listing Regulations, 2015.

We state that such compliance is neither an assurance as to the future viability of the Company nor the efficiency or effectiveness with which the management has conducted the affairs of the Company.

**For Kansariwala & Chevli
Chartered Accountants
(FRN 123689W)**

**Date: August 27, 2026
Place: Surat**

**A. H. Chevli
Partner
Membership No. 038259
UDIN: 26038259SFBWJL4302**

INDEPENDENT AUDITORS' REPORT

TO THE MEMBERS OF THE BARODA RAYON CORPORATION LIMITED

Report on the Audit of the Standalone Financial Statements

Opinion

We have audited the accompanying standalone financial statements of The Baroda Rayon Corporation Limited ("the Company"), which comprise the Balance Sheet as at March 31, 2026, the Statement of Profit and Loss (including Other Comprehensive Income), the Statement of Changes in Equity and the Statement of Cash Flows for the year ended on that date, notes to financial statements and the significant accounting policies and other explanatory information (hereinafter referred to as "the standalone financial statements").

In our opinion and to the best of our information and according to the explanations given to us, the aforesaid standalone financial statements give the information required by the Companies Act, 2013 ("the Act") in the manner so required and give a true and fair view in conformity with the Indian Accounting Standards prescribed under section 133 of the Act read with the Companies (Indian Accounting Standards) Rules, 2015, as amended, ("Ind AS") and other accounting principles generally accepted in India, of the state of affairs of the Company as at March 31, 2026, its Profit and total comprehensive income, changes in equity and its cash flows for the year ended on that date.

Basis of Opinion

We conducted our audit in accordance with the Standards on Auditing (SAs) specified under Section 143(10) of the Act. Our responsibilities under those standards are further described in the *Auditor's Responsibilities for the Audit of the Financial Statements* section of our report. We are independent of the Company in accordance with the Code of Ethics issued by the Institute of Chartered Accountants of India ('ICAI') together with the ethical requirements that are relevant to our audit of the financial statements under the provisions of the Act and the rules thereunder, and we have fulfilled our other ethical responsibilities in accordance with these requirements and the Code of Ethics. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Key Audit Matters

Key audit matters are those matters that, in our professional judgment, were of most significance in our audit of the standalone financial statements for the financial year ended March 31, 2026. These matters were addressed in the context of our audit of the standalone financial statements as a whole, and in forming our opinion thereon, and we do not provide a separate opinion on these matters.

We have determined the matters described below to be the key audit matters to be communicated in our report.

The Key Audit Matter	How the matter was addressed in our audit
Revenue recognition for real estate projects (as described in note 3.2(a) and 18 of the Notes to financial statements)	
The Company applies Ind AS 115 'Revenue from contracts with customers' for recognition of revenue from real estate projects, which is being recognised at a point in time upon the Company satisfying its performance obligation and the customer obtaining control of the underlying asset. Considering application of Ind AS 115 involves significant judgement in identifying performance obligations and determining when 'control' of the asset underlying the performance obligation is transferred to the customer, the same has been considered as key audit matter.	Our audit procedures included: • Read the Company's revenue recognition accounting policies and assessed compliance of the policies with Ind AS 115; • Obtained and understood revenue recognition process including identification of performance obligations and determination of transfer of control of the asset underlying the performance obligation to the customer; • Read the legal opinion obtained by the Company to determine the point in time at which the control is transferred in accordance with the underlying agreements; • Tested, revenue related transactions with the underlying customer contracts and documents evidencing the transfer of control of the assets to the customer based on which revenue is recognized; • Assessed that the performance obligation is satisfied by the Company.
Pending Litigations (as described in note 27 of the standalone financial statements)	

As on 31st March, 2026, the Company has recognised pending litigation and wage settlement to the extent it is crystallised. Considering the materiality of the amounts involved, the significant management judgement required in estimating various liabilities being inherently subjective, this matter has been identified as a key audit matter for the current year audit.	Our audit procedures included the following: • Obtained an understanding of management's process and evaluated design and tested operating effectiveness of controls around identification of indicators of various pending litigations under Ind AS. • Financial liabilities at fair value through profit or loss include financial liabilities held for trading and designated upon initial recognition as at fair value through profit or loss.
Inventory Valuation	
Refer Note 3.2(e) to the standalone financial statements which includes the accounting policies followed by the Company for valuation of inventory. The Company's inventory comprises of ongoing and completed real estate projects. As at March 31, 2026, the carrying values of inventories amounts to ₹ 64223.24 lakhs. The inventories are carried at the lower of the cost and net realizable value ('NRV'). The determination of the NRV involves estimates based on prevailing market conditions, current prices and expected date of commencement and completion of the project, the estimated future selling price, cost to complete projects and selling costs. Considering significance of the amount of carrying value of inventories in the standalone financial statements and the involvement of significant estimation and judgement in such assessment of NRV, the same has been considered as key audit matter.	Our audit procedures/ tested included, among others: • Read and evaluated the accounting policies and disclosures made in the standalone financial statements with respect to inventories; • Understood and reviewed the management's process and methodology of using key assumptions for determination of NRV of the inventories; • Tested the NRV of the inventories to its carrying value in books on sample basis; and • Where the Company involved specialists to perform valuations, we also performed the following procedures: • Obtained and read the valuation report used by the management for determining the NRV; • Considered the independence, competence and objectivity of the specialist involved in determination of valuation; and • Involved internal specialists to review the assumptions used by the management's experts.

Information Other than the Standalone Financial Statements and Auditors' Report Thereon

The Company's Management and Board of Directors are responsible for the other information. The other information comprises of Management Reports such as Board's Report, Management Discussion and Analysis, Corporate Governance Report and Business Responsibility Report (but does not include the Standalone Financial Statements and our Auditors' Report thereon) which we obtained prior to the date of this Auditor's Report, and the remaining section of the Company's Annual Report, which are expected to be made available to us after that date.

Our opinion on the standalone financial statements does not cover the other information and we do not express any form of assurance conclusion thereon.

In connection with our audit of the standalone financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the standalone financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated.

If, based on the work we have performed on the other information that we obtained prior to the date of this Auditor's Report, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

When we read the other sections of Annual Report (other than those mentioned above), if we conclude that there is a material misstatement therein, we are required to communicate the matter to those charged with governance and take necessary actions, as applicable under the applicable laws and regulations.

Responsibilities of Management for the Standalone Ind AS Financial Statements

The Company's Board of Directors is responsible for the matters stated in section 134(5) of the Act with respect to the preparation of these standalone Ind AS financial statements that give a true and fair view of the financial position, financial performance including other comprehensive income, cash flows and changes in equity of the Company in accordance with the accounting principles generally accepted in India, including the Indian Accounting Standards (Ind AS) specified under section 133 of the Act read with the Companies (Indian Accounting Standards) Rules, 2015, as amended. This responsibility also includes maintenance of adequate accounting records in accordance with the provisions of the Act for safeguarding of the assets of the Company and for preventing and detecting frauds and other irregularities; selection and application of appropriate accounting policies; making judgments and estimates that are reasonable and prudent; and the design, implementation and maintenance of adequate internal financial controls, that were operating effectively for ensuring the accuracy and completeness of the accounting records, relevant to the preparation and

presentation of the standalone Ind AS financial statements that give a true and fair view and are free from material misstatement, whether due to fraud or error.

In preparing the standalone Ind AS financial statements, management is responsible for assessing the Company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Company or to cease operations, or has no realistic alternative but to do so.

Those Board of Directors are also responsible for overseeing the Company's financial reporting process.

Auditor's Responsibilities for the Audit of the Standalone Ind AS Financial Statements

Our objectives are to obtain reasonable assurance about whether the standalone Ind AS financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with SAs will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these standalone Ind AS financial statements.

As part of an audit in accordance with SAs, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the standalone Ind AS financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances. Under section 143(3)(i) of the Act, we are also responsible for expressing our opinion on whether the Company has adequate internal financial controls system in place and the operating effectiveness of such controls.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Company's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Company to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the standalone Ind AS financial statements, including the disclosures, and whether the standalone Ind AS financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

We also provide those charged with governance with a statement that we have complied with relevant ethical requirements regarding independence, and to communicate with them all relationships and other matters that may reasonably be thought to bear on our independence, and where applicable, related safeguards.

From the matters communicated with those charged with governance, we determine those matters that were of most significance in the audit of the standalone Ind AS financial statements for the financial year ended March 31, 2026 and are therefore the key audit matters. We describe these matters in our auditor's report unless law or regulation precludes public disclosure about the matter or when, in extremely rare circumstances, we determine that a matter should not be communicated in our report because the adverse consequences of doing so would reasonably be expected to outweigh the public interest benefits of such communication.

Report on Other Legal and Regulatory Requirements

1. As required by the Companies (Auditor's Report) Order, 2020 ("the Order") issued by the Central Government of India, in exercise of powers conferred by sub-section 11 of section 143 of the Act, and on the basis of such checks of books and records of the Company as we considered appropriate and according to the information and explanations given to us, we give in the "Annexure-A" attached hereto our

comments on the matters specified in the paragraphs 3 and 4 of the said Order.

2. As required by Section 143(3) of the Act, we report that:

- (a) We have sought and obtained all the information and explanations which to the best of our knowledge and belief were necessary for the purposes of our audit.
- (b) In our opinion, proper books of account as required by law have been kept by the Company so far as it appears from our examination of those books.
- (c) The Balance Sheet, the Statement of Profit and Loss, Statement of Changes in Equity and the Cash Flow Statement dealt with by this Report are in agreement with the books of account.
- (d) In our opinion, the aforesaid financial statements comply with the Ind AS specified under Section 133 of the Act, read with Companies (Indian Accounting Standards) Rules, 2015, as amended.
- (e) On the basis of the written representations received from the directors as on March 31, 2026 taken on record by the Board of Directors, none of the directors is disqualified as on March 31, 2026 from being appointed as a director in terms section 164 (2) of the Act.
- (f) The modification relating to the maintenance of accounts and other matters connected therewith, is as stated in paragraph h(v)(b) below.
- (g) With respect to the adequacy of the internal financial controls over financial reporting of the Company and the operating effectiveness of such controls, refer to our separate report in "Annexure-B".
- (h) With respect to the other matters to be included in the Auditor's Report in accordance with Rule 11 of the Companies (Audit and Auditors) Rules, 2014, in our opinion and to the best of our information and according to the explanations given to us:
 - (i) The Company has disclosed the impact of pending litigations on its financial position in its financial statements (Refer Note 27 to the financial statements).
 - (ii) The Company did not have any long-term contracts including derivative contracts for which there were any material foreseeable losses; and
 - (iii) There were no amounts which were required to be transferred to the Investor Education and Protection Fund by the Company.
 - (iv) (a) The management has represented that, to the best of it's knowledge and belief, no funds have been advanced or loaned or invested (either from borrowed funds or share premium or any other sources or kind of funds) by the company to or in any other person or entity, including foreign entities ("Intermediaries"), with the understanding, whether recorded in writing or otherwise, that the Intermediary shall, whether, directly or indirectly lend or invest in other persons or entities identified in any manner whatsoever by or on behalf of the Company ("Ultimate Beneficiaries") or provide any guarantee, security or the like on behalf of the Ultimate Beneficiaries;
 - (b) The management has represented that, to the best of its knowledge and belief, no funds have been received by the Company from any person(s) or entity(ies), including foreign entities ("Funding Parties"), with the understanding, whether recorded in writing or otherwise, that the Company shall, whether, directly or indirectly, lend or invest in other persons or entities identified in any manner whatsoever by or on behalf of the Funding Party ("Ultimate Beneficiaries") or provide any guarantee, security or the like on behalf of the Ultimate Beneficiaries; and
 - (c) Based on such audit procedures that we considered reasonable and appropriate in the circumstances, nothing has come our notice that has caused us to believe that the representations under sub-clause (a) and (b) above contain any material mis-statement
 - (v) Based on our examination which included test checks -
 - a) The Company uses accounting software for maintaining its books of account which has a feature of recording audit trail (edit log) facility and the same has operated throughout the year for all relevant transactions recorded in the software. Further, during the course of our audit we did not come across any instance of audit trail feature being tampered with and
 - b) The Company has used Tally Prime software service provider, for maintaining its books of account which has a feature of recording audit trail (edit log) facility and the same has operated throughout the year for all relevant transactions recorded in the software except that in the absence of sufficient information, we are unable to comment on whether audit trail feature of the underlying database of the said software was enabled and operated throughout the year. Further, during the course of our audit we did not come across any instance of audit trail feature being tampered with in respect of Tally Prime.

Date: May 29, 2026
Place: Surat

A. H. Chevli
Partner
Membership No. 038259
UDIN – 26038259LAXQND6621

Annexure A to the Independent Auditors' Report on Ind AS Financial Statements for the year ended March 31, 2026.

With reference to the Annexure referred to in paragraph 1 in Report on Other Legal and Regulatory Requirements of the Independent Auditors' Report to the members of the Company on the standalone Ind AS financial statements for the year ended March 31, 2026, we report that:

- i. (a) (A) The Company has generally maintained proper records showing full particulars including quantitative details and situation of its Property, Plant & Equipment.

(B) As informed to us, the Company does not have any intangible assets.
- (b) According to the information given to us, the management has physically verified the property, plant & equipment of the Company in every financial year, which in our opinion is reasonable, having regards to the size of the Company and nature of its assets. Pursuant to the program, certain items of the Property, Plant and Equipment's has been physically verified by the Management during the year, and no material discrepancies between the book records and the physical assets were noticed on such verification.
- (c) The title deeds of all the immovable properties classified as Property, Plant & Equipment held by the Company (other than properties where the Company is the lessee and the lease agreements are duly executed in favour of the lessee) are held in the name of the Company.
- (d) The company has not revalued its Property, Plant and Equipment (including Right of use assets) or intangible assets during the year.
- (e) As explained to us, no proceedings have been initiated or are pending against the company for holding any benami property under the Benami Transactions (Prohibition) Act, 1988 (45 of 1988) and rules made thereunder.
- ii. (a) Physical verification of inventories has been conducted at reasonable intervals by the management during the year. In our opinion, the coverage and procedure of such verification by the management is appropriate and no discrepancies of 10% or more in aggregate for each class of inventories were noticed on verification between physical stock and book records.
- (b) In our opinion, the coverage and procedures for physical verification of inventories followed by the management are reasonable and adequate in relation to the size of the Company and the nature of its business
- (c) According to the information and explanations given to us and on the basis of our examination of the records of the Company, the Company has been sanctioned Long term working capital in the nature of Term loan. Which are in excess of five crore rupees, in aggregate, from banks on the basis of security of current assets. In our opinion, the quarterly returns or statements filed by the Company with such banks or financial institutions are in agreement with the books of accounts of the Company for the respective quarters.
- iii. The Company has not made investments in, provided any guarantee or security or granted any loans or advances in the nature of loans, secured or unsecured, to companies, firms, Limited Liability Partnerships or any other parties, hence other clauses are not applicable.
- iv. In our opinion and according to the information and explanations provided to us, the Company has not granted any loans or provided any guarantees or security to the parties covered under Section 185 of the Act. The Company has complied with the provisions of Section 186 of the Act in respect of investments made or loans or guarantee or security provided to the parties covered under Section 186 of the Act.
- v. The Company has neither accepted any deposits from the public nor accepted any amounts which are deemed to be deposits within the meaning of sections 73 to 76 of the Companies Act and the rules made thereunder, to the extent applicable. Accordingly, the requirement to report on clause 3(v) of the Order is not applicable to the Company.

vi. Pursuant to the rules made by the Central Government of India, the Company is required to maintain cost records as specified under Section 148(1) of the Act in respect of its products. We are of the view that prima facie the prescribed records have been so made and maintained.

vii. (a) *The statutory liabilities are restructured and deferred as per the comprehensive rehabilitation scheme approved by the BIFR, however various statutory agencies are in process of granting their sanction as per said scheme for deferment and settlement of said liabilities. Hence, we are reporting the Undisputed Statutory dues, which is subject to confirmation from respective departments and shown as per the ledger account including Custom duty, cess and other statutory dues with appropriate authorities for a period more than six months from the date they became payable, which are as under;*

SR. NO.	STATUTORY DUES	AMOUNT (in ₹ Lakhs)
a.	Custom Duty (Refer note 27)	685.96
b.	Water Tax	471.16
c.	Interest on Water Tax	1140.28
d.	Electricity Duty (Captive Power plant)	808.81
e.	Interest on electricity duty	869.19
f.	Revenue Tax – Mamlatdar Surat	160.52

(b) *According to the information and explanation given to us, the company has disputed dues of Income Tax, which are given below.*

SR. NO.	NAME OF STATUE	NATURE OF DUES	AMOUNT (₹)	PERIOD WHICH AMOUNT RELATES TO THE	FORUM DISPUTE PENDING	WHERE IS
1.	Income Tax Act, 1961	Income Tax	809.43 lakhs	2013-2014	ITAT-Mumbai	
2.	Income Tax Act, 1961	Income Tax	412.98 lakhs	2013-2014	ITAT-Mumbai	

Note:

In the matter of Item No.1, the company had received an Appellate order dated December 28, 2023 from Commissioner of Income-tax (Appeals), National Faceless Assessment Centre ('AO'), Delhi under section 250(6) of Income Tax Act, 1961 stating –

Ground 1 –

Appeal dismissed for unexplained cash credits u/s 68 of Income Tax Act, 1961 for ₹ 1215 lakhs for FY 2013-14.

Ground 2 –

Appeal partly allowed by directing AO to examine the contention of the Appellant by giving adequate opportunity of being heard that there are brought forward losses in its case which are eligible for set off.

As informed by the company, an appeal has been filled before Income Tax Appellate Tribunal (ITAT), Mumbai against the said order on February 12, 2024 and matter is pending.

(iii). In the matter of Item No.2, Company has received an Appellate order dated February 21, 2024 from Commissioner of Income-tax (Appeals), National Faceless Assessment Centre ('AO'), Delhi under section 250 of Income Tax Act, 1961 stating that the penalty of ₹ 412.98 lakhs is hereby confirmed and the appeal has been dismissed.

As informed by the company, an appeal has been filled before Income Tax Appellate Tribunal (ITAT), Mumbai against the said order. The matter is pending.

viii. According to the information and explanations given to us, no transactions were surrendered or disclosed as income during the year in the tax assessments under the Income Tax Act, 1961 (43 of 1961) which have not been recorded in the books of account.

- ix (a) The Company has not defaulted in the repayment of loans or other borrowings or in the payment of interest thereon to any lender.
- (b) The Company is not declared willful defaulter by any bank or financial institution or other lender.
- (c) The term loans taken during the year and outstanding term loan at the beginning of the year have been applied for the purposes for which those were obtained.
- (d) On an overall examination of financial statements of the company, funds raised on short-term basis have not been utilized for long term purposes.
- (e) According to the information and explanations given to us and on an overall examination of the financial statements of the Company, the Company has not taken any funds from any entity or person on account of or to meet the obligations of its subsidiaries, associates or joint ventures.
- (f) According to the information and explanations given to us, the Company has not raised any loans during the year on the pledge of securities held in its subsidiaries, joint ventures or associate companies. Hence, the requirement to report on clause (ix)(f) of the Order is not applicable to the Company.
- x (a) The Company has not raised moneys by way of initial public offer or further public offer during the year and hence reporting under clause 3(x)(a) of the Order is not applicable.
- (b) During the year, the Company has not made any preferential allotment or private placement of shares or convertible debentures (fully or partly or optionally) and hence reporting under clause 3(x)(b) of the Order is not applicable.
- xi (a) During the course of our examination of the books and records of the Company, carried out in accordance with the generally accepted auditing practices in India, and according to the information and explanation given to us, we have neither come across any instance of material fraud by the Company or on the Company, noticed or reported during the year, nor have we been informed of any such case by the management.
- (b) During the course of our examination of the books and records of the Company, carried out in accordance with the generally accepted auditing practices in India, and according to the information and explanation given to us, a report under Section 143(12) of the Act in Form ADT-4 as prescribed under rule 13 of Companies (Audit and Auditors) Rules, 2014 was not required to be filed with the Central Government. Accordingly, the reporting under clause 3(xi)(b) of the Order is not applicable to the Company.
- (c) As represented to us by the management, the Company has not received any whistle-blower complaint during the year and upto the date of this report.
- xii. The Company is not a Nidhi Company. Therefore, the provisions of clause 3 (xii) of the Order are not applicable to the Company.
- xiii. In our opinion, all transactions with the related parties are in compliance with section 177 and 188 of Companies Act, 2013 and the details have been disclosed in the Financial Statements as required by the applicable Ind AS.
- xiv. (a) The Company has an internal audit system commensurate with the size and nature of its business.
- (b) The internal audit reports of the Company issued till the date of the audit report, for the period under audit have been considered by us.
- xv. The Company has not entered into any non-cash transactions with its Directors or persons connected with its directors and hence requirement to report on clause 3(xv) of the Order is not applicable to the Company.
- xvi. (a) the Company is not required to be registered under Section 45-IA of the Reserve Bank of India Act, 1934;
- (b) the Company has not conducted any Non-Banking Financial or Housing Finance activities during the year;
- (c) the Company is not a Core Investment Company (CIC) as defined in the regulations made by the Reserve Bank of India.

Accordingly, reporting under clauses 3(xvi)(a), 3(xvi)(b) and 3(xvi)(c) of the Order are not applicable to the Company.

- xvii. The Company has not incurred cash losses during the financial year covered by our audit and the immediately preceding financial year.
- xviii. There has been no resignation of the statutory auditors of the Company during the year and accordingly requirement to report on Clause 3(xviii) of the Order is not applicable to the Company.
- xix. On the basis of the financial ratios, ageing and expected dates of realisation of financial assets and payment of financial liabilities, other information accompanying the financial statements and our knowledge of the Board of Directors and Management plans and based on our examination of the evidence supporting the assumptions, nothing has come to our attention, which causes us to believe that any material uncertainty exists as on the date of the audit report indicating that Company is not capable of meeting its liabilities existing at the date of balance sheet as and when they fall due within a period of one year from the balance sheet date. We, however, state that this is not an assurance as to the future viability of the Company. We further state that our reporting is based on the facts up to the date of the audit report and we neither give any guarantee nor any assurance that all liabilities falling due within a period of one year from the balance sheet date, will get discharged by the Company as and when they fall due.
- xx. (a) In our opinion and according to the information and explanations given to us, there is no unspent amount under sub-section (5) of Section 135 of the Companies Act, 2013 in respect of other than ongoing project. Accordingly, reporting under clauses (xx)(a) of Paragraph 3 of the Order are not applicable.
- (b) In our opinion and according to the information and explanations given to us, there are no ongoing projects as per section 135 of the Companies Act. Accordingly, reporting under clauses (xx)(b) of Paragraph 3 of the Order are not applicable.
- xxi. The reporting under clause 3(xxi) is not applicable in respect of audit of Standalone Financial Statements of the Company. Accordingly, no comment has been included in respect of said clause under this report.

For Kansariwala & Chevli
Chartered Accountants
(FRN 123689W)

Date: May 29, 2026
Place: Surat

A. H. Chevli
Partner
Membership No. 038259
UDIN – 26038259LAXQND6621

ANNEXURE B TO INDEPENDENT AUDITORS' REPORT

Report on the internal financial controls under clause (i) of subsection 3 of section 143 of the Companies Act, 2013 ("the Act")

We have audited the internal financial controls over financial reporting of The Baroda Rayon Corporation Limited ("the Company") as of March 31, 2026 in conjunction with our audit of the standalone financial statements of the Company for the year ended on that date.

Management's Responsibility for Internal Financial Controls

The Company's Management is responsible for establishing and maintaining internal financial controls based on the internal control over financial reporting criteria established by the Company considering the essential components of internal control stated in the Guidance Note on Audit of Internal Financial Controls Over Financial Reporting issued by the Institute of Chartered Accountants of India. These responsibilities include the design, implementation and maintenance of adequate internal financial controls that were operating effectively for ensuring the orderly and efficient conduct of its business, including adherence to the Company's policies, the safeguarding of its assets, the prevention and detection of frauds and errors, the accuracy and completeness of the accounting records, and the timely preparation of reliable financial information, as required under the Companies Act, 2013.

Auditors' Responsibility

Our responsibility is to express an opinion on the Company's internal financial controls over financial reporting with reference to these standalone Ind AS financial statements based on our audit. We conducted our audit in accordance with the Guidance Note on Audit of Internal Financial Controls Over Financial Reporting (the "Guidance Note") and the Standards on Auditing as specified under section 143(10) of the Companies Act, 2013, to the extent applicable to an audit of internal financial controls and, both issued by the Institute of Chartered Accountants of India. Those Standards and the Guidance Note require that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance about whether adequate internal financial controls over financial reporting with reference to these standalone Ind AS financial statements was established and maintained and if such controls operated effectively in all material respects.

Our audit involves performing procedures to obtain audit evidence about the adequacy of the internal financial controls over financial reporting with reference to these standalone Ind AS financial statements and their operating effectiveness. Our audit of internal financial controls over financial reporting included obtaining an understanding of internal financial controls over financial reporting with reference to these standalone Ind AS financial statements, assessing the risk that a material weakness exists, and testing and evaluating the design and operating effectiveness of internal control based on the assessed risk. The procedures selected depend on the auditor's judgement, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion on the Company's internal financial controls system over financial reporting.

Meaning of Internal Financial Controls over Financial Reporting

A company's internal financial control over financial reporting is a process designed to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles. A company's internal financial control over financial reporting includes those policies and procedures that

- (1) Pertain to the maintenance of records that, in reasonable detail, accurately and fairly reflect the transactions and dispositions of the assets of the company;
- (2) Provide reasonable assurance that transactions are recorded as necessary to permit preparation of financial statements in accordance with generally accepted accounting principles, and that receipts and expenditures of the company are being made only in accordance with authorizations of management and directors of the company; and
- (3) Provide reasonable assurance regarding prevention or timely detection of unauthorized acquisition, use, or disposition of the company's assets that could have a material effect on the financial statements.

Inherent Limitations of Internal Financial Controls over Financial Reporting

Because of the inherent limitations of internal financial controls over financial reporting, including the possibility of collusion or improper management override of controls, material misstatements due to error or fraud may occur and not be detected. Also, projections of any evaluation of the internal financial controls over financial reporting to future periods are subject to the risk that the internal financial control over financial reporting may become inadequate because of changes in conditions, or that the degree of compliance with the policies or procedures may deteriorate.

Opinion

The Company has, in all material respects, adequate internal financial controls with reference to standalone financial statements and such internal financial controls with reference to standalone financial statements were operating effectively as at March 31, 2026, based on the internal control over financial reporting criteria established by the Company considering the essential components of internal control stated in the Guidance Note issued by the ICAI.

For Kansariwala & Chevli
Chartered Accountants
(FRN 123689W)

Date: May 29, 2026
Place: Surat

A. H. Chevli
Partner
Membership No. 038259
UDIN – 26038259LAXQND6621

Balance Sheet as at March 31, 2026

(₹ In lakhs)

Particulars	Note No.	As at March 31, 2026	As at March 31, 2025
I. ASSETS			
(1) Non-current assets			
(a) Property, plant and Equipment	4	1935.40	1954.43
(b) Capital Work in progress	-	-	-
(c) Financial Assets			
(i) Investments	5	76.46	76.46
(d) Other Non-current assets	6	1526.33	625.10
Total Non-Current assets		3538.19	2655.99
(2) Current assets			
(a) Inventories	7	64223.24	60891.10
(b) Financial Assets			
(i) Trade Receivables	8	914.71	2271.95
(ii) Cash and cash equivalents	9	9.01	86.13
(iii) Bank Balance other than (ii) above		-	-
(c) Other current assets	10	2875.44	2539.87
Assets classified as held for sale		1668.12	1758.19
Total Current assets		69690.53	67547.24
TOTAL ASSETS		73228.72	70203.23
II. EQUITY AND LIABILITIES			
(1) Equity			
(a) Equity share capital	11	2291.14	2291.14
(b) Other Equity	12	37160.08	34939.46
Total Equity		39451.22	37230.60
(2) Non-current liabilities			
(a) Borrowings	13	13732.08	13888.13
Total Non-current liabilities		13732.08	13888.13
(3) Current liabilities			
(a) Financial liabilities			
(i) Borrowings	14	3896.28	3589.76
(ii) Trade payables	15	964.93	199.26
(a) total outstanding dues to micro and small enterprises and		-	-
(b) total outstanding dues of creditors other than micro and small enterprises		964.93	199.26
(iii) Other financial liabilities	16	1946.67	2095.70
(b) Other current liabilities	17	13237.54	13199.78
Total Current liabilities		20045.42	19084.50
TOTAL EQUITY AND LIABILITIES		73228.72	70203.23
Summary of Significant Accounting policies	2-3		
The accompanying notes to the financial statements			
The notes referred to above form an integral part of financial statements			

As per our report of even date attached

For and on behalf of the Board of Directors

For Kansariwala & Chevli
Chartered Accountants
Firm Registration No. 123689W

Damodarbhai Patel
Chairman & Managing Director
DIN: 00056513

Viral Bhavani
Whole Time Director
DIN: 02597320

A.H. Chevli
Partner
Membership No. 038259

Jugal Kishore Jakhota
Chief Financial Officer

Kunjal Desai
Company Secretary
ACS: 40809

Place – Surat
Date – May 29, 2026

Place – Surat
Date – May 29, 2026

Statement of Profit and loss for the year ended March 31, 2026

		(₹ In lakhs)	
Particulars	Note No.	Year ended March 31, 2026	Year ended March 31, 2025
I. Revenue from operation (net)	18	6177.00	9960.00
II. Other income	19	157.07	313.25
III. Total income		6334.07	10273.25
IV. Expenses			
(a) Cost of Materials Consumed	20	7209.36	9479.53
(b) Changes in Inventories of Finished Goods & Work-in-Progress	21	(3332.14)	(2526.76)
(c) Stock-In-Trade and Work-In-Progress		-	-
(d) Employee Benefit Expenses	22	116.39	90.00
(e) Finance Costs	23	34.42	122.71
(f) Depreciation and Amortization	4	26.30	23.07
(g) Other Expenses	24	249.67	182.15
Total expenses		4304.01	7370.69
V. Profit before tax		2030.06	2902.56
VI. Exceptional / Extraordinary item	25	190.56	1132.47
VII. Profit before tax and after exceptional item		2220.62	4035.03
VIII. Tax Expense			
(a) Current tax		-	-
(b) Deferred tax		-	-
(c) Earlier year tax		-	-
IX. Profit for the period		2220.62	4035.03
X. Other comprehensive income			
(i) Items that will not be reclassified to Statement of Profit and Loss		-	-
(a) Equity Investments measured at Fair Value (Net of Tax)		-	-
Total Other Comprehensive Income		-	-
XI. Total Comprehensive income for the year		2220.62	4035.03
XII. Earnings per equity share of face value of ₹ 10 each	26		
(i) Basic & Diluted		9.69	17.61
(ii) Basic & Diluted (excl. extraordinary item)		8.86	12.67
Summary of Significant Accounting policies	2-3		
The accompanying notes to the financial statements			
The notes referred to above form an integral part of financial statements			

As per our report of even date attached

For and on behalf of the Board of Directors

For Kansariwala & Chevli
Chartered Accountants
Firm Registration No. 123689W

Damodarbhai Patel
Chairman & Managing Director
DIN: 00056513

Viral Bhavani
Whole Time Director
DIN: 02597320

A.H. Chevli
Partner
Membership No. 038259

Jugal Kishore Jakhotia
Chief Financial Officer

Kunjai Desai
Company Secretary
ACS: 40809

Place – Surat
Date – May 29, 2026

Place – Surat
Date – May 29, 2026

Cash Flow Statement for the year ended March 31, 2026

(₹ In lakhs)

Particulars	Year ended March 31, 2026		Year ended March 31, 2025	
A. Cash flow from operating activities				
Net Profit / (Loss) before tax	2220.62	-	4035.03	-
Adjustments for:				
Depreciation and amortisation	26.30	-	23.07	-
(Profit) / loss on sale / write off of assets	(81.66)	-	(276.21)	-
Expense on employee stock option scheme	-	-	-	-
Finance costs	34.42	-	122.71	-
Interest on IT refund	-	-	-	-
Prior Period income	-	-	-	-
Amount forfeited on account of violation of terms of agreement	(39.50)	-	(856.98)	-
Remission of liabilities	(151.06)	-	(275.49)	-
Impairment of fixed assets	-	-	-	-
Operating profit / (loss) before working capital changes	2009.11	2009.11	2772.12	2772.12
Changes in working capital:				
Adjustments for (increase) / decrease in operating assets:				
Inventories	(3332.14)	-	(2526.76)	-
Trade receivables	1357.23	-	(335.91)	-
Short-term loans and advances	-	-	-	-
Long-term loans and advances	-	-	-	-
Other current assets	(335.57)	-	(1541.49)	-
Other non-current assets	(901.23)	-	(55.47)	-
Adjustments for increase / (decrease) in operating liabilities:				
Trade payables	916.74	-	83.15	-
Other current liabilities	(111.27)	-	5838.77	-
Other long-term liabilities	-	-	-	-
Short-term provisions	-	-	-	-
Long-term provisions	-	-	-	-
	(2406.24)	(2406.24)	1462.29	1462.29
		(397.13)		4234.41
Cash flow from exceptional/extraordinary items	-	-	-	-
Cash generated from operations	-	(397.13)	-	4234.41
Net income tax (paid) / refunds	-	-	-	-
Net cash flow from / (used in) operating activities (A)	-	(397.13)	-	4234.41
B. Cash flow from investing activities				
Capital expenditure on fixed assets, including capital advances	-	-	-	-
Proceeds from sale of fixed assets	-	171.73	-	276.21
Purchase of Fixed Assets	-	(7.27)	-	(1677.21)
Purchase of Shares	-	-	-	-
Cash flow from exceptional/extraordinary items	-	-	-	-
Purchase of Mutual Fund	-	-	-	(0.04)
Proceeds from sale of investments	-	-	-	-
Net income tax (paid) / refunds	-	-	-	-
Net cash flow from / (used in) investing activities (B)	-	164.46	-	(1401.04)
C. Cash flow from financing activities				
Proceeds from long-term borrowings	10548.91	-	5429.57	-
Repayment of long-term borrowings	(10358.93)	-	(8234.50)	-
Proceeds from other short-term borrowings	-	-	-	-
Repayment of short-term borrowings	-	-	-	-
Finance cost	(34.42)	-	(122.71)	-
Interest on IT refund	-	-	-	-
	155.55	155.55	(2927.64)	(2927.64)
Net cash flow from / (used in) financing activities (C)	-	155.55	-	(2927.64)

Net increase / (decrease) in Cash and cash equivalents (A+B+C)	-	(77.12)	-	(94.27)
Cash and cash equivalents at the beginning of the year	-	86.13		180.39
Effect of exchange differences on restatement of foreign currency Cash and cash equivalents	-	-	-	-
Cash and cash equivalents at the end of the year	-	9.01	-	86.13
Reconciliation of Cash and cash equivalents with the Balance Sheet:				
Cash and cash equivalents as per Balance Sheet		9.01	-	86.13
Less: Bank balances not considered as Cash and cash equivalents		-	-	-
Add: Current investments considered as part of Cash and cash equivalents		-	-	-
Cash and cash equivalents at the end of the year *		9.01	-	86.13
* Comprises:				
(a) Cash on hand		2.32	-	1.93
(b) Balances with banks		-	-	-
(i) In current accounts		6.69	-	84.20
(ii) In earmarked accounts		-	-	-
		9.01	-	86.13
NOTES:				
Summary of Significant Accounting policies				
The accompanying notes to the financial statements				
The notes referred to above form an integral part of financial statements				
As per our report of even date attached	For and on behalf of the Board of Directors			
For Kansariwala & Chevli Chartered Accountants Firm Registration No. 123689W	Damodarbhai Patel Chairman & Managing Director DIN: 00056513		Viral Bhavani Whole Time Director DIN: 02597320	
A.H. Chevli Partner Membership No. 038259	Jugal Kishore Jakhotia Chief Financial Officer		Kunjal Desai Company Secretary ACS: 40809	
Place – Surat Date – May 29, 2026	Place – Surat Date – May 29, 2026			

Statement of Changes in Equity for the year ended March 31, 2026

Equity Share Capital

(1) Current Reporting Period

(₹ In lakhs)

Particulars	Balance at the beginning of the current reporting period	Changes in equity share capital due to prior errors	Restated Balance at the beginning of current reporting period	Changes in equity share capital during the current year	Balance at the end of the current reporting period
Equity shares of ₹ 10 each fully paid up	2291.14	-	2291.14	-	2291.14

(2) Previous Reporting Period

Particulars	Balance at the beginning of the current reporting period	Changes in equity share capital due to prior errors	Restated Balance at the beginning of current reporting period	Changes in equity share capital during the current year	Balance at the end of the current reporting period
Equity shares of ₹ 10 each fully paid up	2291.14	-	2291.14	-	2291.14

(₹ In lakhs)

Other Equity	Reserves and Surplus					Items of OCI	
Particulars	Capital Reserve	Securities Premium	Debenture Redemption Reserve	Revaluation Reserve	Retained Earnings	Remeasurements of net defined benefit plans	Total
Balance as at March 31, 2024	3669.21	5192.97	-	-	22041.60	0.66	30904.43
Profit for the year	-	-	-	-	4035.03	-	4035.03
Income for the year	-	-	-	-	-	-	-
Dividend-Equity Share	-	-	-	-	-	-	-
Corporate Dividend Tax	-	-	-	-	-	-	-
Utilized for set off of Assets	-	-	-	-	-	-	-
Transfer to general reserve	-	-	-	-	-	-	-
Transfer from retained earnings	-	-	-	-	-	-	-
Balance as at March 31, 2025	3669.21	5192.97	-	-	26076.63	0.66	34939.46
Profit for the year	-	-	-	-	2220.62	-	2220.62
Income for the year	-	-	-	-	-	-	-

Dividend-Equity Share	-	-	-	-	-	-	-
Corporate Dividend Tax	-	-	-	-	-	-	-
Utilized for set off of Assets	-	-	-	-	-	-	-
Transfer to general reserve	-	-	-	-	-	-	-
Transfer from retained earnings	-	-	-	-	-	-	-
Balance as at March 31, 2026	3669.21	5192.97	-	-	28297.25	0.66	37160.08

Summary of Significant Accounting policies

2-3

The accompanying notes to the financial statements

The notes referred to above form an integral part of financial statements

As per our report of even date attached	For and on behalf of the Board of Directors	
For Kansariwala & Chevli Chartered Accountants Firm Registration No. 123689W	Damodarbhai Patel Chairman & Managing Director DIN: 00056513	Viral Bhavani Whole Time Director DIN: 02597320
A.H. Chevli Partner Membership No. 038259	Jugal Kishore Jakhotia Chief Financial Officer	Kunjal Desai Company Secretary ACS: 40809
Place – Surat Date – May 29, 2026	Place – Surat Date – May 29, 2026	

Notes to the Financial Statements for the year ended March 31, 2026

1. COMPANY OVERVIEW

The Baroda Rayon Corporation Limited (CIN – L45100GJ1958PLC000892) is a public limited company incorporated and has its registered office at P.O. Baroda Rayon, Udhna Dist., Surat - 394220 (Gujarat) in India and is listed at BSE Limited.

The company was in the business of manufacturing and sale of Viscose Filament yarn, Nylon yarn and By product from its manufacturing facility at Udhna, Surat in Gujarat state. However entire operational activities of this segment is stand still since August 2008.

The company added real estate business in its object clause and amended its object clause in Memorandum of Association accordingly. Currently company is engaged in Real Estate activities.

The Board of Directors approved the standalone financial statements for the year ended March 31, 2026 and authorized for issue on May 29, 2026.

2. BASIS OF PREPARATION OF FINANCIAL STATEMENTS

(a) Basis of preparation and compliance with Ind AS

These financial statements have been prepared in accordance with Indian Accounting Standards (Ind AS) as per the Companies (Indian Accounting Standards) Rules, 2015 notified under Section 133 of Companies Act, 2013, (the 'Act') and other relevant provisions of the Act.

(b) Basis of measurement

The financial statements have been prepared on a going concern basis using historical cost convention and on an accrual method of accounting, except for certain financial instruments and defined benefit plans which have been measured at fair value as required by the relevant Ind AS. Refer note 3(c) and 3(h) below.

(c) Functional and presentation currency

The financial statements are prepared in Indian Rupees, which is the Company's functional and presentation currency. All financial information presented in Indian Rupees has been rounded to the nearest lacs with two decimals.

(d) Current and non-current classification

The Company presents assets and liabilities in the balance sheet based on current / non-current classification.

An asset is classified as current when it satisfies any of the following criteria:

- it is expected to be realized in, or is intended for sale or consumption in, the Company's normal operating cycle;
- it is held primarily for the purpose of being traded;
- it is expected to be realized within 12 months after the reporting date; or
- it is cash or cash equivalent unless it is restricted from being exchanged or used to settle a liability for at least 12 months after the reporting date.

A liability is classified as current when it satisfies any of the following criteria:

- it is expected to be settled in the Company's normal operating cycle;
- it is held primarily for the purpose of being traded;
- it is due to be settled within 12 months after the reporting date; or
- the Company does not have an unconditional right to defer settlement of the liability for at least 12 months after the reporting date. Terms of a liability that could, at the option of the counterparty, result in its settlement by the issue of equity instruments do not affect its classification.

Current assets/liabilities include current portion of noncurrent financial assets/liabilities respectively. All other assets/liabilities are classified as non-current. Deferred tax liabilities are classified as non-

current liabilities.

Operating cycle:

Based on the nature of the operations and the time between the acquisition of assets for processing and their realization in cash or cash equivalents, the Company has ascertained its operating cycle less than twelve months for the purpose of current non-current classification of assets and liabilities.

3. STATEMENT OF COMPLIANCE AND SIGNIFICANT ACCOUNTING POLICIES:

3.1 Statement of Compliance:

These financial statements have been prepared in accordance with the Indian Accounting Standards (hereinafter referred to as the 'Ind AS') as notified by Ministry of Corporate Affairs pursuant to section 133 of the Companies Act, 2013 read with Rule 3 of the Companies (Indian Accounting Standards) Rules, 2015 as amended from time to time.

3.2 Accounting Policies:

a. Revenue recognition

Revenue from contracts with customers is recognised when control of the goods or services are transferred to the customer at an amount that reflects the consideration to which the Company expects to be entitled in exchange for those goods or services. The Company has generally concluded that it is the principal in its revenue arrangements because it typically controls the goods and services before transferring them to the customers.

Revenue from Contracts with Customers:

Revenue is measured at the fair value of the consideration received/ receivable, taking into account contractually defined terms of payment and excluding taxes or duties collected on behalf of the Government and is net of rebates and discounts. The Company assesses its revenue arrangements against specific criteria to determine if it is acting as principal or agent. The Company has concluded that it is acting as a principal in all of its revenue arrangements.

Revenue is recognized in statement of profit and loss to the extent that it is probable that the economic benefits will flow to the Company and the revenue and costs, if applicable, can be measured reliably.

The Company has applied five step model as per Ind AS 115 'Revenue from contracts with customers' to recognize revenue in the standalone financial statements. The Company satisfies a performance obligation and recognizes revenue over time, if one of the following criteria is met:

- a) The customer simultaneously receives and consumes the benefits provided by the Company's performance as the Company performs; or
- b) The Company's performance creates or enhances an asset that the customer controls as the asset is created or enhanced; or
- c) The Company's performance does not create an asset with an alternative use to the Company and the entity has an enforceable right to payment for performance completed to date.

For performance obligations where any of the above conditions are not met, revenue is recognised at the point in time at which the performance obligation is satisfied.

Revenue is recognised either at point of time or over a period of time based on various conditions as included in the contracts with customers.

Point of Time:

Revenue from real-estate projects

Revenue is recognised at the Point in Time w.r.t. sale of plots and commercial units as and when the control passes on to the customer upon completion of performance obligations and intimation to the customers thereof.

Incremental cost of obtaining contract

The incremental cost of obtaining a contract with a customer is recognised as an asset if Company expects to recover those costs subject to other conditions of the standard are met. These costs are charged to statement of profit and loss in accordance with the transfer of the property to the customer.

Other Income

Interest income is recognized on a time proportionate basis taking into account the amounts invested and the rate of interest.

b. Property, Plant and Equipment

Freehold land is carried at historical cost and revaluation cost. All other items of property, plant and equipment are measured at cost less accumulated depreciation and impairment losses, if any. Costs include freight, import duties, non-refundable purchase taxes and other expenses directly attributable to the acquisition of the asset.

Depreciation/amortization:

Depreciation on fixed assets is provided on straight line method over the useful lives of assets specified in Schedule II of the Companies Act, 2013.

The range of estimated useful lives of Property, Plant & Equipment's are as under:

Category	Useful Life
Buildings	30 Years
Plant, Machinery	7-15 Years
Moulds & Dies	8 Years
Furniture & Fixture	10 Years
Office Equipment	5 Years
Vehicles	8 Years
Electric Installation	10 Years
Roads	10 Years
Computers	3 Years

The management believes that the useful life as given above represent the period over which the management expects to use these assets. The Company reviews the useful life and residual value at each reporting date.

The Company has applied the rate of depreciation on the basis of residual value of above Property, Plant & Equipment as contemplated in Schedule II of Companies Act' 2013, as the entire fixed register have been updated with physical verification. Wherever the useful life of Property, Plant & Equipment are completed as per the years mentioned in the Schedule II of the Companies Act' 2013, the net block of these assets consists of residue value to the extent of 5% of cost and revaluation portion.

c. Financial Instruments

A financial instrument is any contract that gives rise to a financial asset of one entity and a financial liability or equity instrument of another entity.

(i) Financial assets**Initial recognition**

Financial assets are recognized when the Company becomes a party to the contractual provisions of the instruments. Financial assets other than trade receivables are initially recognized at fair value plus transaction costs for all financial assets not carried at fair value through profit or loss. Financial assets carried at fair value through profit or loss are initially recognized at fair value, and transaction costs are expensed in the Statement of Profit and Loss.

Subsequent measurement

Financial assets, other than equity instruments, are subsequently measured at amortized cost, fair value through other comprehensive income & fair value through profit or loss.

a. Measured at amortized cost:

A financial asset is measured at amortized cost, if it is held under the hold to collect business model i.e. held with an objective of holding the assets to collect contractual cash flows and the contractual cash flows are solely payments of principal and interest on the principal outstanding. Amortized cost is calculated using the effective interest rate ("EIR") method by taking into account any discount or premium on acquisition and fees or costs that are an integral part of the EIR. The EIR amortization is included in interest income in the Statement of Profit and Loss. The losses arising from impairment are recognized in the Statement of Profit and Loss. On derecognition, gain or loss, if any, is recognised to Statement of Profit and Loss.

b. Measured at fair value through other comprehensive income

A financial asset is measured at FVOCI, if it is held under the hold to collect and sell business

model i.e. held with an objective to collect contractual cash flows and selling such financial asset and the contractual cash flows are solely payments of principal and interest on the principal outstanding. It is subsequently measured at fair value with fair value movements recognized in the OCI, except for interest income which recognized using EIR method. The losses arising from impairment are recognized in the Statement of Profit and Loss. On derecognition, cumulative gain or loss previously recognized in the OCI is reclassified from the equity to Statement of Profit and Loss.

c. Measured at fair value through profit or loss

Investment in financial asset other than equity instrument, not measured at either amortised cost or FVOCI is measured at FVTPL. Such financial assets are measured at fair value with all changes in fair value, including interest income and dividend income if any, recognised in the Statement of Profit and Loss.

Derecognition

The Company derecognizes a financial asset when the contractual rights to the cash flows from the asset expire, or it transfers the rights to receive the contractual cash flows on the financial asset in a transaction in which substantially all the risks and rewards of ownership of the financial asset are transferred.

(ii) Financial Liabilities

Initial Recognition

Financial liabilities are recognized when the Company becomes a party to the contractual provisions of the instruments. Financial liabilities are initially recognized at fair value net of transaction costs for all financial liabilities not carried at fair value through profit or loss.

The Company's financial liabilities includes trade and other payables, loans and borrowings including bank overdrafts and derivative instruments.

Subsequent measurement

Financial liabilities measured at amortised cost are subsequently measured at using EIR method. Financial liabilities carried at fair value through profit or loss are measured at fair value with all changes in fair value recognised in the Statement of Profit and Loss.

a. Financial liabilities at amortized cost (Loans & Borrowings):

After initial recognition, interest bearing loans and borrowings are subsequently measured at amortised cost using EIR method. Gains and losses are recognized in profit & loss when the liabilities are derecognized as well as through EIR amortization process.

b. Financial liabilities at fair value through profit or loss

Financial liabilities at fair value through profit or loss include financial liabilities held for trading and designated upon initial recognition as at fair value through profit or loss. The Company has not designated any financial liability as at fair value through profit and loss.

Derecognition

A financial liability is derecognised when the obligation under the liability is discharged or cancelled or expires. When an existing financial liability is replaced by another from the same lender on substantially different terms, or the terms of an existing liability are substantially modified, such an exchange or modification is treated as the derecognition of the original liability and the recognition of a new liability. The difference in the respective carrying amounts is recognised in the Statement of Profit and loss.

iii) Offsetting of financial instruments

Financial assets and financial liabilities are offset and the net amount is reported in the Balance Sheet if there is a currently enforceable legal right to offset the recognised amounts and there is an intention to settle on a net basis, to realise the assets and settle the liabilities simultaneously.

iv) Income/Loss recognition

Interest income:

Interest income is accrued on time basis, by reference to the principal outstanding and at the effective interest rate applicable.

Dividends:

Dividend income from investments is recognized when the right to receive it is established.

Borrowing costs:

Borrowing costs are recognized as expenses in the Statement of Profit and loss in the period in which

they are incurred.

d. Impairment of financial assets

The Company assesses at each reporting date whether there is any objective evidence that a financial asset or a group of financial assets are impaired. If any such indication exists, the Company estimates the amount of impairment loss. For the purpose of assessing impairment, the smallest identifiable group of assets that generates cash inflows from continuing use that are largely independent of the cash inflows from other assets or groups of assets is considered as a cash generating unit. If any such indication exists, an estimate of the recoverable amount of the individual asset/cash generating unit is made.

An impairment loss is calculated as the difference between an asset's carrying amount and recoverable amount. Losses are recognized in profit or loss. When the Company considers that there are no realistic prospects of recovery of the asset, the relevant amounts are written off. If the amount of impairment loss subsequently decreases and the decrease can be related objectively to an event occurring after the impairment was recognized, then the previously recognized impairment loss is reversed through profit or loss.

e. Inventories

Land and plots other than area transferred to constructed properties at the commencement of construction are valued at lower of cost/ as re-valued on conversion to stock and net realisable value. Cost includes land (including development rights and land under agreement to purchase) acquisition cost, borrowing cost if inventurisation criteria are met, estimated internal development costs and external development charges and other directly attributable costs.

f. Taxation

The tax expense for the period comprises current and deferred tax. Tax is recognized in Statement of Profit and Loss, except to the extent that it relates to items recognized in the comprehensive income or in equity. In which case, the tax is also recognized in other comprehensive income or equity

Current tax assets and liabilities are measured at the amount expected to be recovered from or paid to the taxation authorities, based on tax rates and laws that are enacted or substantively enacted at the Balance sheet date

Deferred tax is recognized on temporary differences between the carrying amounts of assets and liabilities in the financial statements and the corresponding tax bases used in the computation of taxable profit.

Deferred tax liabilities and assets are measured at the tax rates that are expected to apply in the period in which the liability is settled or the asset realized, based on tax rates (and tax laws) that have been enacted or substantively enacted by the end of the reporting period. The carrying amount of Deferred tax liabilities and assets are reviewed at the end of each reporting period.

Minimum Alternative Tax ('MAT') credit is recognized as an asset only when and to the extent there is convincing evidence that the Company will pay normal income-tax during the specified period. The Company reviews the same at each balance sheet date and writes down the carrying amount of MAT credit entitlement to the extent there is no longer convincing evidence to the effect that Company will pay normal income-tax during the specified period. As per Management representation, provisions for Minimum Alternate Tax (MAT) are not applicable because company has decided to opt for Section 115BAA of The Income Tax Act, 1961.

g. Employees Benefits

The company provides following post-employment plans:

- (a) Defined benefit plans such as gratuity and
- (b) Defined contribution plans such as Provident fund & ESIC

The company was following the above plans till the company was in operations in textile segment till August 2008.

All employee benefits payable wholly within twelve months of rendering services are classified as short-term employee benefits.

h. Provisions and contingencies

A provision is recognized if, as a result of a past event, the group has a present legal or constructive obligation that can be estimated reliably, and it is probable that an outflow of economic benefits will be required to settle the obligation.

Provisions for onerous contracts are recognized when the expected benefits to be derived by the Company from a contract are lower than the unavoidable costs of meeting the future obligations

under the contract.

A disclosure for contingent liabilities is made where there is a possible obligation or a present obligation that may probably not require an outflow of resources or an obligation for which the future outcome cannot be ascertained with reasonable certainty. When there is a possible or a present obligation where the likelihood of outflow of resources is remote, no provision or disclosure is made.

i. Earning per share

Basic EPS is arrived at based on net profit after tax available to equity shareholders to the weighted average number of equity shares outstanding during the year.

The diluted EPS is calculated on the same basis as basic EPS, after adjusting for the effects of potential dilutive equity shares unless impact is anti-dilutive.

j. Cash and cash equivalents

Cash and Cash equivalents include cash and Cheque in hand, bank balances, demand deposits with banks and other short-term highly liquid investments that are readily convertible to known amounts of cash & which are subject to an insignificant risk of changes in value. Where original maturity is three months or less.

k. Cash flow statement

Cash flows are reported using the indirect method where by the profit before tax is adjusted for the effect of the transactions of a non-cash nature, any deferrals or accruals of past and future operating cash receipts or payments and items of income or expenses associated with investing or financing cash flows. The cash flows from operating, investing and financing activities of the company are segregated.

l. Use of estimates and judgements

The estimates and judgments used in the preparation of the financial statements are continuously evaluated by the Company and are based on historical experience and various other assumptions and factors (including expectations of future events) that the Company believes to be reasonable under the existing circumstances. Differences between actual results and estimates are recognized in the period in which the results are known/materialized.

The said estimates are based on the facts and events, that existed as at the reporting date, or that occurred after that date but provide additional evidence about conditions existing as at the reporting date

The above policies were followed to the extent wherever applicable. Subsequently there were no activities carried, hence there is no specific requirement for adherence of accounting policies. However, there is no specific information relating to any change of policies due to loss of key managerial personnel in accounts as well as finance department.

m. Recent pronouncements

The Ministry of Corporate Affairs ("MCA") has notified certain amendments to existing Indian Accounting Standards and a new standard under the Companies (Indian Accounting Standards) Rules, 2015, as amended from time to time

a) Amendments effective from April 1, 2025

The Ministry of Corporate Affairs ("MCA") has notified the Companies (Indian Accounting Standards) Second Amendment

Rules, 2025 on the following effective from April 1, 2025:

Lack of exchangeability – Amendments to Ind AS 21

Classification of Liabilities as Current or Non-current and Non-current Liabilities with Covenants – Amendments to Ind AS 1

Supplier Finance Arrangements - Amendments to Ind AS 7 and Ind AS 107

International Tax Reform - Pillar Two Model Rules - Amendments to Ind AS 12

The Company has reviewed the new pronouncements and the same were not applicable or material to the Company.

b) New standard issued but not yet effective

MCA has issued Ind AS 118 – Presentation and Disclosure in Financial Statements, which will replace Ind AS 1 – Presentation of Financial Statements and is effective for annual reporting periods beginning on or after April 1, 2027.

Ind AS 118 introduces revised presentation requirements in the statement of profit and loss and enhanced disclosure requirements. The standard is expected to impact presentation and disclosures but not the recognition and measurement.

The Company is currently evaluating the impact of this standard on the accompanying standalone financial statements.

All other new standards or amendments that are not yet effective that have been issued by the MCA are not applicable or material to the Company.

n. Non-current assets (or disposal groups) held for sale and discontinued operations:

Non-current assets (or disposal groups) are classified as held for sale if their carrying amount will be recovered principally through a sale transaction rather than through continuing use and a sale is considered highly probable. They are measured at the lower of the carrying amount and the fair value less cost to sell. An impairment loss is recognized for any initial or subsequent write-down of the asset (or disposal group) to fair value less costs to sell. A gain is recognized for any subsequent increases in fair value less costs to sell of an asset (or disposal group), but not in excess of any cumulative impairment loss previously recognized. A gain or loss not previously recognized by the date of the sale of the non-current asset (or disposal group) is recognized at the date of de-recognition. Non-current assets (including those that are part of a disposal group) are not depreciated or amortized while they are classified as held for sale. Non-current assets (or disposal group) classified as held for sale are presented separately in the balance sheet. Any profit or loss arising from the sale or measurement of discontinued operations is presented as part of a single line item in statement of profit and loss.

Critical estimates and judgment in applying accounting policies

The management believes that the estimates used in preparation of the financial statements are prudent and reasonable. Information about estimates and judgments made in applying accounting policies that have the most significant effect on the amounts recognized in the financial statements are as follows:

i) Provisions and contingencies

A provision is recognized if, as a result of a past event, the group has a present legal or constructive obligation that can be estimated reliably, and it is probable that an outflow of economic benefits will be required to settle the obligation.

Provisions for onerous contracts are recognized when the expected benefits to be derived by the Company from a contract are lower than the unavoidable costs of meeting the future obligations under the contract.

A disclosure for contingent liabilities is made where there is a possible obligation or a present obligation that may probably not require an outflow of resources or an obligation for which the future outcome cannot be ascertained with reasonable certainty. When there is a possible or a present obligation where the likelihood of outflow of resources is remote, no provision or disclosure is made.

ii) Accounting policy on taxation

In preparing financial statements, the Company recognizes income taxes of the jurisdiction in which it operates. There are certain transactions and calculations for which the ultimate tax determination is uncertain. The Company recognizes liabilities for anticipated tax issues based on estimates of whether additional taxes will be due. The uncertain tax positions are measured at the amount expected to be paid to taxation authorities when the Company determines that the probable outflow of economic resources will occur. Where the final tax outcome of these matters is different from the amounts that were initially recorded, such differences will impact the current and deferred income tax assets and liabilities in the period in which such determination is made.

iii) Fair value measurement

The Company measures financial instruments, such as, derivatives at fair value at each balance sheet date.

Fair value is the price that would be received to sell an asset or to settle a liability in an ordinary transaction between market participants at the measurement date. The fair value measurement is based on the presumption that the transaction to sell the asset or to settle a liability takes place either:

- In the principal market for the asset or liability, or
- In the absence of a principal market, in the most advantageous market for the asset or liability

The principal or the most advantageous market must be accessible by the company.

The fair value of an asset or a liability is measured using the assumptions that market participants would use when pricing the asset or liability, assuming that market participants act in their economic best interest.

A fair value measurement of a non-financial asset takes into account a market participant's ability to generate economic benefits by using the asset in its highest and best use or by selling it to another market participant that would use the asset in its highest and best use.

The company uses valuation techniques that are appropriate in the circumstances and for which sufficient data are available to measure fair value, maximizing the use of relevant observable inputs and minimizing the use of unobservable inputs.

All assets and liabilities for which fair value is measured or disclosed in the financial statements are categorized within the fair value hierarchy, described as follows, based on the lowest level input that is significant to the fair value measurement as a whole:

Level 1 — Quoted (unadjusted) prices in active markets for identical assets or liabilities.

Level 2 — other techniques for which all input which have a significant effect on the recorded fair value are observable, either directly or indirectly.

Level 3 — Inputs which are not based on observable market data

4. Property, plant and equipment

(₹ in lakhs)

	Description of Assets	Free Hold Land	Roads	Plant & Machinery	Waterworks & Pipeline	Motor Vehicles	Computers and data processing units	Electrical Installations and Equipment	Total
I.	Gross Block								
	Balance as on April 1, 2024	-	-	4683.29	200.69	36.44	0.26	0.66	4921.34
	Additions	1516.99	-	0.29	-	158.44	0.23	1.25	1677.21
	Disposals	-	-	-	-	-	-	-	-
	Converted to Stock-in-trade	-	-	-	-	-	-	-	-
	Balance as on March 31, 2025	1516.99	-	4683.57	200.69	194.88	0.49	1.92	6598.55
	Additions	-	-	0.31	-	-	1.82	5.14	7.27
	Disposals	-	-	-	-	-	-	-	-
	Balance as on March 31, 2026	1516.99	-	4683.88	200.69	194.88	2.32	7.05	6605.82
II.	Accumulated Depreciation and Impairment								
	Balance as on April 1, 2024	-	-	4422.86	190.66	7.53	0.01	-	4621.05
	Additions	-	-	2.49	-	20.32	0.11	0.15	23.07
	Disposals	-	-	-	-	-	-	-	-
	Balance as on March 31, 2025	-	-	4425.35	190.66	27.85	0.12	0.15	4644.12
	Additions	-	-	2.52	-	22.95	0.57	0.26	26.30
	Disposals	-	-	-	-	-	-	-	-
	Balance as on March 31, 2026	-	-	4427.87	190.66	50.79	0.69	0.41	4670.42
III	Net Block								
	Balance as on March 31, 2026	1516.99	-	256.01	10.03	144.09	1.63	6.64	1935.40
	Balance as on March 31, 2025	1516.99	-	258.22	10.03	167.03	0.38	1.77	1954.43

Notes –

i) The Company has applied the rate of depreciation as per the years mentioned in the Schedule II of the Companies Act' 2013. Wherever the useful life of Property, Plant & Equipment are completed as per the years mentioned in the Schedule II of the Companies Act' 2013, the net block of these assets consists of residue value to the extent of 5% of cost and revaluation portion.

ii) The title deeds of freehold land are held in the name of the Company.

iii) There are no capital commitments as at March 31, 2026 and March 31, 2025.

(₹ in lakhs)

5. Non-current financial assets - Investments	As at March 31, 2026			As at March 31, 2025		
	Quoted	Unquoted	Total	Quoted	Unquoted	Total
Investment in equity instruments at cost						
*(i) 275 Fully paid Equity Shares of ₹ 2/- each of the ICICI Bank Limited	-	-	-	-	-	-
(ii) 333 Fully paid equity share of ₹ 10/- each of Hindustan Oil Exploration Co. Ltd.	0.56	-	0.56	0.56	-	0.56
*(iii) 10 Shares of ₹ 20/- each fully paid of the Surat Jilla Sahakari Kharid Vechan Sangh Limited	-	0.002	0.002	-	0.002	0.002
(iv) 2,45,000 Equity Shares of ₹ 10/- each of Advaita Trading Pvt. Ltd.	-	24.50	24.50	-	24.50	24.50
(v) 20,000 shares of The Mehsana urban Co. Op. Bank Limited of ₹ 25/- each	-	5.00	5.00	-	5.00	5.00
(vi) 25,000 shares of Surat National Co-Op. Bank Limited of ₹ 100/- each	-	25.02	25.02	-	25.02	25.02
(vii) 20,000 shares of The Sutex Co-Op. Bank limited of ₹ 100/- each	-	20.00	20.00	-	20.00	20.00
(viii) DSP Mutual Fund	-	1.38	1.38	-	1.38	1.38
Total	0.56	75.90	76.46	0.56	75.90	76.46
Aggregate amount of quoted investments			0.56			0.56
Market value of quoted investment			3.71			4.28
Aggregate amount of unquoted investment			75.90			75.90

*Amount is nominal.

Note – Comprehensive loss consisting of Equity Investments measured at Fair Value (Net of Tax) amounting to ₹ 6573/- is not taken into account for FY 2025-26 as the amount is negligible.

(₹ in lakhs)

6. Other non-current assets	As at March 31, 2026	As at March 31, 2025
Balance with government authorities (Unsecured, considered good)		
- GST (CENVAT & Service Tax) credit receivable	-	-
- Fixed Deposit	851.55	190.00
- DGVCL Deposit	122.59	120.07
- Interest accrued on Fixed Deposit but not due	80.75	32.19
Advance recoverable in cash or kind (refer note below)	471.45	282.84
Total	1526.33	625.10

NOTE -

The advances recoverable in cash or kind includes advances for expenses, prepaid expenses, balance with government authorities, security deposit etc.

(₹ in lakhs)

7. Inventories	As at March 31, 2026	As at March 31, 2025
(At lower of cost and net realizable value)		
Construction work in progress	64223.24	60891.10
Total	64223.24	60891.10
The carrying amount of Inventories charged as securities against borrowings	47651.29	43228.02
Inventory not charged as security	16571.95	17663.08

Note - Refer note 13 for information on assets provided as collateral or security for borrowings or financing facilities availed by the Company.

(₹ in lakhs)

8. Trade Receivables	As at March 31, 2026	As at March 31, 2025
Trade Receivables	914.71	2271.95
Total	914.71	2271.95

Trade Receivables ageing schedule for FY 2025-26 (₹ in lakhs)

Particulars	Outstanding for following periods from due date of payment					
	Not due	Less than 6 months	6 months - 1 year	2-3 years	more than 3 years	Total
(i) Undisputed trade receivables						

Considered Good	189.94	191.33	290.07	243.38	-	914.71
Which have considerable increase in credit risk	-	-	-	-	-	-
Credit Impaired	-	-	-	-	-	-
(ii) Disputed trade receivables						
Considered Good	-	-	-	-	-	-
Which have considerable increase in credit risk	-	-	-	-	-	-
Credit Impaired	-	-	-	-	-	-
TOTAL	189.94	191.33	290.07	243.38	-	914.71

Trade Receivables ageing schedule for FY 2024-25 (₹ in lakhs)

Particulars	Outstanding for following periods from due date of payment					
	Not due	Less than 6 months	6 months - 1 year	2-3 years	more than 3 years	Total
(i) Undisputed trade receivables						
Considered Good	0.26	1295.73	396.76	579.20	-	2271.95
Which have considerable increase in credit risk	-	-	-	-	-	-
Credit Impaired	-	-	-	-	-	-
(ii) Disputed trade receivables	-	-	-	-	-	-
Considered Good	-	-	-	-	-	-
Which have considerable increase in credit risk	-	-	-	-	-	-
Credit Impaired	-	-	-	-	-	-
TOTAL	0.26	1295.73	396.76	579.20	-	2271.95

(₹ in lakhs)

9. Current Financial assets – Cash & cash equivalents	As at March 31, 2026	As at March 31, 2025
Cash on hand	2.32	1.93
Balance with banks in current accounts	6.69	84.20
Balance with banks in current accounts (inoperative accounts)	-	-
Total	9.01	86.13

(₹ in lakhs)

10. Other current assets	As at March 31, 2026	As at March 31, 2025
Advance to creditors	1212.86	1187.04
Balance with GST	1662.58	1352.84
Total	2875.44	2539.87

(₹ in lakhs)

11. Equity share capital	As at March 31, 2026	As at March 31, 2025
A. Authorized share capital		
13,00,00,000 Equity share of ₹ 10/- each with voting rights (previous year 13,00,00,000 eq. share of ₹ 10/- each)	13000.00	13000.00
2,00,00,000 Redeemable Preference share of ₹ 10/- each (previous year 2,00,00,000 redeemable preference share of ₹ 10/- each)	2000.00	2000.00
Total	15000.00	15000.00
B. Issued, subscribed and fully paid up		
2,29,11,359 Equity share of ₹ 10/- each with voting rights (previous year 2,29,11,359 equity share of ₹ 10/- each)	2291.14	2291.14
Total	2291.14	2291.14

Footnote –

(i) Reconciliation of equity share capital with voting rights outstanding at the beginning and at the end of the year:

Particulars	As at March 31, 2026		As at March 31, 2025	
	Number of shares	(₹ in lakhs)	Number of shares	(₹ in lakhs)
Equity shares at the beginning of the year	22911359	2291.14	22911359	2291.14
Movement during the year	-	-	-	-
Equity shares at the end of the year	22911359	2291.14	22911359	2291.14

(ii) Terms & rights of shareholder:

The company has one class of equity shares having face value of ₹ 10/- each. Each shareholder is eligible for one vote per share held.

(iii) Shareholder holding more than 5% shares in the company:

Name of shareholders	As at March 31, 2026		As at March 31, 2025	
	No. of shares	% of holding	No. of shares	% of holding
Kanchenjunga Texturisers Pvt. Ltd.	7401202	32.30%	7401202	32.30%
Sejima Texyarn Pvt. Ltd.	4417500	19.28%	4417500	19.28%
Damodarbai Patel	1422670	6.21%	1422670	6.21%

(iv) Disclosure of shareholding of promoters:

Class of shares / Name of Promoters	As at March 31, 2026		As at March 31, 2025		% changes during the year
	Number of shares held	% holding in that class of shares	Number of shares held	% holding in that class of shares	
Equity shares with voting rights:					
Kanchenjunga Texturisers Pvt. Ltd.	7401202	32.30	7401202	32.30	-
Shivalik Golf & Forests Resorts Ltd	NIL	0.00	NIL	0.00	-
Gaekwad Investments Corp. Pvt. Ltd.	NIL	0.00	NIL	0.00	-
Harmony Investments Pvt. Ltd.	NIL	0.00	NIL	0.00	-
Gokarna Investments Pvt. Ltd.	NIL	0.00	NIL	0.00	-
Shree Durga Industrial Controls Pvt. Ltd.#	61972	0.27	61972	0.27	-
Sangramsinh P Gaekwad	3342	0.01	3342	0.01	-
Indreni Holdings Pvt. Ltd.	NIL	0.00	NIL	0.00	-
Annapurna Texturisers Pvt. Ltd.	NIL	0.00	NIL	0.00	-
Sangramsinh Gaekwad (HUF)	NIL	0.00	NIL	0.00	-
Pratapsinh Sangramsinh Gaekwad	NIL	0.00	NIL	0.00	-
Prasang Holdings Pvt. Ltd.	NIL	0.00	NIL	0.00	-
Asha Raje Gaekwad	NIL	0.00	NIL	0.00	-
Tapti Synthetics Pvt. Ltd.	NIL	0.00	NIL	0.00	-
Priyadarshini Raje Scindia	NIL	0.00	NIL	0.00	-
Ganesh Kumari Shreshta	285	0.00	285	0.00	-
Samarjit Gaekwad	170	0.00	170	0.00	-
Damodarbai Patel	1422670	6.21	1422670	6.21	-
Mohanlal Patel	1071057	4.67	1071057	4.67	-
Viral Bhavani	960164	4.19	960164	4.19	-
Sejima Texyarn Pvt. Ltd.	4417500	19.28	4417500	19.28	-
Raj Bhavani	40500	0.18	40500	0.18	-
Umang Bhavani	40500	0.18	40500	0.18	-
Upesh Bhavani	43500	0.19	43500	0.19	-
Hetal Bhavani	9000	0.04	9000	0.04	-
Total Promoter's Holding	15471862	67.53	15471862	67.53	

Note - #Strike off

12. Other Equity

(₹ in lakhs)

Particulars	As at March 31, 2026	As at March 31, 2025
Capital Reserve	3669.21	3669.21
Securities Premium Account	5192.97	5192.97
Retained Earnings	28297.25	26076.63
Other Comprehensive Income	0.66	0.66
Total	37160.08	34939.47

Movement of other equity is as follows:

(₹ in lakhs)

Particulars		As at March 31, 2026	As at March 31, 2025
Capital Reserve	A	3669.21	3669.21
Securities Premium Account	B	5192.97	5192.97
Retained Earnings			
As per last balance sheet		26076.63	22041.60
Profit for the year		2220.62	4035.03
Net surplus(deficit) in statement of profit and loss	C	28297.25	26076.63
Other Comprehensive Income	D	0.66	0.66
Total (A to D)		37160.08	34939.47

NATURE AND PURPOSE OF RESERVES

Capital reserve

Capital reserve was created under the previous GAAP (Indian GAAP) out of the profit earned from a specific transaction of capital nature. Capital reserve is not available for the distribution to the shareholders.

Securities premium

Securities premium includes premium on issue of shares. It will be utilized in accordance with the provisions of the Companies Act, 2013.

Other Comprehensive Income

The Company has elected to recognize changes in the fair value of certain investments in equity securities in other comprehensive income. These changes are accumulated within the FVOCI equity investments reserve within equity.

Retained Earnings

Represents surplus/(deficit) in statement of Profit and Loss.

(₹ in lakhs)

13. Non-current financial liabilities – Borrowings		As at March 31, 2026		As at March 31, 2025	
Secured –					
Loan from Banks		5861.86		5160.38	
Loan from body corporates		-		-	
Unsecured –					
Loan from body corporates		7468.22		8612.62	
Loan from directors		402.00		115.12	
Total non-current financial borrowings		13732.08		13888.13	
Repayment schedule and nature of security - (₹ in lakhs)					
Particulars	Nature of security	Upto 1 year	1 – 3 years	3 years & more	
1) Secured loans From Bank	Land as inventory for Real estate project	2322.24	5861.86	-	
2) Unsecured loans From Body Corporates	NIL	1493.64	4045.88	3422.34	
From Directors	NIL	80.40	402.00	-	

Statement of principal terms of secured loans from Banks/NBFC

(₹ in lakhs)

Name of Lender	Purpose	Securities offered	Re-payment Schedule	Outstanding Amount
Surat National Co. Op. Bank Ltd.	Term loan For construction of Industrial Unit	Primary Security : SURAT TEXTILE BOURSE PHASE-I, Plot No. A/P-1, R.S.No. 151/P, Moje :Udhna, R.S.	Payable in 42 EMI of ₹ 29.43 lakhs. Rate of interest 12.75% p.a.	920.66
The Mehsana Urban Co. Op. Bank Ltd.	Term loan For construction of Industrial Unit		Payable in 42 EMI of ₹ 133.38 lakhs. Rate of interest 12.75% p.a.	4113.96

The Sutex Co. Op. Bank Ltd.	Term loan For construction of Industrial Unit	No. 1, Moje: Bhedwad, R.S. No. :346 To 349, Moje :Dindoli, Village : Udhna, Bhedwad, Dindoli, Dist: Surat with admeasuring the 74,196.78 sq. mtr. Collateral Security : SURAT TEXTILE BOURSE PHASE-II, Plot No. A/P-1, R.S.No. 151/P, Moje :Udhna, R.S. No. 1, Moje: Bhedwad, R.S. No. :346 To 349, Moje :Dindoli, Village : Udhna, Bhedwad, Dindoli, Dist: Surat. with admeasuring the 1,01,218.04 sq. mtr.	Payable in 42 EMI of ₹ 59.28 lakhs. Rate of interest 12.75% p.a.	1840.36
SBICAP Trustee Company Limited	Term loan For construction of Industrial Unit	As per Note 13(i) below	As per Note 13(ii) below. Rate of interest 10.65% p.a.	4102.20

13(i) – Details of security mortgage –

a) Primary:

Facility	Details
Term Loan (TL) & CEL	Hypothecation of the movable assets / stocks/ work in progress of the project STB Phase 1-Part B (present & future). Lien/ charge on the cash flows / receivables from the project by way of hypothecation.
	Registered Mortgage of Land & Building of 197 units in phase I part B of Surat Textile Bourse (Block No. F1, G1, H1, & I1) admeasuring total area of about 52117.12 sq. mtrs (including plotted area of about 35397.88 sq. mtr and proportionate share of Road & COP of about 16719.24 sq. mtr) on sub plot No. A/P-1 of RS No.151/P of Moje Udhna RS No. 1 of Moje Bhedwad and RS no. 346 to 349 of Moje Dindoli situated at Surat Navsari Road, Surat in the name of TBRCL

b) Collateral:

Term Loan (TL) & CEL	Registered Mortgage of Plot No. F paiki Sub plot no. 16/A to 16/F and 18/A to 18/C (total 9 plots) admeasuring 15795.49 sq. mtr b/h Laxminarayan Temple, BRC Compound, Surat-Navsari Road, Udhna-394220, Surat in the name of Sejima Texyarn Pvt Ltd.
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13(ii) – Repayment schedule

(₹ in lakhs)

No. of installment	Installment Amount	Total Repayment
3	300.00	900.00
3	350.00	1050.00
3	400.00	1200.00
5	450.00	2250.00
4	500.00	2000.00
3	550.00	1650.00
1	650.00	650.00
1	300.00	300.00

(₹ in lakhs)

14. Current Financial liabilities – Borrowings	As at March 31, 2026	As at March 31, 2025
Secured -		
Loan from Banks	2322.24	1844.21
Loan from Body Corporates	-	-
Unsecured -		
Inter-corporate deposit	1493.64	1722.52
Deposit	-	-
Loan from directors	80.40	23.02
Total current financial borrowings	3896.28	3589.76

(₹ in lakhs)

15. Current Financial liabilities – Trade Payables	As at March 31, 2026	As at March 31, 2025
Total outstanding dues of micro enterprises and small enterprises (refer note below)	-	-
Total outstanding dues of creditors other than micro enterprises and small enterprises	964.93	199.26
Total	964.93	199.26
NOTES - There are no creditors identified as Small, Micro & Medium Enterprise as defined as per MSME' Act, 2006.		

Trade payables ageing schedule for F.Y. 2025-26

(₹ in lakhs)

Particulars	Not Due	Outstanding for following periods from due date of				Total
		Less than 1 year	1-2 years	2-3 years	More than 3 years	
(i) MSME	-	-	-	-	-	-
(ii) Others	-	964.28	0.65	-	-	964.93
(iii) Disputed Dues - MSME	-	-	-	-	-	-
(iii) Disputed Dues - Others	-	-	-	-	-	-
Total	-	964.28	0.65	-	-	964.93

Trade payables ageing schedule for F.Y. 2024-25

(₹ in lakhs)

Particulars	Not Due	Outstanding for following periods from due date of				Total
		Less than 1 year	1-2 years	2-3 years	More than 3 years	
(i) MSME	-	-	-	-	-	-
(ii) Others	-	199.26	-	-	-	199.26
(iii) Disputed Dues - MSME	-	-	-	-	-	-
(iii) Disputed Dues - Others	-	-	-	-	-	-
Total	-	199.26	-	-	-	199.26

(₹ in lakhs)

16. Current Financial liabilities – Others	As at March 31, 2026	As at March 31, 2025
Liabilities related to Employees/Workers	1946.67	2095.70
Total	1946.67	2095.70

(₹ in lakhs)

17. Other current liabilities	As at March 31, 2026	As at March 31, 2025
Statutory Liabilities (refer note below)	4192.04	4169.34
Revenue received in advance	2860.83	1839.49
Other liabilities	6184.68	7190.96
Total	13237.54	13199.78

NOTE – Statutory liabilities includes liabilities towards central and state government.

(₹ in lakhs)

18. Revenue from operations	For the year ended March 31, 2026	For the year ended March 31, 2025
Sale of Open Plot in Project Shri Laxminarayan Industrial Park - Z Row	2141.00	4350.00
Sale of Industrial units in Project STB-Phase-1 (Part-A)	4036.00	5610.00
Total	6177.00	9960.00

(₹ in lakhs)

19. Other income	For the year ended March 31, 2026	For the year ended March 31, 2025
Interest income from Fixed Deposits	53.95	15.78
Interest income form income Tax Refunds	3.87	1.22
Sale of impaired assets	81.66	276.21
Dividend income	5.60	7.34
Rental income	9.95	-
Exchange rate difference	2.03	-
Interest income from Excise Refund	-	12.69
Total	157.07	313.25

(₹ in lakhs)

20. Cost of material consumed	For the year ended March 31, 2026	For the year ended March 31, 2025
Inventory at the beginning of the year	-	-
Add: Purchases	7209.36	9479.53
Less: Inventory at the end of the year	-	-
Cost of material consumed	7209.36	9479.53

(₹ in lakhs)

21. Changes in Inventories of Finished Goods & Work-in-Progress	For the year ended March 31, 2026	For the year ended March 31, 2025
Closing Stock		
Construction work in progress	64223.24	60891.10
Less: Capital asset transferred to stock in trade	-	-
Less: Opening Stock		
Construction work in progress	60891.10	58364.34
Total	3332.14	2526.76

(₹ in lakhs)

22. Employee Benefits Expenses	For the year ended March 31, 2026	For the year ended March 31, 2025
Director Remuneration	108.11	90.00
Salary expenses	8.28	-
Total	116.39	90.00

(₹ in lakhs)

23. Finance cost	For the year ended March 31, 2026	For the year ended March 31, 2025
Interest expense on:		
- Borrowings	9.30	9.73
- Others	-	88.25
Other borrowing cost - Bank Charges & Bank loan exps	25.12	24.73
Total	34.42	122.71

(₹ in lakhs)

24. Other expense	For the year ended March 31, 2026	For the year ended March 31, 2025
AGM expenses	3.83	0.62
Computer expenses	1.98	0.71
Corporate Social Responsibility Expenditure (refer note 36)	44.75	44.88
Legal and professional charges	57.94	50.93
BSE Listing fees	3.25	3.25
Office expenses	7.12	8.49
Other expenses	15.40	0.92
Rates & taxes	35.71	48.16
GST penalty & interest	0.18	0.03
Insurance Expenses	4.32	5.10
Electricity expenses	28.14	4.87
Post and courier expenses	0.31	0.30
Printing and stationery expenses	0.72	1.04
Repair & Maintenance	19.34	3.94
Travelling expenses	2.11	0.49
Advertisement expenses	1.06	1.02
Payment to Statutory Auditors (refer Note (i) below)	11.00	4.00
Prior period items (net) (Refer Note (ii) below)	-	-
Surat Municipal Corporation tax	9.91	-
Donation	0.20	1.00
Impairment of fixed assets	-	-
Internal Audit Fees	2.40	2.40
Total	249.67	182.15

NOTE:

(₹ in lakhs)

Particulars	For the year ended March 31, 2026	For the year ended March 31, 2025
(i) Payments to the auditors comprises (net of GST in current year and inclusive of service tax in previous year):		
- Statutory audit fees	11.00	4.00
- Out of pocket expenses	-	-

(ii) Details of Prior period items (net) Prior period expenses (Sundry Balances Written off)	-	-
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(₹ in lakhs)

25. Exceptional / Extraordinary Item	For the year ended March 31, 2026	For the year ended March 31, 2025
Written off - Liabilities no longer payable	190.56	275.49
Amount received under BIFR scheme forfeited on account of violation of terms of agreement.	-	856.98
Total	190.56	1132.47

26. Earning per share

(₹ in lakhs)

	Particulars	For the year ended March 31, 2026	For the year ended March 31, 2025
1	Earnings per share		
1.a	<u>Basic & Diluted</u>		
	Net profit / (loss) for the year	2220.62	4035.03
	Less: Preference dividend and tax thereon	-	-
	Net profit / (loss) for the year from attributable to the equity shareholders	2220.62	4035.03
	Weighted average number of equity shares	22911359	22911359
	Par value per share	10	10
	Earnings per share from continuing operations - Basic	9.69	17.61
1.b	<u>Basic & Diluted (Excluding Extraordinary items)</u>		
	Net profit / (loss) for the year	2220.62	4035.03
	Add / (Less): Extraordinary items (net of tax) relating to continuing operations	190.56	1132.47
	Less: Preference dividend and tax thereon	-	-
	Net profit / (loss) for the year from attributable to the equity shareholders	2030.06	2902.56
	Weighted average number of equity shares	22911359	22911359
	Par value per share	10	10
	Earnings per share from continuing operations excluding extraordinary items - Basic	8.86	12.67

27. Pending Litigation - Various cases filed against the company

Various cases relating to labour, excise, custom, income tax and PF/ESI matters have been filed against the Company during the normal course of business, which are insignificant to affect the existence of the Company in the opinion of the management.

Labour –

The Hon'ble High Court of Gujarat vide its order pronounced on January 11, 2021 has disposed the Letters Patent Appeals No. 948/2015 and allied LPA's and Civil Applications in terms of the Consent Terms entered between The Baroda Rayon Corporation Limited and Baroda Rayon Employee's Ekta Union.

However aggrieved by the said order, some workmen challenged the same in Hon'ble Supreme Court of India. The apex court vide order dated January 03, 2022 has disposed of the matter. Thereafter the aggrieved workmen had approached the Labour Court, Surat and the matter is pending. Further company had made provision of dues amounting to ₹ 1407.16 lakh in books of accounts as per norms of settlement during the year 2021-22.

Further, certain employees have withdrawn their cases pending before the Labour Court and have received settlement amounts in accordance with the applicable settlement norms. Accordingly, the provision for such employee claims as at 31st March, 2026 amounted to ₹1,282.04 lakh (Previous Year: ₹1,407.16 lakh).

Excise -

Payment of Excise Duty disputed by the Company in respect of CENVAT utilization of: Input & Capital Goods Matters ₹ 4449.29 lakh (Principal amount of ₹ 1880.88 lakh and penalty and fine of ₹ 2568.41 lakh) (Previous Year ₹ 4449.29 lakh). Final hearing was held on March 22, 2023 and order was pronounced on May 29, 2023 and remand back to Excise Department for re- examine. As a general rule, when the matter is remanded back to Department, the disputed amount is treated as NIL. Matter is still pending.

Custom -

Customs, Excise & Service Tax Appellate Tribunal, Ahmedabad vide its order dated January 31, 2022 has allowed the company to re-export the warehoused goods without payment of duty/fine/penalty if any. Regarding interest on Excise duty, company had requested to BIFR for waiver of interest, fine and penalty on duty for default period and it is also mentioned in circulated MDRS dated October 13, 2015. However Commissioner of Custom, Ahmedabad had not allowed the permission of re-export and therefore company had filed Special Civil Application (SCA) before Hon'ble High Court of Gujarat and the company's SCA was dismissed on January 02, 2023. Aggrieved by the impugned order, company had filed Special Leave Petition (Civil) with the Hon'ble Supreme Court of India which was admitted vide order dated May 09, 2023.

In this regard, we wish to inform that the Hon'ble Supreme Court of India has vide its order dated July 15, 2024 (Interlocutory Application in SLP) granted permission to export the warehoused goods/machineries, which are the subject matter of the Special Leave Petition (Civil), subject to the proceeds of the said export being deposited before the Registry of this Court within a period of two weeks from the date of the receipt of the proceeds of the said export sale.

On such deposit being made, the Registry shall transmit the same in an interest bearing Fixed Deposit Account in a nationalised bank offering highest rate of interest initially for a period of six months on auto-renewal basis. The Interlocutory application stands disposed of. However, the above referred Special Leave Petition (Civil) filed by the company at the Hon'ble Supreme Court of India is still pending.

Income Tax –

Income tax department raised a demand notice under Section 147 read with Section 144B of the Income Tax Act, 1961 of ₹ 809.43 lakh for AY 2014-15 vide assessment order dated March 26, 2022. Aggrieved by the said demand, company had filed grievance two times against the said demand stating that with the available brought forward losses, the department has not considered the carried forward losses against the income determined under Section 68 of the Income Tax Act, 1961. Further the department raised demand notice under Section 271(1)(c) of the Income Tax Act, 1961, for a penalty of ₹ 412.98 lakh. The matter is now pending at Income Tax Appellate Tribunal (ITAT), Mumbai. Company has not made any provision in this matter in view of already available Carried forwarded losses.

Company had received an Appellate order dated December 28, 2023 from Commissioner of Income-tax (Appeals), National Faceless Assessment Centre ('AO'), Delhi under section 250(6) of Income Tax Act, 1961 stating –

Ground 1 –

Appeal dismissed for unexplained cash credits u/s 68 of Income Tax Act, 1961 for ₹ 1215 lakh for FY 2013-14.

Ground 2 –

Appeal partly allowed by directing AO to examine the contention of the Appellant by giving adequate opportunity of being heard that there are brought forward losses in its case which are eligible for set off.

The Company has filed appeal before Income Tax Appellate Tribunal (ITAT), Mumbai against the said order on February 12, 2024 and matter is pending.

Company has further received an Appellate order dated February 21, 2024 from Commissioner of Income-tax (Appeals), National Faceless Assessment Centre ('AO'), Delhi under section 250 of Income Tax Act, 1961 stating that the penalty of ₹ 412.98 lakh is hereby confirmed and the appeal has been dismissed. The company has filed the appeal before Income Tax Appellate Tribunal (ITAT), Mumbai against the said order.

Damages on PF/ESI

The Company has received a "No Dues" certificate from the Provident Fund (PF) authorities confirming that there are no outstanding dues with respect to the principal payment of Provident Fund contributions. Furthermore, the Company has duly deposited the applicable interest on PF contributions under Section 7Q of the Employees' Provident Funds and Miscellaneous Provisions Act, 1952. As of March 31, 2022, a total of ₹509.81 lakh has been deposited under this section, and no outstanding liability remains under Section 7Q. The PF authorities have also issued a communication to the Board for Industrial and Financial Reconstruction (BIFR) recommending waiver of damages arising from delays in PF contributions. Pursuant to the payment of interest under Section 7Q, the Company filed an application in March 2022 requesting waiver of Damages on Provident Fund: ₹ 799.79 lakhs and Damages on Employees' State Insurance Corporation (ESIC): ₹ 367.39 lakhs. These applications are currently under review, and the matter remains pending before the relevant authorities.

State Government Liabilities

The Company has made a representation to the BIFR requesting waiver of interest, fines, and penalties

associated with these liabilities for the default period. An application was also submitted to the Government of Gujarat (GoG) on January 11, 2011, in accordance with Government Resolution (GR) dated July 15, 2010, which outlines reliefs and concessions available to sick industrial units. With regard to liabilities arising from State Government dues i.e. Interest on Electricity Duty: ₹ 623.09 lakhs and Dues to Surat Canal Division: ₹ 387.57 lakhs The GoG has provided its in-principal consent to the BIFR for granting reliefs and concessions as per the aforementioned GR. The matter is currently under active consideration by the appropriate authorities.

28. The balances of Sundry Debtors, Sundry Creditors, Bank balances and Loans & Advances are subject to confirmation and are shown as appearing in the Account.

29. Income tax –

As per Management representation, provisions for Minimum Alternate Tax (MAT) are not applicable because company has decided to opt for Section 115BAA of The Income Tax Act, 1961.

30. Borrowings –

The Company had also availed unsecured loans from various other lenders under the Modified Draft Restructuring Scheme (MDRS). During the financial year, the Company successfully negotiated and settled the outstanding dues with the respective lenders. Payments have been made to the majority of the lenders during the financial year, while the balance outstanding amounts are expected to be paid during the next financial year.

31. Segment reporting –

Entire operational activities in the textile segments are standstill since August 2008. The Company is currently engaged in the business of Real Estate Development and activities connected and incidental thereto. All operating segments' operating results are reviewed regularly by the Company's Managing Director (MD) to make decisions about resources to be allocated to the segments and assess their performance. On that basis, the Company has identified two reportable business segment for the purpose of IND AS 108 – Real Estate and Textile, the results of which are embodied below. The Company operates in only one geographical segment–within India.

The following tables present revenue and profit information for the Company's operating segments for the year ended March 31, 2026 and March 31, 2025 respectively:

Business Segments:		(₹ in lakhs)	
Particulars	For the year ended March 31, 2026	For the year ended March 31, 2025	
Segment Revenue (Revenue from Operations)			
Real Estate	6228.42	9960.00	
*Textile	105.65	313.25	
Total Revenue	6334.07	10273.25	
Segment Results			
Real Estate	1958.84	3007.30	
*Textile	105.65	(12.78)	
Segment Results before unallocable finance costs, share in net profit/ (loss) of Associates and Joint ventures, exceptional Items and tax	2064.49	2994.51	
Less: Finance Cost	34.43	91.96	
Less: Taxes	-	-	
Add: Exceptional item	190.56	1132.47	
Net Profit (Loss) for the year	2220.62	4035.03	
Segment Asset			
Real Estate	70890.12	67928.70	
*Textile	2338.60	2274.53	
Total Assets	73228.72	70203.23	
Segment Liabilities			
Real Estate	19837.71	10287.02	
*Textile	13939.79	22685.61	
Total liabilities	33777.51	32972.63	
Capital Employed			
Real Estate	-	-	
*Textile	-	-	

Unallocated capital employed	57079.58	54708.49
Total Capital Employed	57079.58	54708.49

*Currently there are no operational activities in textile segment. However, the revenue figures under textile segment represents textile related other income.

32. Previous year's figures have been regrouped / reclassified wherever necessary to correspond with the current year's classification / disclosure.
33. There are no amounts due and payable to Investors Education and Provident Fund as on the date of Balance sheet.
34. The entire operational activities of the textile segment of the company are standstill since August 2008. Till date there are no plants or units in operation. However, company has started new business in real estate segment. Management does not expect any adverse impact on its future cash flows and shall be able to continue as a going concern. The Company will continue to monitor future economic conditions for any significant change. The internal financial control over financial reporting, disclosure controls and risk assessment and minimization procedures are maintained, continued and followed and there is no change in the same.

35. Exceptional / Extraordinary Item (₹ in lakhs)

Sr. No.	Particulars	For the year ended March 31, 2026	For the year ended March 31, 2025
1	Written off - Liabilities no longer payable	190.56	275.48
2	Amount received under BIFR scheme forfeited on account of violation of terms of agreement.	-	856.98
	Total	190.56	1132.47

36. Details of Corporate Social Responsibility (CSR) expenditure:

As per section 135 of the Act, and rules therein, the Company is required to spend at least 2% of its average net profits for three immediately preceding financial years towards CSR activities. The Company has CSR committee as per the Act. The funds are utilized on the activities which are specified in Schedule VII of the Act. Details of CSR expenditure are as follows:

(₹ in lakhs)			
Sr. No.	Particulars	Year ended March 31, 2026	Year ended March 31, 2025
1	Amount require to be spent by the Company during the year	44.73	44.87
2	Amount of expenditure incurred on:		
	(i) Construction / acquisition of an asset	-	-
	(ii) On purpose other than (i) above	44.75	44.88
3	Shortfall at the end of the year	-	-
4	Total of previous years shortfall	Not Applicable	Not Applicable
5	Reason for shortfall	Not Applicable	Not Applicable
6	Nature of CSR activities	Promoting Education	Promoting Education
7	Details of related party transactions in relation to CSR expenditure as per relevant Accounting Standard	-	-

The Company's spend towards CSR does not involve any long term projects and accordingly, disclosure requirements relating to ongoing projects is not applicable as at reporting dates. Also, there are no related party transactions in CSR.

37. Financial Instruments – Fair value and Risk Management

(i) Fair value hierarchy

The fair values of the financial assets and liabilities are included at the amount at which the instrument could be exchanged in a current transaction between willing parties, other than in a forced or liquidation sale.

The following methods and assumptions were used to estimate the fair values:

- 1) Fair value of cash and short-term deposits, trade and other short term receivables, trade payables, other current liabilities, short term loans from banks and other financial institutions approximate their carrying amounts largely due to short term maturities of these instruments.
- 2) Financial instruments with fixed and variable interest rates are evaluated by the Company based on parameters such as interest rates and individual credit worthiness of the counterparty. Based on this evaluation, allowances are taken to account for expected losses of these receivables. Accordingly,

fair value of such instruments is not materially different from their carrying amounts.

The Financial Instruments are categorised in three level based on the inputs used to arrive at fair value measurements as described below:-

Level 1: quoted (unadjusted) prices in active markets for identical assets or liabilities. (at cost)

Level 2: other techniques for which all inputs which have a significant effect on the recorded fair value are observable, either directly or indirectly.

Level 3: Inputs which are not based on observable market data

The carrying amounts and fair values of financial instruments by category are as follows:

Financial assets	(₹ in lakhs)					
	As at March 31, 2026			As at March 31, 2025		
Particulars	Carrying Amount	Level of Input Used In		Carrying Amount	Level of Input Used In	
	Level 3	Level 1	Level 2	Level 3	Level 1	Level 2
Financial Assets						
At Amortised Cost						
Trade receivables	914.71	-	-	2271.95	-	-
Cash and cash equivalents	9.01	-	-	86.13	-	-
At FVTPL						
Trade receivables	-	-	-	-	-	-
Cash and cash equivalents	-	-	-	-	-	-
Other Bank Balance	-	-	-	-	-	-
At FVTOCI						
Investment	-	76.46	-	-	76.46	-
Trade receivables	-	-	-	-	-	-
Cash and cash equivalents	-	-	-	-	-	-
Other Bank Balance	-	-	-	-	-	-
Financial Liabilities						
Borrowings	3896.28	-	-	3589.76	-	-
Trade payables	964.93	-	-	199.26	-	-
Other financial liabilities	1946.67	-	-	2095.70	-	-

(ii) Financial risk management objectives and policies

The Company Financial risk management is an integral part of how to plan and execute its business strategies. The company risk management policy is set by the Managing Board.

Market risk is the risk of loss of future earnings, fair values or future cash flows that may result from a change in the price of a financial instrument. The value of a financial instrument may change as a result of changes in the interest rates, foreign currency exchange rates, equity prices and other market changes that affect market risk sensitive instruments. Market risk is attributable to all market risk sensitive financial instruments including investments and deposits, foreign currency receivables, payables and loans and borrowings.

(a) Market Risk- Interest rate risk

Interest rate risk is the risk that the fair value of future cash flows of the financial instruments will fluctuate because of changes in market interest rates. In order to optimize the company's position with regards to interest income and interest expenses and to manage the interest rate risk, treasury performs a comprehensive corporate interest rate risk management by balancing the proportion of fixed rate and floating rate financial instruments in its total portfolio.

(b) Exposure to interest rate risk

(₹ in lakhs)

Particulars	As at March 31, 2026	As at March 31, 2025
Borrowings bearing variable rate of interest	-	-
Borrowings bearing Fixed rate of interest	11382.54	8068.93

(c) Credit risk

Credit risk arises from the possibility that the counter party may not be able to settle their obligations as agreed. To manage this, the company periodically assess financial reliability of customer, taking into account the financial condition, current economic trends, and analysis of historical bad debts and ageing of accounts receivable. Individual risk limits are set accordingly.

The company considers the probability of default upon initial recognition of asset and whether there has been a significant increase in credit risk on an ongoing basis through each reporting period. To assess whether there is a significant increase in credit risk the company compares the risk of default occurring on asset as at the reporting date with the risk of default as at the date of initial recognition. It considers reasonable and supportive forwarding-looking information such as:

- Actual or expected significant adverse changes in business,
- Actual or expected significant changes in the operating results of the counterparty,
- Financial or economic conditions that are expected to cause a significant change to the counterparty's ability to meet its obligations,
- Significant increase in credit risk on other financial instruments of the same counterparty,
- Significant changes in the value of the collateral supporting the obligation or in the quality of the third-party guarantees or credit enhancements.

Ageing of Account receivables

(₹ in lakhs)

Particulars	As at March 31, 2026	As at March 31, 2025
0-6 months	191.33	1295.99
6 months to 1 year	290.07	396.76
1-3 years	243.38	579.20
Total	914.71	2271.95

(d) Liquidity Risk

Liquidity risk is defined as the risk that the company will not be able to settle or meet its obligations on time, or at a reasonable price. The company's treasury department is responsible for liquidity, funding as well as settlement management. In addition, processes and policies related such risk are overseen by senior management. Management monitors the company's net liquidity position through rolling forecasts on the basis of expected cash flows.

The company had access to following undrawn Borrowing facilities at end of reporting period:

(₹ in lakhs)

Particulars	As at March 31, 2026	As at March 31, 2025
Variable Borrowing - Cash Credit expires within 1 year	-	-

(e) Maturity patterns of other Financial Liabilities

(₹ in lakhs)

Particulars	As at March 31, 2026	As at March 31, 2025
Trade Payable		
Less than 1 year	964.28	199.26
1-3 year	0.65	-
More than 3 years	-	-
Total	964.93	199.26

(f) Capital risk management

The Company's objectives when managing capital are to safeguard their ability to continue as a going concern, so that they can continue to provide returns for shareholders and benefits for other stakeholders maintain an optimal capital structure to reduce the cost of capital.

The Company Monitors Capital on the basis of the following debt equity ratio:-

(₹ in lakhs)

Particulars	As at March 31, 2026	As at March 31, 2025
Net Debt	17628.36	17477.89
Total Equity	39451.21	37230.60
Total	0.45	0.47

38. Related Party Disclosure:

Key Managerial Personnel (KMP)		Designation	
a) Mr. Damodarbhaj Patel		Chairman and Managing Director	
b) Mr. Viral Bhavani		Whole Time Director	
c) Mr. Jugal Kishore Jakhotia		Chief Financial Officer	
d) Mr. Kunjal Desai		Company Secretary	
Non-Executive Independent Director		Designation	
a) Mr. Chimanlal Patel		Non-Executive Independent Director	
b) Mr. Zaverilal Ramani		Non-Executive Independent Director	
c) Mr. Rameshbhai Patel		Non-Executive Independent Director	
Non-Executive Director		Designation	
a) Mrs. Vidhya Bhavani		Non-Executive Director	
Note:- Related party transaction with related parties during the year ended on 31.03.2026			
(₹ in lakhs)			
Remuneration to Key Management Personnel		2025-26	2024-25
a) Mr. Damodarbhaj Patel		69.11	60.00
b) Mr. Viral Bhavani		39.00	30.00
c) Mr. Jugal Kishore Jakhotia		10.84	9.60
d) Mr. Kunjal Desai		10.84	9.60

(a) Other Financial Transactions with Key Management Personnel

(₹ in lakhs)			
Name of KMP	Nature of Transaction	2025-26	2024-25
a) Mr. Damodarbhaj Patel	Loan Received	348.75	375.33
	Loan Repaid	291.85	251.41
b) Mr. Viral Bhavani	Loan Received	729.16	604.48
	Loan Repaid	441.81	736.77

(b) Balance outstanding at the year end:

(₹ in lakhs)		
Name of KMP	Nature of outstanding balance	2025-26
a) Mr. Damodarbhaj Patel	Unsecured Loan	190.32
b) Mr. Viral Bhavani	Unsecured Loan	292.07

39. Ratios

	Particulars	Numerator	Denominator	2025-26	2024-25	Changes of %	Explanation
(a)	Current Ratios	Current Assets	Current Liabilities	3.48	3.54	-1.77	-
(b)	Debt Equity Ratio	Debt	Total Equity	0.45	0.47	-4.82	-
(c)	Debt Service Coverage Ratio	Earning Available for Debt Service	Debt Service	58.36	22.59	158.33	Increase in earnings available for debt service and decrease in debt service
(d)	Return on Equity (%)	Net Profit after tax	Average Shareholder's Equity	5.79%	11.46%	-49.46	Decrease in Net Profit after tax
(e)	Inventory Turnover Ratio	Net Sales	Average Inventory	0.10	0.17	-40.89	Decrease in Net Sales
(f)	Debtors Turnover Ratio	Net Credit Sales	Average Account Receivable	3.88	4.73	-18.11	Decrease in Net Credit Sales
(g)	Trade Payables Turnover Ratio	Net Credit Purchase	Average Trade Payables	12.39	32.09	-61.40	Increase in Average Trade Payables
(h)	Net Capital Turnover Ratio	Net Sales	Average Working Capital	0.13	0.20	-37.47	Decrease in Net Sales
(i)	Net Profit Ratio (%)	Net Profit	Net Sales	35.06%	39.28%	-10.74	Decrease in Net Profit

(j)	Return on Capital Employed (%)	EBIT	Capital Employed	3.95%	7.60%	-48.02	Decrease in EBIT
(k)	Return on Investment (%)	Gain/Loss on Investment	Average Investment	7.33%	9.61%	-23.75	Increase in Gain on Investment

40. Relationship with stuck off companies:

	Name of Stuck off Company	Nature of Transaction with Struck off Companies	Balance Outstanding as at 31.03.2026	Relationship with Struck off Companies	Balance Outstanding as at 31.03.2025	Relationship with Struck off Company, if any
(a)	Shree Durga Industrial Controls Pvt. Ltd.	Shares held by Struck off Company	-	Promoter Group	-	Promoter Group

41. Cash and Cash Equivalents and Bank Balances includes balances in Escrow Account which shall be used only for specified purposes as defined under Real Estate (Regulation and Development) Act, 2016.

42. Previous year's figures are regrouped and rearranged wherever necessary.

43. Other Statutory Disclosures:

- a. The Company does not have Lease liability and hence no reporting related to the same has been made.
- b. There has been no revaluation to Property, Plant and Equipment's.
- c. The Company does not have any Benami property, where any proceeding has been initiated or pending against the Company for holding any Benami property.
- d. The Company holds all the title deeds of immovable property in its name.
- e. The Company has not granted any loans or advances to promoter, director, KMP in nature of loan.
- f. The Company is not declared willful defaulter by bank or financial institution or other lender.
- g. The Company has not applied for any scheme of arrangement under Sections 230 to 237 of Companies Act, 2013.
- h. The Company does not have any charges or satisfaction which is yet to be registered with ROC beyond the statutory period.
- i. The Company have not traded or invested in Crypto Currency or Virtual Currency during the period/year.
- j. The Company does not have any transaction not recorded in the books of accounts that has been surrendered or disclosed as income during the year in the tax assessment under the Income Tax Act, 1961.
- k. The Company has not advanced or loaned or invested funds to any other persons or entities, including foreign entities (Intermediaries) with the understanding that the Intermediary shall:
 1. directly or indirectly lend or invest in other persons or entities identified in any manner whatsoever by or on behalf of the Company (Ultimate Beneficiaries) or
 2. provide any guarantee, security or the like to or on behalf of the Ultimate Beneficiaries.
- l. The Company has not received any fund from any persons or entities, including foreign entities (Funding Party) with the understanding (whether recorded in writing or otherwise) that the Company shall:
 1. directly or indirectly lend or invest in other persons or entities identified in any manner whatsoever by or on behalf of the Funding Party (Ultimate Beneficiaries) or
 2. provide any guarantee, security or the like on behalf of the Ultimate Beneficiaries.
- m. The Company does not have number of layer of Companies as prescribed under clause (87) of section 2 of the Act read with the Companies (Restriction on number of Layers) Rules, 2017.

The financial statements were approved by the Board of Directors on May 29, 2026.

As per our report of even date attached

For and on behalf of the Board of Directors
The Baroda Rayon Corporation Limited

For Kansariwala & Chevli
Chartered Accountants
Firm Registration No. 123689W

Damodarbai Patel
Chairman & Managing Director
DIN: 00056513

Viral Bhavani
Whole Time Director
DIN: 02597320

A.H. Chevli
Partner
Membership No. 038259

Jugal Kishore Jakhota
Chief Financial Officer

Kunjal Desai
Company Secretary
ACS: 40809

Place – Surat
Date – May 29, 2026

Place – Surat
Date – May 29, 2026

THE BARODA RAYON CORPORATION LIMITED
Registered Office: P.O. Baroda Rayon, Fatehnagar, Udhna, Dist. Surat-394220
CIN: L45100GJ1958PLC000892, E-mail ID – admin@brcl.in, brcsurat@gmail.com website-www.brcl.in
Phone: (0261 – 2899555)

ATTENDANCE SLIP

(Please bring this Attendance Slip to the Meeting Hall and hand it over to the entrance)

66th Annual General Meeting

I/We hereby record my/our presence at the 66th Annual General Meeting of the Company at Patidar Bhavan, Kadodara, Surat – 394327 (Gujarat) at 10:00 a.m. on Tuesday, September 29, 2026.

Name of Shareholder	:
Registered Address of the Shareholder	:
Ledger Folio No./CI ID /DP ID No.	:
Number of shares held	:
Name of Proxy/Representative, if any	:
Signature of the Member/Proxy	:
Signature of the Representative	:

Form No. MGT – 11**PROXY FORM**

[Pursuant to section 105(6) of the Companies Act, 2013 and rule 19(3) of the Companies (Management and Administration) Rules, 2014]

Name of the Member(s):

.....

Registered Address:.....

E-mail Id:.....

Folio No./Client Id:.....DPID:.....

I/We, being the member(s) holding shares of the above named company, hereby appoint

1.Name.....Address:.....

.....Signature:.....

2.Name.....Address:.....

.....Signature:.....

3.Name.....Address:.....

.....Signature:.....

As my/our proxy to attend and vote (on a poll) for me/us and on my/our behalf at the 66th Annual General Meeting of the Company, to be held on Tuesday, September 29, 2026 at Patidar Bhavan, Kadodara, Surat – 394327 (Gujarat) at 10:00 a.m. and at my adjournment thereof in respect of such resolutions as are indicated below:

Resolution No.	Resolution	Type of Resolution	Optional*	
			For	Against
1	Adoption of Audited Financial Statements for the financial year ended March 31, 2026 and reports of the Board of Directors and the Auditors thereon.	Ordinary		
2	Appointment of a Director in place of Mr. Viral Bhavani (DIN: 02597320) who retires by rotation and being eligible, offers himself for re-appointment.	Ordinary		

Signed this Day of 2026.

Signature of Proxy holder(s):..... Signature of Shareholder:.....

Affix
Revenue
Stamp
Of Re. 1/-

Note:

This form of proxy in order to be effective should be duly completed and deposited at the Registered Office of the Company, not less than 48 hours before the commencement of the meeting.

* It is optional to put a 'X' in the appropriate column against the resolutions indicated in the Box. If you leave the 'For' or 'Against' column blank against any or all Resolutions, your proxy will be entitled to vote in the manner as he/she thinks appropriate.

Notes

This image shows a full page of primary-ruled notebook paper. It features multiple sets of horizontal lines designed to help children learn proper letter height and placement. Each set consists of three lines: a solid top line, a dashed middle line, and a solid bottom line. These sets are repeated down the entire page, providing ample space for practicing writing letters and words. The paper is otherwise blank, with no text or markings other than the ruling lines.

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If undelivered Please return to:
THE BARODA RAYON CORPORATION LIMITED
P.O., Fatehnagar, Udhna, Surat – 394220 (Gujarat)